UNICEF and UN Coherence

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Why UN Coherence?

- **2030 Agenda** – a new paradigm
- Maximise **results and effectiveness**:
  - **Collaboration** - Harness complementary expertise and capacities
  - **Coordination** - Address overlaps and gaps
  - **Integration** – Drive results across sectors and pillars
- Improve **efficiencies**
- Increase the UN’s **collective voice and advocacy**
How is UNICEF guided on UN coherence?

General Assembly (eg: QCPR) and ECOSOC

Coordination bodies (eg: CEB, UNDG, IASC, HLCP, HLCM etc)

Executive Board

Best practices and lessons learned from our programmes
UN Coherence since 2005

2005-2006
- 2005 World Summit
- High-Level Panel on System-Wide Coherence
- Report released November 2006

2007-2012
- Eight Delivering as One pilots
- Member State “System-Wide Coherence” process
- Formation of UN Women
- QCPR 2012

2013-2016
- Formulation of Standard Operating Procedures for DaO
- Cost-sharing modality for RC system
- Revised UNDAF guidance
The 2016 QCPR

- Reinforces principles around country-level coordination, while placing substantive focus on structural reform at global level

- Grounded in the 2030 Agenda and the need to support national governments in their commitments to the SDGs and to ‘leave no one behind’

- Launched a number of reviews under the leadership of SG António Guterres

- Acknowledges important links between sustainable development and humanitarian action, and with building and sustaining peace.

- Clear emphasis on system-wide results, funding transparency, accountability, and leadership.
UNICEF’s New Strategic Plan

• **Common chapter:**
  - Areas of collaboration with UNDP, UNFPA and UN Women in support of the SDGs
  - Strengthening how we work together
  - Common indicators across SPs

• Outlines UNICEF’s **key partners** for each goal area

• “UN Working Together” as a **change strategy** (the “How”)

• **Results Framework** linked with QCPR reporting
“Our joint efforts with our sister UN agencies will be more closely co-ordinated than ever, harnessing our comparative advantages. The “common chapter” in our Strategic Plan — the first of its kind — records our commitment to plan and collaborate more closely on SDG implementation and broad issues like eradicating poverty and addressing climate change — all to achieve ever-greater results.”

- Executive Director, Tony Lake, September 2017
How do we work together at country level?

- **UNCTs and Resident Coordinators**
- Support the **formulation of national strategies and plans** - MAPS approach
- **Joint advocacy** for SDGs and normative issues – human rights, gender equality
- **Strategic planning and budgeting** – UNDAFs & HRPs, CBF
- **Work planning and coordination** – Results Groups & Humanitarian Clusters
- **Implementation** – Joint results and formal Joint Programmes
- **Funding** – Pooled Funds and Joint Appeals
- **Business Operations** – Shared back-office functions, joint procurement, etc.
Working across the UN pillars

• UNICEF embodies the “humanitarian - development nexus” – need to break down the artificial divides between funding, planning and coordination structures.

• Increasing coordination and communication between UN Country Teams and UN Peace & Political Operations.

• Engaging with human rights bodies and mechanisms (OHCHR, SRSGs on Children and Armed Conflict / Violence Against Children, etc)
A new phase of reform

- First SG’s report in June 2017 – **second report due in December**
- Focus on *strengthening a whole-of-UN approach* to the 2030 Agenda and supporting governments with SDGs – with emphasis on improving accountability, leadership, funding and governance for system-wide results.
- UNICEF sees the SG’s reform agenda as an **important opportunity for constructive change**, and has been offering some **ideas on how to make the reforms work in terms of improving results**.