1. UNICEF’s vision for reform

- Reform for integrated and tailored support to governments for sustainable development
- Reform for results – increasing effectiveness, accountability and transparency of the UNDS
- Reform for efficiency – allowing resources to go where they are needed most
- Reform for leaving no one behind – embedding a rights-based approach
- Reform for prevention and resilience – ensuring coherence between development, humanitarian and peacebuilding objectives
2. Reinvigorating the role of the RC System

**Strengthening Mutual Accountability in UNCTs** – UNICEF Rep Job Description and Performance Indicators to be updated

**Funding the RC System** – UNICEF 2019 cost-sharing ($8.32 million) transferred; UNICEF to operationalize 1% levy and track implications

**Supporting the Pool of RCs** – UNICEF Secondments now in place; UNICEF will encourage and support staff to pursue RC roles
3.1 New Generation of UNDAFs and UNCTs

- **Improving System-wide Analysis and Planning** – UNICEF led on UNDAF ‘planning, implementation & monitoring’ chapter; will review its analysis and planning processes following finalization of new UNDAF guidelines.

- **Supporting Governments with Integrated SDG Policy Action** – UNICEF preparing internal strategy and guide; co-leading UNSDG task-team on Integrated Policy Support; contributing to MAPS missions.

- **Tracking System-wide Results** – UNICEF’s SP results and expenditures already mapped to SDGs and compatible with UN INFO.
3.2 New Generation of UNDAFs and UNCTs

**Improving SDG Data** – UNICEF co-leading UNSDG task team on country level monitoring & reporting of SDGs; working with IAEG on SDGs to define and govern the indicators (UNICEF custodian of 17 indicators)

**Strengthening staff capacities on SDGs** – UNICEF will work with DSG’s Learning Advisory Council to develop and implement UN-wide approaches to SDG training

**Linking sustainable development with humanitarian & peacebuilding** – alignment of UNICEF preparedness procedure with IASC approach; UNICEF engaged in development of UN-wide resilience framework
4. Partnerships and Funding

**Improved Financial Data** – UNICEF will report as part of UN-wide financial data cube

**Strengthened Approaches to Pooled Funding** – Share lessons & improve financial tracking

**Joint Fund for the SDGs** – Member of Operational Steering Committee; seconded Comms expert

**Strengthening Partnerships with Private Sector & Civil Society** – ED Fore co-chairing UNSDG Results Group on Partnerships; UNICEF helped launch UN Partner Portal
5. Business Innovations & Efficiencies

**Mutual Recognition** – UNICEF signed up with UNDP, UNFPA, UNHCR, WFP and ILO in November 2018

**Efficiencies from Business Operations** - $8 million annual cost-avoidance from BOS – 100% roll-out by 2021

**Moving towards Common Premises** – Currently 36% of UNICEF premises are Shared (50% target by 2021); UNICEF lead in sub-national offices
6. Way Forward

- UNICEF internal implementation ‘tracker’ capturing actions and accountabilities across HQ Divisions

- Ongoing contributions to UN-wide workstreams (UNDAF; MAF; SWSD; Funding Compact; 1% Levy, UN INFO, etc)

- UNICEF leadership in key areas (private sector partnerships; data; SDG policy support; business operations, etc)

- Adjustments to some UNICEF practices (country rep performance appraisal; analysis and planning; results tracking, etc)

- Promote two-way learning and communication with staff to promote and facilitate implementation

- Mid-term review of UNICEF SP taking place in 2020
Questions & Discussion