

# Update on UNICEF humanitarian action with a focus on linking humanitarian and development programming

Vidhya Ganesh  
Deputy Director, Programme Division

Grant Leaity  
Deputy Director, Emergency Programmes

28 January 2019

unicef   
for every child

# UNICEF's approach to linking humanitarian and development programming



## Purpose of the paper to the Executive Board

- To present the **main strategies** of UNICEF aiming at further strengthening the link between humanitarian and development programming;
- To promote **new ways of working** in light of **United Nations reform** and the Secretary-General's **Prevention Agenda** (from delivering aid to ending need).



## UNICEF Strategic Plan 2018–2021

- Focus on **strengthening the linkages** between UNICEF's humanitarian and development mandates;
- Contributing to meeting the **Sustainable Development Goals (SDGs)**, especially for the **furthest left behind** through strategic Goal Areas;
- Integrating systematically the **analysis of risk** related to disaster, conflict and other shocks in all Goal Areas.

# Key Programme and Operational Strategies

## 1. Strengthening systems and localizing humanitarian and development programming

- Support to **existing systems** and for decentralizing services is prioritized;
- Aid is provided through **local organizations** and **local governments** and **Guidance** is being developed to scale up the approach;
- **Capacity building** of community-based service providers is promoted and supported.

→ *Example: Lebanon – Reaching All Children with Education*

## 2. Risk-informed programming

- Resilience to shocks and stresses is strengthened through **child-sensitive, multi-hazard risk analyses** incorporated in planning and programming;
- Guidance on Risk-Informed Programming (**GRIP**) is being rolled out at country level.

→ *Example: India - Community-based disaster risk reduction*



# Key Programme and Operational Strategies

## 3. Strengthening participation of affected populations

- A new strategy and action plan on UNICEF's **systematic approach to participation of affected populations** in humanitarian and development programming is being implemented;
- UNICEF is building on effective development programming interventions for accountabilities to affected populations and will **expand and adapt** it to crises-affected situations;
- **Communication for Development** (C4D) is used to support humanitarian preparedness and response.

→ *Example: West Africa – Ebola virus outbreak (feedback mechanisms and C4D)*



# Key Programme and Operational Strategies

## 4. Strengthening social protection systems to scale up cash transfers in emergencies

- UNICEF is strengthening national **shock-responsive** social protection systems in high risk and emergency contexts;
- In line with new guidance, UNICEF is **scaling up the use of humanitarian cash transfers** in a systematic manner, assessing feasibility of supporting, mobilizing or complementing national social protection systems.
  - *Example 1: Nepal – resilient social protection system*
  - *Example 2: Yemen – emergency cash transfers*

## 5. Emergency Preparedness

- The new Emergency Preparedness Platform (EPP) was launched in 2018 and incorporate **risk analysis and capacity assessment** to inform preparedness plans
- **Investments** in preparedness measures will increase.
  - *Example: Liberia – EPP and floods*



# Key Programme and Operational Strategies



## 6. Inter-agency, system-wide strategies

- At the global level, UNICEF engages in the United Nations **Joint Steering Committee** to advance Humanitarian and Development;
- **Joint analyses** with governments and partners are conducted to define **collective outcomes** and inform humanitarian and development plans;
- UNICEF is strengthening and leading **joint planning and coordination** processes at country level so that humanitarian and development action by UNICEF and partners **support national planning and coordination**;
- UNICEF is working towards improving **United Nations Development Assistance Framework** (UNDAF) plans to be more risk-informed and focused on equity and inclusion (leaving no one behind) and **aligned with national priorities**.

→ *Example: Kenya and Ethiopia – government coordination framework for nutrition*

# Key Programme and Operational Strategies

## 7. Galvanizing partnerships to mobilize quality resources

- UNICEF seeks to increase **Multi-year** and **thematic/ flexible** funding and reduce the level of **earmarking**;
- UNICEF is consolidated innovative approaches on **public and private** financing mechanisms and is committed to further explore new opportunities

→ **Example 1: Education Cannot Wait Fund**

→ **Example 2: World Bank (IDA) support to UNICEF and emergency cash transfer programme in Yemen**



© UNICEF/UNI146211/Ose

# Next steps

→ UNICEF Procedure on linking humanitarian and development programming;

→ Quality review of the linkages of humanitarian and development programming in major emergencies;

→ Interagency engagement – Joint Steering Committee to advance humanitarian and development and IASC.



© UNICEF/UN0268774/Dejongh



Thank You