BEHAVIOUR CHANGE COMMUNICATION IN EMERGENCIES: A TOOLKIT

For every child
Health, Education, Equality, Protection
ADVANCE HUMANITY

unicef
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For every child
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MALDIVES: Rizuana, 11 years old, is among 352 people who lost their homes in
the 26 December 2004 tsunami disaster and are living in a temporary camp for
the displaced in Male, the capital.

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Contents

PART ONE
OVERVIEW

CHAPTER ONE
Introduction

CHAPTER TWO
Natural disasters in South Asia

CHAPTER THREE
Behaviour change communication in emergencies

PART TWO
PROGRAMMATIC AREAS

CHAPTER FOUR
Hygiene promotion

CHAPTER FIVE
Promoting breastfeeding

CHAPTER SIX
Promoting measles vaccination and vitamin A supplements

CHAPTER SEVEN
Promoting safe motherhood

CHAPTER EIGHT
Supporting child protection and psychosocial recovery
PART THREE
TOOLS

TOOL 1
How to develop SMART behavioural objectives / results 167

TOOL 2
How to develop indicators based on behavioural results 171

TOOL 3
Most significant change technique 189

TOOL 4
Gender checklist 195

TOOL 5
How to conduct a key informant interview 197

TOOL 6
How to use a pocket or voting chart 201

TOOL 7
How to do a ranking exercise 205

TOOL 8
How to facilitate participatory exercises 209

TOOL 9
Monitoring chart 213

TOOL 10
Structured observation checklist for communication skills 215

TOOL 11
Tasks of men and women in the community 217

TOOL 12
A 12-point communication monitoring checklist 219

TOOL 13
Tools to monitor the milestones 221

TOOL 14
How to design a radio spot 231

TOOL 15
How to design print materials 233

TOOL 16
Principles and guidelines for ethical reporting on children and young people under 18 235
FOREWORD

South Asia is a region that is frequently visited by natural disasters - floods, earthquakes, droughts, tsunamis and other natural phenomena. These have resulted in large scale loss of lives, devastation and humanitarian crises. This tragic reality impels us to be better prepared in disaster and risk communication, an area that has often been neglected in emergencies. Communication preparedness when a disaster strikes allows us to proactively assist as well as mobilise partner agencies, families and communities in mitigating the impact of such natural disaster.

Preparing and responding successfully to emergencies require that evidence-based behaviour change communication strategies become an integral part of emergency preparedness plans and training. Our communication efforts will result in improved health, hygiene, protective and caring practices. It will also lead to positive collective action and informed demand among affected communities for emergency assistance, supplies and services. All these actions are crucial in protecting and promoting the well-being of children, women and their families when a disaster strikes.

Experience has shown that affected members of communities can become effective agents of behaviour change and mobilisers for disaster preparedness and response. We emphasise the participation of adults, children and young people in recovery, relief and rehabilitation as integral to any strategic communication action plan. Participation has proven to promote psychosocial healing and cohesion among affected community members during times of crises. That affected communities are too shocked or helpless to take responsibilities for their own survival and recovery has proven to be a myth. On the contrary, many affected people, especially the children, find healing and strength and are therefore able to return to normalcy faster when they participate in helping others during and after an emergency. This has been proven for example, by the many inspiring stories shared by both children and adults who were affected by natural disasters in 2004 and 2005 like the tsunami that hit India, the Maldives and Sri Lanka, the floods in Bangladesh and India, and the earthquake that hit northern India and Pakistan.

We extend our gratitude to the many partners and colleagues who contributed their time, expertise and experiences into the preparation of this Toolkit. UNICEF ROSA is pleased to share this Toolkit and invites you to use the many resources it makes available to guide you in training staff and partners as well as in planning, implementing and monitoring behaviour change communication that supports hygiene, health and child protection goals in emergency situations in South Asia.

Cecilia Lotse
Regional Director, UNICEF Regional Office for South Asia
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Our deepest gratitude goes to the relief workers, service providers, government and NGO partners and to the many women, men and children who were affected by the Indian Ocean tsunami on 26 December 2004 for sharing their knowledge, insights and time with us. This publication is dedicated to those people in South Asia who lost their lives in emergencies.

UNICEF ROSA gratefully acknowledges the funding provided by the Japanese Government for the development and printing of this Toolkit and the accompanying CD ROM.
PART ONE
OVERVIEW
INTRODUCTION
CHAPTER - 1

INTRODUCTION

INTRODUCTION

WHAT IS IN THE TOOLKIT?

