

# Overview of UNICEF's finance & budget

Orientation for 2012 Board Members  
17 January 2012

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How does UNICEF finance its activities?

What are the instruments that the Executive Board uses to exercise its oversight?

# Three types of voluntary funds



Unearmarked



Earmarked



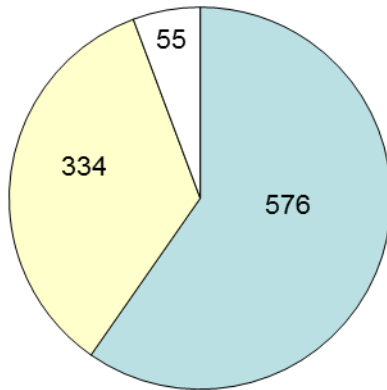
Earmarked

# Sources of voluntary funds

Total resources in 2010: \$4,644 million

## Regular resources

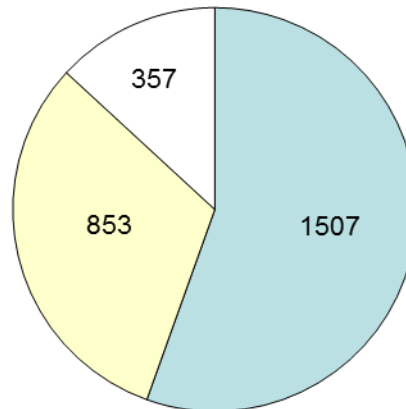
\$965 million



- Government
- Private Sector
- Other

## Other resources

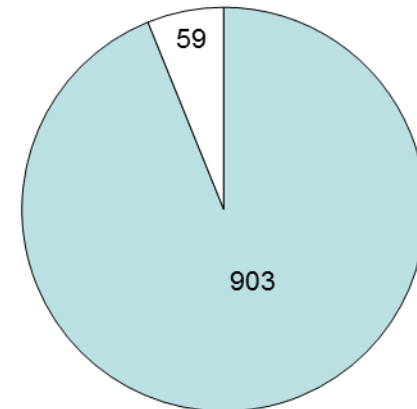
\$2.717 million



- Government
- Private Sector
- Int. arrangements

## Trust funds

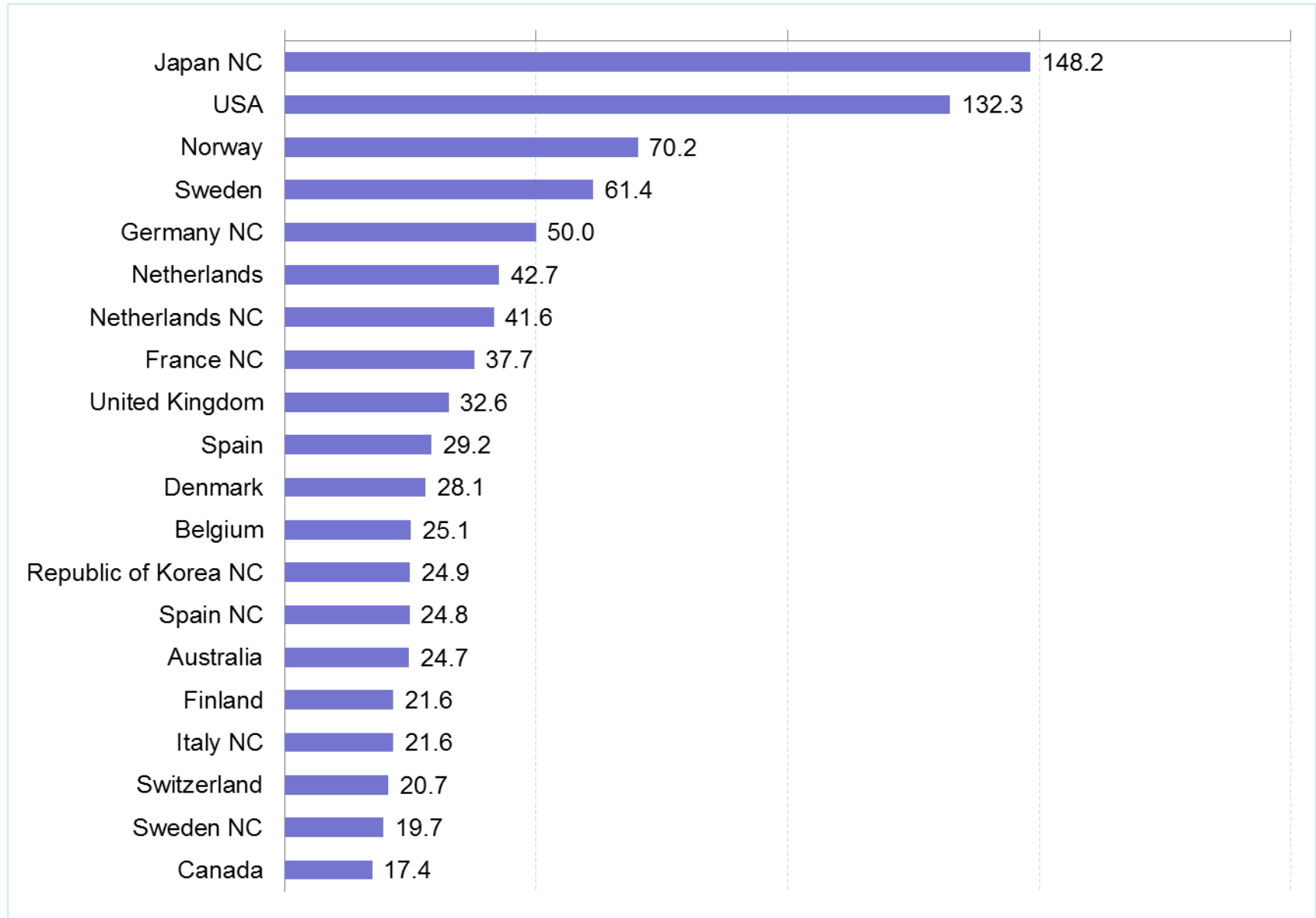
\$962 million



- Procurement servs.
- Other activities

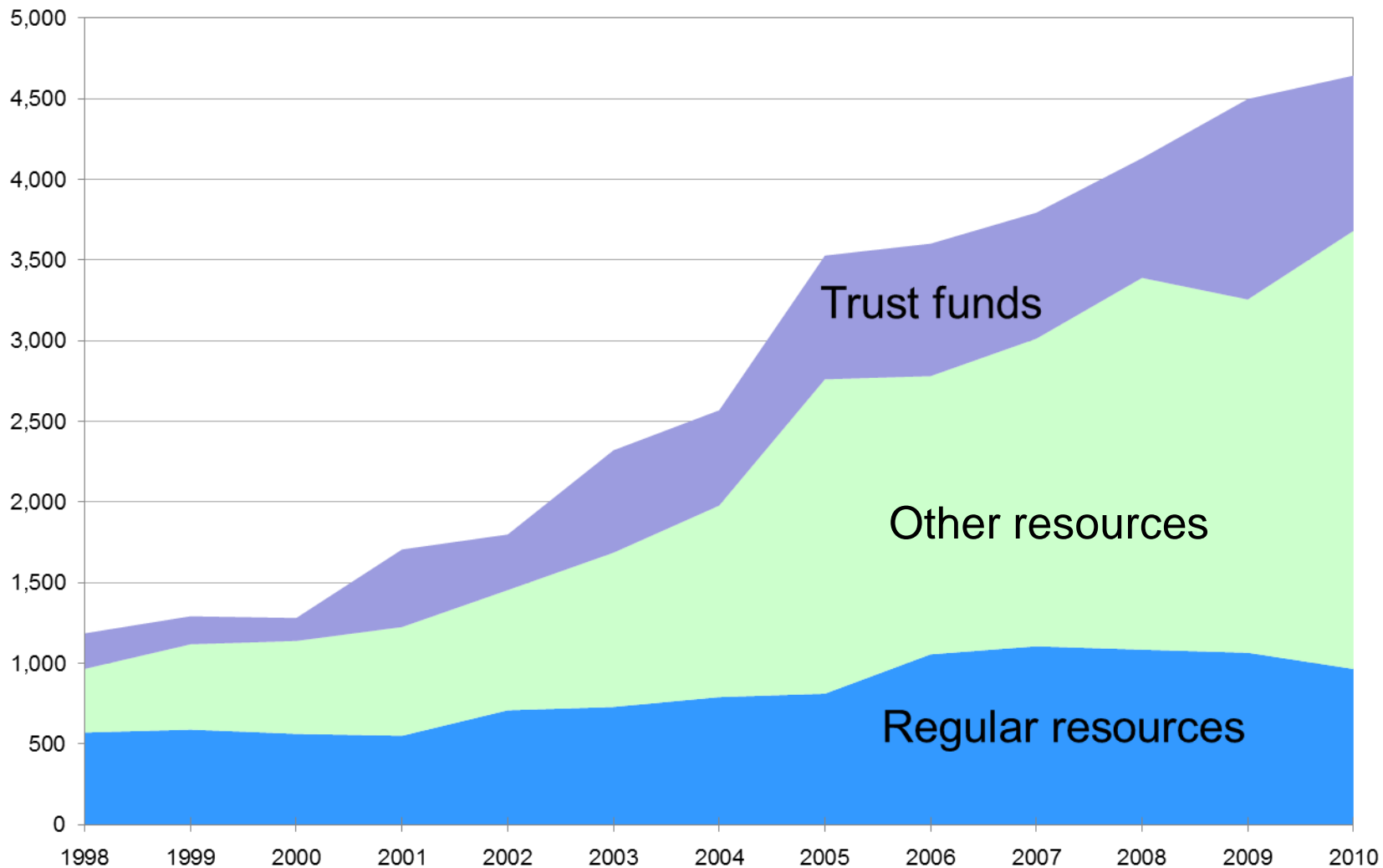
# Top 20 public and private donors to UNICEF regular resources, 2010

