

Strategic Framework for Partnerships and Collaborative Relationships



Some highlights of progress since 2009

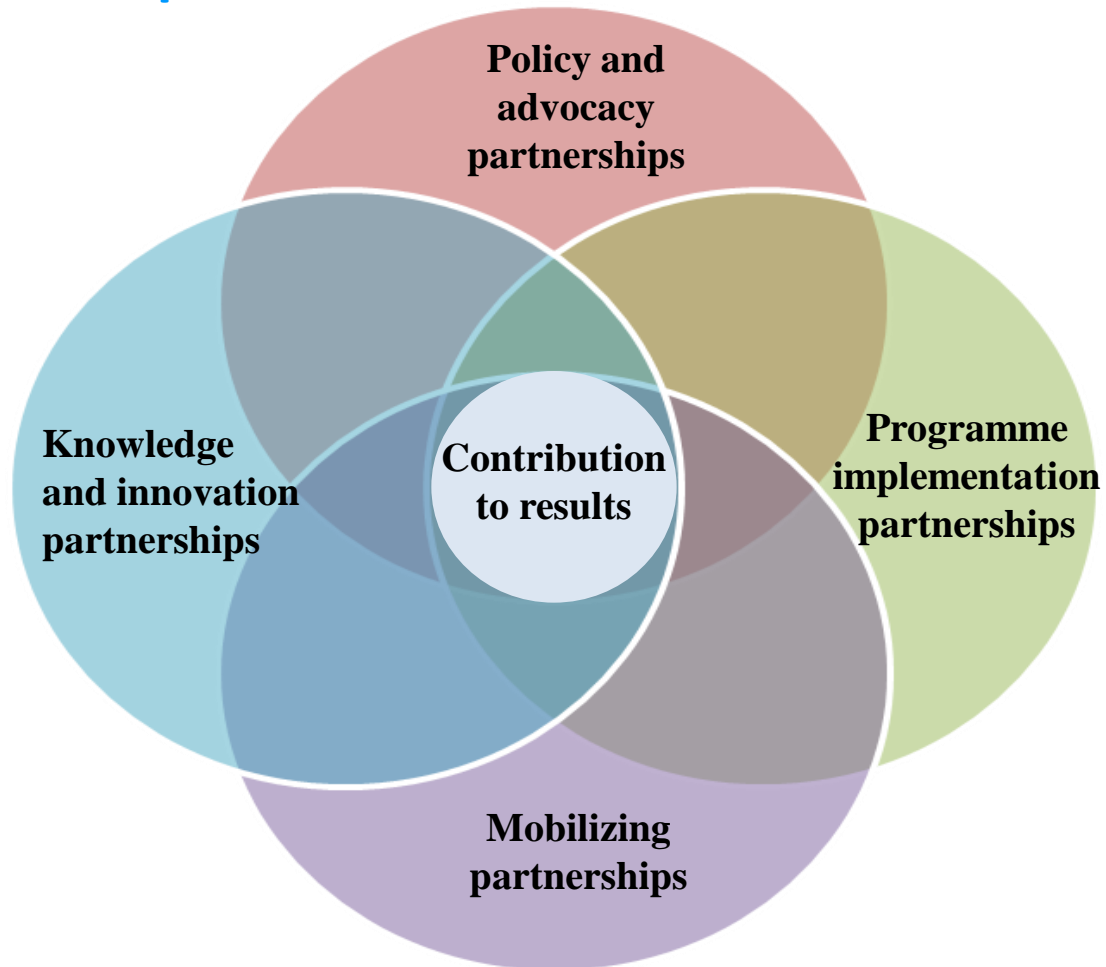
- Tools and guidance for the development and management of partnerships
- Mapping of UNICEF's engagement with multilateral organizations
- Results-focused approach to engaging in UN coherence
- Revised modalities of engagement and simplified internal processes for partnership with civil society
- Release of *Children Rights and Business Principles*

Key lessons learned in partnering

- Partnering should be driven by results, not partner types
- A systematic approach to partnership management maximizes results
- Monitoring and evaluation of partnerships is challenging but vital
- Transformational change requires multiple stakeholders

Way Forward

1. Framing partnerships based on their contribution to results



Way Forward

2. Investing strategically in multi-stakeholder partnerships

- Strengthen UNICEF's ability to facilitate and contribute effectively to issue-specific, multi-actor partnerships
- Focus on UNICEF's added value and convening capacity
- Support national partners to integrate and coordinate various programme partnership initiatives

Way Forward

3. Strengthening organizational capacity for effective partnering