PART I: OVERVIEW

PART II: PROGRAMMATIC AREAS

PART III: TOOLS

WHY WAS THIS TOOLKIT DEVELOPED?

WHO IS THE TOOLKIT FOR?

HOW WAS THE TOOLKIT DEVELOPED?

HOW TO USE THIS TOOLKIT
INTRODUCTION

This toolkit is a resource for everyone working in emergency situations caused by natural disasters. It is designed to help programme managers from UNICEF, UN agencies, NGO partners and government personnel to prepare, plan, implement and monitor behaviour change communication initiatives supporting health, hygiene and child protection efforts in emergencies.

The toolkit stresses the importance of participation and consultation with affected individuals, particularly children and young people. Complementary to this toolkit, UNICEF ROSA has developed an Education in Emergencies Training Package intended for UNICEF education programme officers at all levels - region, country and headquarters.

Behaviour change communication (BCC) in emergencies is a consultative process among communication specialists, technical experts, local change agents and communities. It addresses the knowledge, attitudes and practices of individuals, families and communities. It aims to share relevant and action-oriented information and to motivate programme specialists to work with communication specialists in preparing strategic communication for disasters - so that if a disaster strikes, people in affected communities would know what actions to take to maintain and protect their health and well-being as well as how and where to access emergency services and supplies. BCC should be planned in close cooperation with a given programme as an integral part of an emergency preparedness and response plan.

BCC is grounded on the human-rights based and results-based approach to programme planning and development. It is geared towards facilitating community
mobilisation and participation in preparing and responding to disasters. That affected communities are too shocked and helpless to take responsibilities for their own survival has been proven to be a myth. On the contrary, many affected people, especially children, experience psychosocial healing and are able to return to normalcy faster when they participate in helping others during and after an emergency.

**WHAT IS IN THE TOOLKIT?**

You do not have to be a communication expert to use this toolkit. But you should be ready to use participatory approaches which are proven to influence people to make informed decisions, take action and adopt positive behaviours.

The toolkit has three parts: an overview section, several programmatic chapters and many practical tools to plan, implement and monitor a BCC initiative for emergencies. If you require more technical background information on the different programmatic areas, please refer to UNICEF’s *Emergency Field Handbook* or *UNICEF’s Technical Notes: Special Considerations for Programming In Unstable Situations*, or see some of the other literature recommended in the Further Reading section of the Resource Bank offered at the end of each programmatic chapter.

**Part I: Overview**

In the overview you will find three chapters. The first maps out the toolkit and will guide you on your journey to planning an effective behaviour change communication initiative for an emergency. Chapter 2 introduces you to the rationale for the toolkit – the abundance of natural disasters in South Asia. You will find some of the most common emergency situations in South Asia; the direct and indirect humanitarian
consequences on the affected community, the risk factors that emergencies cause on health and nutrition, hygiene, sanitation and water supply, immunization and vitamin A, breastfeeding, safe motherhood and child protection. Chapter 3 introduces UNICEF’s Core Commitments for Children in Emergencies (CCC) – the overarching organisational framework for UNICEF’s humanitarian response. Finally, you will review the definition and rationale for behaviour change communication (BCC) in emergency situations; and principles and action points on how to plan a BCC initiative.

Part II: Programmatic areas
This section has chapters that focus on the following essential programmatic areas in emergencies:
- Hygiene promotion.
- Promoting measles vaccination and vitamin A supplementation.
- Promoting breastfeeding.
- Promoting safe motherhood.
- Supporting child protection and psychosocial development.

We selected these programmatic areas based on UNICEF’s Core Commitments for Children in Emergencies (CCC). We designed this kit as a starting point for planning behaviour change communication initiatives for emergencies. You can apply the basic principles and processes presented in this toolkit to other programmatic areas in the CCC that are not included in this volume.

The programmatic chapters follow a standard format that offers information on:

- Essentials about the subject
  This section provides you a snapshot of the programmatic area, explains the importance of, for example, hygiene or breastfeeding promotion during emergencies, and offers some key definitions of terms and concepts. For more detailed guidance on technical matters, consult UNICEF’s Technical Notes: Special Considerations for Programming in Unstable Situations, UNICEF’s Emergency Field Handbook and other relevant technical guidelines.

