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# Synthesis of Humanitarian Evaluations 2010-2016 UNICEF Management Response

Informal Briefing of the UNICEF Executive Board

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# Use of the Synthesis

- Critical input to the new Strategic Plan to help shape key strategies related to increased effectiveness and efficiency
  - Connectedness and coherence between humanitarian and development
  - Support to coordinated inter-agency needs assessment
  - Accountability to affected people
  - Partnerships with national/local humanitarian actors

# More stringent evaluation requirements

- Triggers need to address different types of humanitarian response

## *Recommendation:*

**Clear triggers for evaluation of humanitarian action**

- Global Evaluation Plan includes
  - mainstreaming of humanitarian evaluation
  - evaluation of Level 3 responses
  - cross-cutting thematic – (i) coverage and quality in complex environments; (ii) humanitarian and development integration

# Centralise needs in design

## *Recommendation:*

- **Clearer links between needs and plans**
- **Monitor progress against needs**
- **Learn lessons on implementing needs assessment**
- **Robust approach to AAP**

## UNICEF will:

- Continue to invest in country level capacities
- Support inter-agency coordinated needs assessment as per Strategic Plan
  - Need common cross-sector analysis framework
  - Need clear mechanisms for coordinating
  - Commit UNICEF-led cluster & CO support
- Invest in AAP at inter-agency level & internally
  - Support to Communication and Community Engagement initiative
  - Build on UNICEF experience to strengthen common approaches

# Build a culture of confidence in procedures

## *Recommendation:*

- **Training/awareness raising in SSOPs**
- **Partner awareness on commitments to accelerate agreement process**

## UNICEF will:

- Invest in combination of staff learning and oversight on implementation of simplified procedures
- Revisit SSOPs in coordination with inter-agency review of Level 3
- Improve CSO partnership processes through dissemination of procedures and collaborative e-platforms

# Risk-informed programming within localization agenda

## *Recommendation:*

- **Stronger risk analysis**
- **Build local capacity for response**
- **PCAs include adaptive capacity**
- Risk-informed programming and localization embedded in Strategic Plan
- National and local system strengthening
- Partnership agreements required as a critical preparedness action

# Revisit the Core Commitments for Children in Humanitarian Action

## *Recommendation:*

- **Revise or create addendums to better address new challenges**
- Review and update the CCCs to better guide UNICEF humanitarian action in today's environment

# Accountability with flexibility

## *Recommendation:*

- **Strengthen integration of monitoring approaches at country level**
- **Extend outcome monitoring**

## UNICEF will:

- Shape guidance/tools to reinforce flexible approaches in monitoring
- Seek partnerships to address gaps in outcome monitoring
  - Requires sustained investment, real-time technology, innovative methods
- Strengthen field monitoring systems and integrate feedback from affected people
- Invest in analysis of monitoring data for oversight



# Link integrated humanitarian response to recovery

## *Recommendation:*

- **Collective multi-sector planning**
- **Defining strategy for protracted crisis**
- **Transition integrated throughout humanitarian programme cycle**
- **Cross-sector support from Regional Offices**
- **Revision of CCCs and SSOPs will address strategy in protracted crises**
- **Continue strengthening humanitarian strategy and planning and results based management**
- **Multi-year planning in protracted crises as critical entry point to strengthen field practice**

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Thank You



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