(In millions of United States dollars)

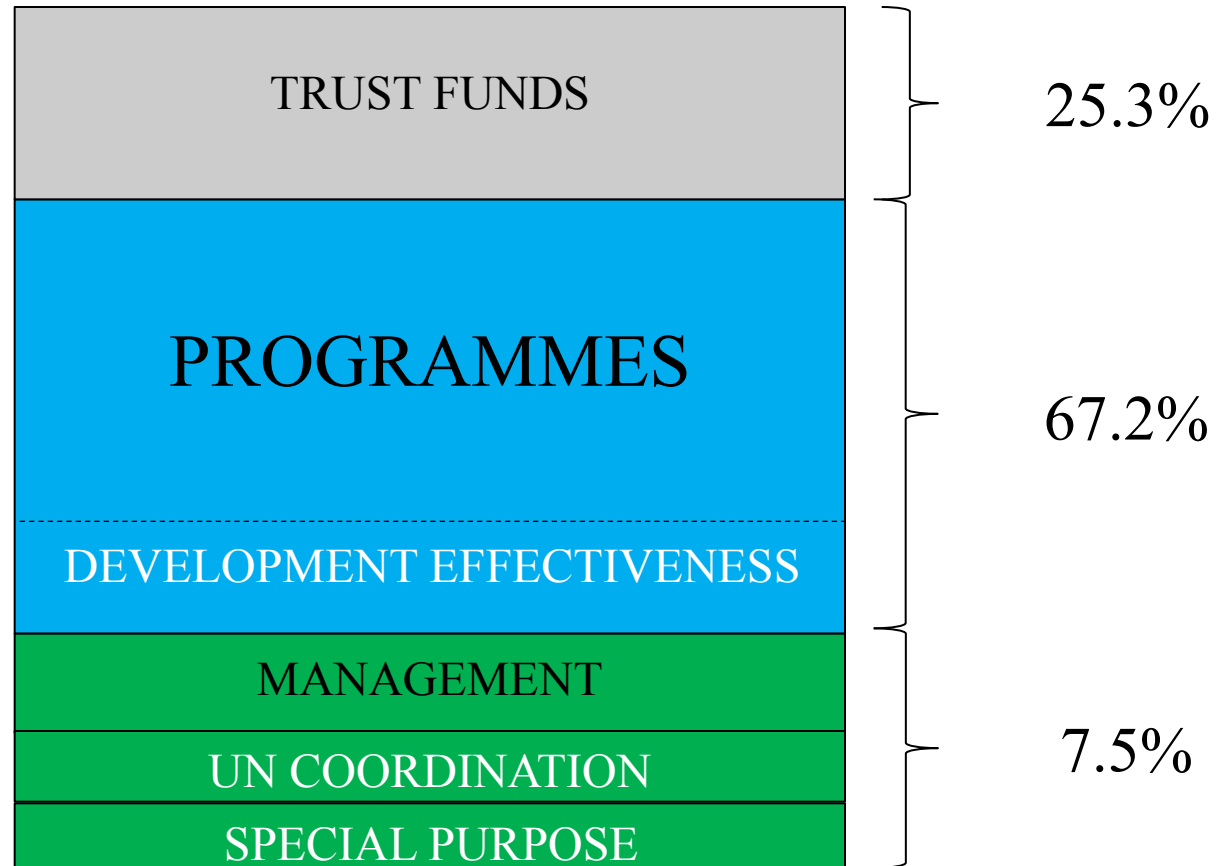


NC = National Committee for UNICEF.

# TREND IN TOTAL RESOURCES – 1998 to 2010



# Integrated Budget and New Cost Classification



# Executive Board Oversight Instruments

Medium-Term **Strategic Plan** (MTSP) – every 4 years, based on mission, priorities, strategies

Yr 1

Yr 2

Yr 3

Yr 4

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

5 year **Country Programme Documents** (CPDs)

**Biennial Institutional Budget and Advocacy and Prog. Dev. Budget**

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