- Principles in promoting the subject
  This section outlines the core principles in your communication to help you promote the humanitarian/programmatic area at hand. These principles are derived from good communication practices and lessons learned in emergencies. In some topics such as hygiene promotion, there are firmly established tenets for behaviour change communication. In other areas, the kit offers general principles to fit the specific issue. These principles are by no means exhaustive - rather, it offers
programme planners and managers like you a foundation for your communication initiative. Over time and with accumulation of more evidence, you may review and adapt these principles.

- **Doing the groundwork**
  Formative research, communication analyses and drawing from standard surveys and rapid assessments are your core elements in the ground work phase. This should ideally take place as part of emergency preparedness. We selected a few tools to help you with the communication-related groundwork. You can find more tools to plan a communication initiative in Part III. Some chapters, e.g., hygiene promotion, provide sample behavioural results. However, since the development of your behavioural result(s) depends on the cultural and emergency context as well as on set priorities and capacities of the affected communities, we have provided a generic tool in Part III on how to develop behavioural results.

- **Getting the message right**
  This section outlines key messages which you should share quickly in an emergency situation with different audiences - caregivers, service providers, community leaders, etc. We referred to *Facts for Life* in identifying key messages for most of the chapters in this toolkit. You will need to tailor and test the generic messages to the specific context and audience. It is essential for you to involve caregivers, communities, service providers, children and youth and other critical groups in message development, dissemination and feedback gathering across all programmatic areas.

- **Communication actions to promote the subject**
  This section outlines UNICEF’s Core Commitments for Children in Emergencies in different programmatic areas. We included suggested behaviour change communication and social mobilisation activities that have proven to be effective.
from past experience. You will need to develop the specific communication actions in partnership and collaboration with relevant government bodies, UN partner agencies, NGOs, other partners and the affected communities.

- **Monitoring milestones**
  This section outlines suggested indicators to measure and track if the communication efforts are contributing to behavioural changes. The final choice of your indicators will depend on the choice of the behavioural results you want people to manifest.

- **Practical examples**
  This section provides practical experiences from behaviour change communication and social mobilisation efforts in previous emergencies from South Asian countries and from other parts of the world.

- **Resource bank**
  This section offers information resources for your further reading, related web sites you can visit and a short glossary explaining the main terms and concepts.

**PART III: TOOLS**

This section provides several tools that are meant to help with the range of communication planning, rapid assessment and monitoring activities that you may need to undertake for an emergency response. Some tools may come in handy as guides for developing print materials, radio spots, information on ethical issues and more. The tools are divided into three sections: planning, assessment and monitoring, and materials development.
WHY WAS THIS TOOLKIT DEVELOPED?

Many communication efforts launched in emergency responses, such as those following the 26 December 2004 tsunami, tend to focus on media advocacy and public information. Such communication efforts cater to policy makers, donors and the general public and are designed for advocacy, fund-raising and public awareness of the general situation. While this type of communication is indispensable, it is only one component of a communication response: a holistic communication strategy in an emergency must cater as much to the communication needs of affected families through interactive behaviour change communication and social mobilisation. Behaviour change communication is not a luxury in emergency situations, it is necessary and urgent for it ensures that the most vulnerable – the children and women and their families - have access to accurate and instrumental information about proper practices, available services and supplies that provide sustenance, prevent disease, harm, abuse and exploitation.

While a tenet of communication is to provide information, past experiences show that information alone is insufficient to support behaviour change. Influencing healthy behaviours and creating a supportive social environment in an emergency situation requires that we stimulate an appetite for learning and participation through regular dialogue with the affected community, far beyond the initial response. This type of behaviour change communication and social mobilisation will work when actions, messages and materials are strategically planned, managed, monitored with the affected communities – and supported by the necessary financial and human resources.
We have learned many lessons from the emergency response to the 26 December 2004 tsunami and other natural disasters in South Asia. And we have many proven strategies and tools to support behaviour change communication and social mobilisation efforts that can be applied during emergencies. We developed this toolkit to bridge this critical gap between knowledge and action. We hope that this toolkit will be a useful resource that would further translate our knowledge and past experiences into results-oriented communication actions, by allowing us to better plan, implement and monitor behaviour change communication in emergencies.

WHO IS THE TOOLKIT FOR?

This toolkit is developed for programme managers from UNICEF, other UN agencies, government and NGO partners and humanitarian organisations who prepare and respond to natural disasters in South Asia.

