OVERVIEW

01. GLOBAL SITUATION OF CHILDREN IN 2018

02. UNICEF STRATEGIC PLAN AND RESULTS FRAMEWORK

03. OVERVIEW OF UNICEF RESULTS 2018

04. REVENUE, EXPENSES AND RESOURCE MOBILIZATION

05. LESSONS LEARNED
1. GLOBAL SITUATION OF CHILDREN IN 2018
44 child-related indicators are integrated across the 17 SDGs
Progress towards global targets

- Survive + thrive
- Learning
- Protection
- Environment
- Fair chance
What does it concretely mean for children worldwide?

- 10% of children did not complete primary education
- 29% of people worldwide do not use safely managed drinking water service, that includes 55% of the world’s rural population
- 19% of girls, in 25 countries where the practice is concentrated, have undergone female genital mutilation/cutting (FGM/C)
- 39 Under-five mortality rate (per 1,000 births)
- 665M children live in multidimensional poverty
- 29% of children (3-4 years) are not on track in literacy-numeracy, physical, learning and social-emotional skills development
<table>
<thead>
<tr>
<th>Improvements</th>
<th>Challenges</th>
<th>New threats</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Accelerated reduction in child mortality.</td>
<td>• Uneven progress in realizing child rights.</td>
<td>• Conflict and fragility exposed children to violence, disease and deprivation.</td>
</tr>
<tr>
<td>• The number of stunted children declined by 24% in the past 17 years.</td>
<td>• The number of overweight children is increasing.</td>
<td>• Grave violations against children in war zones.</td>
</tr>
<tr>
<td>• 25 million child marriages have been prevented over the past decade.</td>
<td>• 1/3 of primary schools lack basic WASH facilities.</td>
<td>• Children were the most affected by major natural disasters in East Asia and the Pacific.</td>
</tr>
<tr>
<td></td>
<td>• 60% of primary school-aged children fail to meet minimum learning standards.</td>
<td>• Children bearing an unprecedented burden in regional migration crisis in Latin America.</td>
</tr>
</tbody>
</table>
2. UNICEF STRATEGIC PLAN AND RESULTS FRAMEWORK
Realizing the rights of every child, especially the most disadvantaged

25 RESULT AREAS (WHAT)

8 CHANGE STRATEGIES (HOW)

4 ORGANISATIONAL PERFORMANCE ENABLERS

SP Impact

SP Goals

SP Key Results – UNICEF direct contribution

Support achievement of planned results

Internal effectiveness and efficiency factors

IMPACT LEVEL
Shared results based on SDG impact-level indicators

OUTCOME LEVEL
Shared results based on SDG outcome-level indicators

OUTPUT LEVEL
UNICEF direct contribution on the basis of its comparative advantages

Key Performance Indicators
3. OVERVIEW OF UNICEF RESULTS 2018
2018 PROGRESS

2018 progress rates are reported at the output level and against 2018 milestones set in the 2018-2021 Strategic Plan.

- Goal Area 1: Every Child Survives and Thrives (9 result areas)
- Goal Area 2: Every Child Learns (3 result areas)
- Goal Area 3: Every Child is Protected from Violence and Exploitation (3 result areas)
- Goal Area 4: Every Child Lives in a Safe and Clean Environment (5 result areas)
- Goal Area 5: Every Child has an Equitable Chance in Life (5 result areas)
2018 SELECT RESULTS

About 65.5 million children were vaccinated with three doses of DTP-containing/Pentavalent vaccine by UNICEF and partners.

Over 255 million children received two annual doses of vitamin A supplementation in priority countries.

Over 58 million adolescents were provided with services to prevent anaemia and other forms of malnutrition through UNICEF-supported programmes.

12 million out-of-school children participated in early learning or primary or secondary education.

1.7 million children on the move received protective services through UNICEF-supported programmes.

18.6 million additional people gained access to safe drinking water services through UNICEF-supported programmes.

10.8 million additional people gained access to basic sanitation services through UNICEF-supported programmes.

Nearly 5 million adolescent girls received prevention and care interventions through UNICEF programming on child marriage, including through life skills initiatives.

