Evaluation Function -- 101

Evaluation Office UNICEF

Presentation to UNICEF Focal Points at Government Missions
26 October 2017
Evaluation at UNICEF promotes organizational learning, accountability and transparency, with a view to strengthening performance and delivering better outcomes for children.
Evaluation Function -- Theory of Change (Simplified Version)

Inputs
- Evaluation Policy
- Planning
- Resources
- Guidance and Tools
- Quality Assurance
- Partnerships

Outputs
- High quality evaluation + Effective knowledge management + Oversight of function + Enhanced evaluation capacity

Outcome
- Evaluation evidence is harnessed to drive organizational learning, decision making and accountability

Impact
- Realising the rights of every child, especially the most disadvantaged
Governance of Evaluation Function

- The Executive Board approves the evaluation policy and endorses the multiyear work programme for the EO and budget.
  - The policy provides the guiding principles for the evaluation function.
- The Executive Director ensures compliance with the evaluation policy across the organization, and safeguards the integrity of the evaluation function and its independence.
- The Evaluation Committee reviews and can endorse recommendations contained in the evaluation reports, Evaluation Office Peer Reviews and the GEP
Governance of Evaluation Function

- The Evaluation Office coordinates the evaluation function within UNICEF and conducts independent global evaluations.
- At Regional level, evaluation serves the Regional Management Teams for the purposes of accountability and learning by assessing national goals and the strategic aims of the programme of cooperation.
- Country Offices are responsible for ensuring resources, communication with government officials and other partners to facilitate the evaluation process
  - Costed Evaluation Plans
  - Integrated Monitoring and Evaluation Plans
UNICEF support includes:

- Support to national governments to develop evaluation policies and frameworks - as encouraged through the UNGA Resolution on evaluation (2014).

- United Nations Evaluation Group (UNEG)
  - Support to establishment of UNEG Humanitarian Evaluation Interest Group.

- Joint and Inter Agency evaluations
UNICEF support for global level collaboration

UNICEF participation in global evaluation networks:

**EvalPartners:**


- Supported the launch of new evaluation networks including EvalSDGs, EvalGender+, and EvalYouth

- Supported the launch of an evaluation e-learning course in Arabic

**ALNAP:**

- Global implementation of a joint e-learning programme on evaluation of humanitarian action, matched by a dedicated effort within UNICEF on the same theme
UNICEF evaluation function: performance and results
External reviews of evaluation function and Management Responses

The Global Evaluation Reports Oversight System (GEROS)
- Assesses Evaluation Report
- Rating System: Highly Satisfactory; Satisfactory; Fair, Unsatisfactory

The Management Response System (MR)
- Supports planning, decision-taking, accountability and transparency.
- Improvements are needed in capturing all actions, supporting learning goals, and offering evidence of actions taken.
<table>
<thead>
<tr>
<th>Indicator 1:</th>
<th>Coverage of evaluations completed</th>
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</thead>
<tbody>
<tr>
<td>Indicator 2:</td>
<td>Topical distribution</td>
</tr>
<tr>
<td>Indicator 3:</td>
<td>Types of evaluations conducted</td>
</tr>
<tr>
<td>Indicator 4:</td>
<td>Quality of evaluation reports</td>
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<td>Indicator 5:</td>
<td>Use of evaluation, including...</td>
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<tr>
<td>Indicator 6:</td>
<td>Evaluation expenditure</td>
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</tbody>
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2017 Peer Review (Presented to the Board in September) provided recommendations on the Policy which is presently being updated.
Thank you for your attention!