We also hope that programme managers in Southeast Asia, Africa, Europe and the Americas can use or adapt the information in this toolkit, as a complement to their respective communication initiatives addressed to and involving families and communities affected by natural disasters.
In India, site visits were conducted in camps, temporary schools, health centres and scores of affected communities, including in Nagapattinam, one of the worst affected districts in Tamil Nadu. Affected caregivers, service providers, community volunteers, government officials, UNICEF staff and others were interviewed on behaviour change communication and social mobilization initiatives in various programmatic areas. In Sri Lanka, service providers, caregivers, community leaders, government officials, UNICEF staff and other partners were interviewed in Ampara district and Colombo.

**Literature review**
Following the country visits, UNICEF ROSA conducted a review of the literature, including lessons learned, good practices and available monitoring tools. This process included reviewing current emergency preparedness and response plans of UNICEF offices in South Asia – and examining how behaviour change communication and social mobilisation efforts are planned for disasters.

**Technical review**
We invited a number of international experts in communication and disaster management to review and provide feedback on the draft toolkit. In addition, colleagues from UNICEF country offices and the Regional Office for South Asia reviewed, critiqued and contributed materials for the toolkit.
HOW TO USE THIS TOOLKIT

This toolkit aims to generate ideas and provide some stepping stones for programmers to get started in planning, managing and monitoring behaviour change communication for emergencies.

We realize that during an emergency, you do not have the luxury of time to pour over voluminous material, nor to follow long procedures. You can go through a selected programmatic chapter separately, according to your priority or area of interest, and apply only those areas that you deem practical and useful according to your circumstances.

For example, if your interest lies in Safe Motherhood, you can turn to Chapter 7 and look for what you need without working your way through the other chapters of the toolkit. However, there are obvious advantages to reading each chapter as humanitarian issues are cross-cutting and ideas from one programmatic area can be useful for the others.

PaKISTAN: Boys scouts assist in distributing communication materials bearing hygiene messages to children and their families displaced by the 2005 South Asia earthquake.
The UNICEF East Asia and Pacific Regional Office (UNICEF EAPRO) produced a parallel initiative called CREATE!, a DVD collection (“toolbox”) of ready-to-use or easy to adapt communication materials for emergencies with sample messages on various programmatic areas, including avian flu.

As you develop the strategic communication plan and implementation protocol for an emergency using this toolkit as a guide, you can then match the messages using adapted or modified images and other materials from the CREATE! toolbox to fit your audience’s socio-cultural and physical contexts.
CHAPTER 2

NATURAL DISASTERS IN SOUTH ASIA
CHAPTER- 2

NATURAL DISASTERS IN SOUTH ASIA

INTRODUCTION

FLOODS

EARTHQUAKES

DROUGHT

CYCLONES, HURRICANES AND TYPHOONS

EXTREME TEMPERATURES

TSUNAMI

RESOURCE BANK
INTRODUCTION

Earthquakes, floods, droughts, and cyclones are some of the natural disasters that frequently strike countries in South Asia, causing large scale devastation that affect millions of people.

The graph on the right shows the number of natural disasters by type in South Asia countries from 2000 to 2005.

Natural disasters are commonly differentiated as rapid-onset disasters such as storm surges and earthquakes. These calamities can cause immediate loss and disruption. The other type is called slow-onset disasters such as droughts. Both types impact on members of the affected community in many different ways and with varying degrees. This is expressed in terms of vulnerability – the people’s potential to suffer from harm or loss. Communities may differ in their vulnerability depending on their location (e.g. shoreline or proximity to geologic fault lines), stage of development and other characteristics. Emergency plans may therefore differ accordingly from community to community.
Emergencies call for a range of responses to effectively assist affected families and communities to prepare — and recover. These responses include research-based and experience-based communication activities that enable communities to prepare for emergencies, avoid risks and create an informed demand for urgently needed supplies and services and their proper use.

When you plan behaviour change communication (BCC) for emergencies, be sure to tap on local knowledge and religious practices. Design messages with the community including children and youth. This way, you are sure that the messages, materials and methods of dissemination, whether interpersonal, group or mediated, are socio-culturally acceptable. Closely coordinate with the technical, service and supply components of the larger emergency plan and the humanitarian response. This means that you need to work with partners in mobilising communities with the essential elements of a BCC and social mobilisation initiative as a way of preparing for or responding to the a disaster.