10.8 million additional people gained access to basic sanitation services through UNICEF-supported programmes.
## CHANGE STRATEGIES
Organizational effectiveness and efficiency

### 2018 progress

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>Programming for at-scale results for children</td>
<td>117%</td>
</tr>
<tr>
<td>Gender-responsive programming</td>
<td>135%</td>
</tr>
<tr>
<td>Winning support for the cause of children from decision makers and the wider public</td>
<td>131%</td>
</tr>
<tr>
<td>Develop and leverage resources and partnerships for children</td>
<td>110%</td>
</tr>
<tr>
<td>Harnessing the power of business and markets for children</td>
<td>125%</td>
</tr>
<tr>
<td>United Nations working together</td>
<td>93%</td>
</tr>
<tr>
<td>Fostering innovations in programming and advocacy processes and practices</td>
<td>143%</td>
</tr>
<tr>
<td>Harnessing the power of evidence as a driver of change for children</td>
<td>109%</td>
</tr>
</tbody>
</table>

### Select results

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Result</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programming for at-scale results for children</td>
<td>79% of country offices supported national human rights institutions</td>
</tr>
<tr>
<td>United Nations working together</td>
<td>90% of country offices implemented United Nations standard operating procedures according to country context</td>
</tr>
<tr>
<td>Winning support for the cause of children from decision makers and the wider public</td>
<td>80 million people volunteered, advocated or gave for the cause of children</td>
</tr>
<tr>
<td>Develop and leverage resources and partnerships for children</td>
<td>73% of country offices implemented advocacy plans on increasing budget allocations for children</td>
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</tbody>
</table>
## ENABLERS

### Organizational effectiveness and efficiency

<table>
<thead>
<tr>
<th>2018 progress</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Responsive, transparent and accountable internal governance</td>
<td>Results-oriented, efficient and effective management</td>
<td>People: versatile staff as agents of change</td>
<td>Versatile, safe and secure knowledge and information systems</td>
</tr>
<tr>
<td><strong>76%</strong></td>
<td><strong>104%</strong></td>
<td><strong>92%</strong></td>
<td><strong>101%</strong></td>
</tr>
</tbody>
</table>

## Select results

<table>
<thead>
<tr>
<th>Select results</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>90%</td>
<td>Percentage index score in the IATI aid transparency index</td>
</tr>
<tr>
<td>95% of UNICEF offices performed risk assessment as per ERM policy and framework, with an emphasis on recurring identified risks</td>
<td></td>
</tr>
<tr>
<td>52% of international professional staff come from UNICEF programme countries</td>
<td></td>
</tr>
<tr>
<td>~100%</td>
<td>Average availability of core ICT systems and services across UNICEF (less than five hours of downtime/month)</td>
</tr>
</tbody>
</table>
Supporting #ChildrenUprooted

Integrated and targeted campaigns on migrant and refugee children

Collaboration between Member States, United Nations and civil society

Commitments on the Global Compact on Refugees and the Global Compact for Safe, Orderly and Regular Migration

Focus on UNICEF’s priority policy concerns, e.g. ending child detention and keeping families together

Positive child-focused policy changes in support of children’s rights in 150 countries during 2018
Change strategy 5: Fostering innovations in programming and advocacy processes and practices

GOAL AREA 1: Every child survives and thrives

Promoting real-time information technology

UNICEF-supported innovation concepts

- Reduce child pneumonia deaths by bundling pneumonia diagnostics, oxygen and amoxicillin
- Support sanitation, nutrition and vaccination against the human papillomavirus through school and community health systems

Donors, domestic financing and shared-value partnerships with businesses

ACCELERATE PROGRESS ON RESULTS IN CHILD AND ADOLESCENT HEALTH
CROSS-CUTTING RESULTS

**Humanitarian action**

- **43 million people** in humanitarian settings gained access to safe water
- **6.9 million children** in humanitarian situations accessed education
- **3.6 million children** accessed psychological support
- **7 million children** received humanitarian cash transfers

**Gender equality**

- **5 million adolescent girls** received prevention and care interventions to address child-marriage
- **34 countries** included menstrual hygiene management as a priority result
- **7 million people** were involved in mobilization platforms promoting the elimination of FGM/C

Total humanitarian action expense, $2 billion

Total gender equality expense, $760 million
### THEMATIC RESULTS

#### Leave no child behind
- **38.4 million** children were reached by cash transfer programmes, including children living in poverty, children in humanitarian settings and children with disabilities.

#### Adolescents
- **6 million adolescents** participated in or led civic engagement initiatives across humanitarian and development settings.