Below is a brief overview of the frequent natural disasters in South Asia countries and their common consequences. Remember that for all these disasters, the consequences on children, women, the physically challenged and other marginalised groups, are likely to be more severe. This is why we must not just mobilise communities to respond to emergencies, but to educate them on how and what to prepare for in order to mitigate injuries, suffering and deaths.
FLOODS

Flooding routinely occur in South Asia leaving thousands displaced and disrupt public, educational and health systems. The severity of a flood depends on the depth and speed of water, duration, rate of rise, frequency and season. Floods are categorised as sudden onset phenomena and have the following main classifications:

- Flash floods
- River floods (mostly seasonal)
- Coastal floods, associated with tropical cyclones, tsunami or storm surges
- Urban floods

Humanitarian consequences

The consequences of floods are felt in the water and sanitation sector because of disruptions to the water supply and sanitation infrastructure. Water pipes and tube wells are blocked. Accessible water is commonly contaminated and pose serious health hazards caused by debris, toxic wastes, chemicals, raw sewage, or even decomposing bodies of animals and humans. Toilets and latrines are destroyed. Thus, defecating and bathing in toilets becomes unsanitary. Cooking becomes very difficult.

Outcomes can include:

- Drowning
- Grave scarcity of potable water
- Waterborne and vector transmitted diseases
- Hepatitis
- Worm infestation
- Eye and ear infections
Scabies and other skin infections
- Electroshocks
- Injuries like lacerations or punctures
- Interruption of basic public health services
- Food shortages
- Loss of livelihood and unemployment
- Loan burden is aggravated
- Homelessness/displacement
- Damage to infrastructure, power supply, roads, telecom, and airports
- Disruption of education systems
- Loss of property and support systems
- Negative psychosocial effects on children
- Increased risk of mine injury resulting from movement of landmines by floods and mudslides
- Separation of children from their primary caregivers
- Increased risk of sexual abuse and exploitation.

EARTHQUAKES

Earthquakes can be defined as the shaking of the earth, caused by the movement of waves on and below the earth's surface. This causes surface faulting, tremors, vibration, liquefaction, landslides, aftershocks, and/or tsunamis. South Asia is prone to earthquakes as many countries in the region are situated on or along fault lines, or are in the seismic range of earthquakes.
Humanitarian consequences
The consequences of an earthquake can vary tremendously, from near-total devastation of infrastructure in a heavily populated area, to limited destruction of areas that are sparsely inhabited. Strong underwater earthquakes can cause major movement of water masses, or tsunamis.

Outcomes can include:
- Internal injuries, crush syndrome and death
- Asphyxia
- Trauma
- Dust inhalation (acute respiratory distress)
- Exposure to the environment (i.e. hypothermia)
- Minor cuts and bruises, fractures
- Burns and electroshocks
- Disruption of food and water supply
- Interruption in basic health care services
- Damage to water and sewer systems
- Diarrhoea and cholera outbreaks
- Homelessness/displacement
- Negative psychosocial effects on children
- Increased number of children separated from primary caregivers
- Increased risk of sexual abuse and exploitation
- Damage to infrastructure energy lines, roads, telecom, and airports
- Isolation and physical inaccessibility to relief supply sources
- Disruption of education systems

DROUGHT
Drought is a prolonged dry period in a natural climate cycle. It is a slow-onset disaster caused by too little rainfall combined with other predisposing factors. Drought leads to water and food shortages and is likely to have long-term environmental, economic and health impacts.
Humanitarian consequences
Drought can often be anticipated and commonly requires an immediate, long-term and well-coordinated response. Although warning is possible, a sudden movement of people to an extremely dry or drought-affected area (because of unrest, conflicts or other natural disasters) can have great consequences on the health and nutrition of small children.

Consequences can include:
- Lack of potable household water and agricultural water supply
- Damage to crops and disruption of agriculture-based livelihoods
- Reduced food intake and lack of varied diet
- Protein-energy malnutrition
- Micronutrient deficiency such as iron, vitamin A and C
- Communicable diseases
- Lack of hygiene and sanitation facilities
- Cholera, typhoid fever, diarrhoea
- Acute respiratory infections
- Migration
- Erosion of coping and caring capacities of caregivers

CYCLONES, HURRICANES AND TYPHOONS
Tropical cyclones are among the most destructive and fearful natural phenomena. The impact from cyclones extends over a wide area, with strong winds and heavy rains. However, the greatest damage to life and property is not from the wind, but from secondary events such as storm surges, flooding, landslides and tornadoes. Drowning and catching water borne and vector-borne diseases increases if the cyclone is accompanied by floods and sea surges.4
Humanitarian consequences
Humanitarian consequences of cyclones, hurricanes and typhoons can vary considerably, and relief responses are similar to those for earthquakes and floods. In most cases, priority is given to health, water and sanitation interventions to avoid the risk of epidemics, contamination, pollution and disruption of the public distribution systems.

Outcomes can include
- Trauma
- Injuries and death
- Asphyxiation due to entrapment
- Electroshocks or drowning
- Short and long term mental health effects
- Water borne and vector transmitted diseases
- Damage to health infrastructures and lifeline systems
- Food shortages and interruption of basic public health services
- Loss of property, livelihoods, crops
- Interruption to educational system
- Separation of children from their primary caregivers

EXTREME TEMPERATURES

Extreme climate and weather patterns affect communities in many countries in South Asia. While people adapt to the conditions in which they live, extremely cold and hot weather can have powerful impacts on the health and life of families and communities.

Humanitarian consequences
Marked short-term fluctuations in weather can cause acute adverse health effects. In extremely cold temperatures, acute respiratory infections that may lead to pneumonia are the major risks for children. Extreme cold can also cause hypothermia, an extreme lowering of the body’s temperature and death.
Outcomes can include:
- Extremes of both heat and cold can cause potentially fatal illnesses, i.e. heat stress or hypothermia, as well as increasing death rates from heart and respiratory diseases.
- In cities, stagnant weather conditions can trap both warm air and air pollutants - leading to smog episodes with significant health impacts.
- Damage to crops, land
- Potential food shortages

**TSUNAMI**

Tsunamis are giant sea waves that are produced by an underwater earthquake or slope collapse into the seabed. Tsunamis can travel thousands of miles at high speed with very little loss of energy. They reach the coast with devastating impact on shoreline communities. Successive crests can arrive at intervals of every 10 to 45 minutes and wreak destruction for several hours.

**MALDIVES**: A child’s drawing shows the chaos caused by the tsunami, with a girl taking refuge on the roof of a house that is, like the tree beside it, half-submerged in the water. Both the girl and the house top are depicted in red. The Government’s Psychosocial Support Unit notes that the choice of a particular colour can be an indicator of stress, with red often denoting strong emotions. The artwork was created as part of a Government-sponsored psychosocial programme to help children recover from the trauma they experienced. Materials from UNICEF-supplied school-in-a-box kits were used in the project.

**Humanitarian consequences**

The destruction level along the shores affected can be immense, with vast coastal areas deprived of their infrastructures and entire communities washed away. The humanitarian consequences are directly proportional to the power of the tsunami, the geography of the coastline, the level of the infrastructure and the size of the communities living along the affected coasts.
Outcomes can include:
- Drowning
- Injuries
- Water borne and vector transmitted diseases
- Outbreaks of communicable diseases
- Poor sanitation, hygiene
- Negative psychosocial effects on children
- Food shortages
- Interruption of basic public health services
- Disruption to educational systems
- Loss of property, livelihood, crops
- Damage to infrastructure
- Large scale displacement
- Separation of children from primary caregivers
- Increased risk of sexual abuse and exploitation

RESOURCE BANK

Further reading
2. ITDG South Asia, RDPI, Livelihood Centered Approach to Disaster Management: A policy framework for South Asia, ITDG, Colombo, 2005.
Web sites
1. Asian Disaster Preparedness Centre
   http://www.adpc.net/
2. Centre for Hazards and Risk Research at Columbia University
   http://www.ldeo.columbia.edu/chrr/
3. Centre for Research on the Epidemiology of Disasters (CRED)
   http://www.cred.be/sitemap.htm
4. Emergency International Disaster Database
   http://www.em-dat.net
5. Humanitarian Early Warning Service
   http://www.HEWSweb.org
6. The International Federation of Red Cross and Red Crescent Societies
   http://www.ifrc.org/index.asp
7. The Sphere Project
   http://www.sphereproject.org/
8. US Centre for Disease Control and Prevention
   http://www.bt.cdc.gov/disasters/

Footnotes
1. Much of the following information has been adapted from
   United Nations Children’s Fund, Emergency Field Handbook,
   UNICEF, New York, 2005 and World Health Organization,
   Floods - Technical Hazard Sheet - Natural Disaster Profile.
2. Adapted from World Health Organization, Floods - Technical
   Hazard Sheet - Natural Disaster Profile.
3. Adapted from World Health Organization, Earthquakes -
   Technical Hazard Sheet - Natural Disaster Profile.
4. Adapted from World Health Organization, Cyclones -
   Technical Hazard Sheet - Natural Disaster Profile
5. Adapted from World Health Organization, Climate and health
6. Adapted from World Health Organization, Climate and health
CHAPTER - 3