#### Humanitarian-development nexus
- **47 countries** had child-sensitive risk management plans related to disasters, climate change, conflict, public health emergencies or other crises.

#### United Nations working together
- The percentage of country offices that sought efficiency gains through **common business operations** increased from 20 per cent to 45 per cent between 2017 and 2018.
UNICEF is increasingly investing in the development and potential of adolescent girls and boys (children age 10 to 19 years).

- **50 countries** had inclusive, multisectoral and gender-responsive national plans to achieve the targets for adolescent health and well-being.

- **6 million adolescents** participated in or led civic engagement initiatives across humanitarian and development settings.

- **17,949 schools** offered menstrual hygiene management services through UNICEF-supported programmes in 2018.

- **1.7 million children on the move** received protective services in 2018. In countries reporting age-disaggregated data, **60 per cent** (over 233,000) of these were adolescents.
UNICEF strives to fulfill its commitment to leave no child behind. This is reflected in all five Goal Areas in the Strategic Plan, through its disaggregated indicators.

- **38.4 million** children were reached by cash transfer programmes, including children living in poverty, children in humanitarian settings and children with disabilities.

- **75 countries** had moderately strong or strong social protection systems for children in 2018, surpassing the 2021 target of 56 countries.

- **36 per cent** of countries with a Humanitarian Action for Children (HAC) appeal provided disability-inclusive humanitarian programmes and services.

- **29 per cent** of UNICEF-supported countries were counted as having equitable education systems for access in 2018.
UNICEF aims to enhance coherence and connectedness between humanitarian action and and longer-term programming.

- **In 32 per cent** of UNICEF country offices met organizational benchmarks on communication for development (C4D) programmes, including adaptation for humanitarian response.

- **Over $656 million**, or 36 per cent, of humanitarian funding was provided to local and national actors in 2018.

- **47 countries** had child-sensitive risk management plans related to disasters, climate change, conflict, public health emergencies or other crises.

- **9 crisis-prone countries** were assessed to have national cash transfer programmes ready to respond to a crisis and meet the needs of affected children.
UNICEF is committed to strengthen system-wide coherence and integrated approaches towards greater results for children.

- In 2018, through **joint business operation strategies**, UNICEF avoided estimated annual costs of $12.2 million, an increase from the $1.5 million avoided in the previous year.

- 76% of UNICEF country offices were engaged in **joint programming** in 2018.

- The percentage of country offices that sought efficiency gains through **common business operations** increased from 20 per cent to 45 per cent between 2017 and 2018.

- In 2018, UNICEF made global cash contributions of $4.2 million to the **resident coordinator system**, with a similar value contributed in kind.
“Working together to support the implementation of the 2030 Agenda”
COMMON CHAPTER: 2018 achievements

• Implementation and coordination arrangements at headquarters and regional levels

• Contributions to development results at country and regional level in each of the six key areas of collaboration

• Collaborative partnerships with other United Nations entities as well as international financial institutions and other partners

• Identification of 8 regionally-based initiatives to accelerate the achievement of collective results

• Enhancement of common services at country level, improving transparency and further harmonizing results-based management

• Joint evaluation of the common chapter over the period 2019 to 2021
4. REVENUE, EXPENSES AND RESOURCE MOBILIZATION
Total revenue increased by 2% in 2018, to 6,676 million

Regular resources increased by 27%, to 1,807 million

Regular resources as a share of total revenue rose from 22% to 27%

Public-sector revenue was at $5,043 million
Private-sector revenue was at $1,460 million
<table>
<thead>
<tr>
<th>Goal Area</th>
<th>Total resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Every child survives and thrives</td>
<td>$2,106 M</td>
</tr>
<tr>
<td>Every child learns</td>
<td>$1,192 M</td>
</tr>
<tr>
<td>Every child is protected from violence and exploitation</td>
<td>$658 M</td>
</tr>
<tr>
<td>Every child lives in a safe and clean environment</td>
<td>$1,011 M</td>
</tr>
<tr>
<td>Every child has an equitable chance in life</td>
<td>$427 M</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$5,394 M</td>
</tr>
</tbody>
</table>

Direct programme assistance by Goal Area and resource type, 2018
5. LESSONS LEARNED
LESSONS LEARNED

• Achieving results through **systems strengthening** and multisystem approaches.

• Strengthening the links between **humanitarian and development** efforts.

• Supporting efforts to generate **disaggregated data** and robust reporting systems.