BEHAVIOUR CHANGE
COMMUNICATION IN EMERGENCIES
CHAPTER- 3

BEHAVIOUR CHANGE COMMUNICATION IN EMERGENCIES

UNICEF’S CORE COMMITMENTS FOR CHILDREN IN EMERGENCIES

BEHAVIOUR CHANGE COMMUNICATION PRINCIPLES FOR EMERGENCIES

STEPS IN DEVELOPING A COMMUNICATION PLAN

COMMUNICATION STRATEGIES IN EMERGENCIES

USING APPROPRIATE COMMUNICATION CHANNELS

PRACTICAL EXPERIENCE

SPECIAL NOTE ON CHILDREN’S PARTICIPATION IN EMERGENCIES

RESOURCE BANK
UNICEF’S CORE COMMITMENTS FOR CHILDREN IN EMERGENCIES

UNICEF’s support for behaviour change communication in emergencies is guided by the Core Commitments for Children in Emergencies (CCC), which provide the overarching organisational framework for a humanitarian response.¹

Core Commitments for Children in Emergencies

UNICEF’s Core Commitments for Children in Emergencies are not merely a mission statement - they are a humanitarian imperative - in health and nutrition, water, sanitation and hygiene, protection, education, HIV/AIDS and programme communication or behaviour change communication. Emergencies particularly in South Asia have grown increasingly complex, and their impact is especially devastating on the most vulnerable. In the midst of these crises, children and women are not only incidental victims, but increasingly are often targets of wilful violence and abuse. In many cases, they are denied access to basic services and essential relief supplies. The CCC provides a framework from which to work with partners from the government, United Nations and non-governmental sectors.

The two fundamental tenets supporting all UNICEF operations are:

- The Convention on the Rights of the Child, and
- A commitment to a human-rights based approach to programming.

The commitments outline UNICEF’s role in providing protection and assistance to children and women. They make a clear distinction between life-saving interventions, which should be carried out immediately - within the first six to eight weeks of any
crisis - and the broader spectrum of essential activities that may be added beyond the initial response. Although this distinction is clear for sudden onset emergencies, the logic of the CCC should apply to all humanitarian crises: focus first on interventions proven to be essential for immediate survival and protection.

UNICEF adheres to the following key principles in fulfilling its Core Commitments for Children in Emergencies:

- Children in the midst of armed conflict and natural disasters such as droughts, floods and earthquakes have the same needs and rights as children in stable conditions.
- UNICEF's response will recognise the priority of humanitarian action while assuring safe access to affected populations, and the safety and security of staff and assets.
- The emergency response will build on existing activities and partnerships developed through the country programme of cooperation.
- The response will be based on nationally defined priorities and UNICEF's comparative advantage.

Behaviour change communication plays an essential, albeit often neglected, part in any emergency. In the past, many emergency responses in South Asia tended to focus on providing supplies and setting up services. Little attention was paid to addressing risky practices, poor habits and communication needs based on the existing knowledge, beliefs, attitudes and practices of the affected individuals and families. Also insufficiently addressed was creating awareness and demand for emergency supplies, services and assistance among affected families and communities.

Experiences from the tsunami response in South Asia showed that communication preparedness for emergencies, risk communication and behaviour change communication (BCC) initiatives that benefit affected individuals and communities were not always adequately given importance, funding, and thus were not coordinated, planned, managed or monitored well. Fulfilling the Core Commitments for Children in Emergencies, however, requires that BCC initiatives become an integral part of preparing and responding to emergencies.

The following section offers you an overview of the basic communication related principles to help you prepare for and respond to in an emergency. It outlines the essential steps you need to take in developing a rapid communication action plan. It points out some issues you need to consider when designing appropriate communication messages and channels with the affected communities during emergencies.
BEHAVIOUR CHANGE COMMUNICATION PRINCIPLES FOR EMERGENCIES

Keep in mind the following basic principles for your BCC initiatives. These principles are built around the CCCs and thus contribute to overall efforts to prepare and respond to emergencies.

Before an emergency strikes:

■ **Prepare accordingly**
  Planning and preparation for BCC are vital steps that must take place long before an emergency strikes. UNICEF country offices have the responsibility to identify and develop ‘Emergency Preparedness and Response Plans’ (EPRP) for potential natural or man-made disasters. Based on experience and evidence from past emergencies, define what kinds of results, that is, behaviours, in terms of specific knowledge, attitudes and practices your intended audience groups need to develop, perform or reinforce, and sustain. You need to also define what kinds of communication support and resources your team of partners would need so that the BCC response would support the overall humanitarian response.

■ **Invite different partners to come together to plan jointly**
  BCC initiatives are prepared with partners from different sectors, including government, UN agencies, NGOs and humanitarian agencies. Keep in mind that communication efforts, to influence positive behaviours, have to be closely linked to other programme, service and supply plans for an emergency. Therefore, you will need to ensure that you establish a sustained collaborative arrangement with relevant partners.

■ **Engage communities in preparing and planning for emergencies**
  The human rights-based approach to programming stresses participatory approaches that engage communities in planning, implementation and monitoring
processes. This means that we should build on what people already know and that we recognize their social and cultural strengths. However, communities are not homogeneous. Keep in mind that vulnerabilities related to age, gender inequalities, ethnicity, caste, socio-economic status and disability, are factors that may affect people’s ability to take part in decision-making processes.

- **Invest in communication research**
  Communication research addresses the critical information gaps that you need to fill to enable you to adequately prepare and plan for emergencies. Conducting communication research will be a wise investment for it will save you time and resources later. Ensure that you disaggregate data from such research by sex, age and other variables which can impact on people’s behaviours, such as ethnicity and income levels. In the face of an emergency, when information from previous communication research is not available, the best alternative is to conduct a rapid communication assessment. Prepare a monitoring and evaluation (M&E) plan as well. M&E enables you to track your progress and impact at given periods of the emergency response in terms of message and channel reach, resource use and most of, all in terms of desired behaviour results.

- **Prepare action oriented communication materials**
  Be ready with sample messages and materials that have been pre-tested such as those on maternal health, nutrition, immunization, disaster-related stress, water and sanitation, and child protection. This will save you precious time and resources. Countries with landmines will also need mine-risk education materials in advance. Having a central website with downloadable files ready for printing will be useful preparations for an emergency. It will also be handy to set up a database of available writers, editors, designers, printing houses, and radio and TV producers so that contracts could be quickly drawn up.

- **Develop a communication protocol and partnerships that will collaborate in communication efforts**
  During an emergency, information overload and confusion is likely to happen, especially when the impact is large scale and if there is little coordination among different actors providing assistance. Agree with key partners and have a plan which outlines how communication efforts will be coordinated, with clearly defined roles and responsibilities. Agree on how information will be managed. This should also help to prevent and manage rumours and misinformation, two unwanted results that often happen during emergencies.
Train service providers in interpersonal communication skills
In times of stress and trauma caused by a disaster, health workers and other service providers need to possess and maintain good interpersonal communication skills to inform, motivate, counsel and encourage people affected by emergencies. They also need to know how to deal with the distress and anxiety experienced by people who come for assistance as well as among themselves.

Test the communication plan by drills and exercises
Many BCC plans for emergencies fall short when they clash with harsh realities. You need to test your assumptions and nurture positive mindsets and skills that can be harnessed when everything is in chaos. Test your communication approaches. Carefully test and review them with affected people, to ensure that these are practical and feasible under the circumstances of the emergency. This also implies that your BCC plan should help build the necessary confidence and skills among staff and partners to overcome fear, stress and anxiety.

If an emergency strikes

Establish a central health education and communication coordination centre
Partners from government, UN agencies, NGOs, religious communities, media, children and youth groups and others need to coordinate, plan, manage and monitor communication initiatives with affected communities during the emergency response. This will avoid duplication, misunderstanding, rumours and misinformation and maximize communication efforts.

Participate in sectoral assessments
When health, water and sanitation, child protection and education assessments are conducted in the initial phase of an emergency, it is critical that the different sectoral assessments also identify any high risk practices that have implications for behaviour change communication among affected caregivers and communities. This information is critical to map out the detailed emergency responses for different sectors.

Conduct a rapid appraisal of communication channels and resources
Assess the availability and reach of media and other communication channels. Determine media access among affected communities. Are media and other communication channels (e.g., national, provincial and community based radio) still functioning? What about commercial as well as university based radio stations, are they ready to support BCC in an emergency? Can they be
mobilized, for instance, for hygiene promotion, disease prevention and the protection of displaced/unaccompanied children? What logistical requirements, as well as gaps and problems could you anticipate? What appropriate, low-tech communication channels could be urgently set up that would work without electricity? As the response unfolds, look out for new as well as existing opportunities for persuasive interpersonal channels that existing or newly set up community communication channels could support - for example, the Military, Red Cross workers, children and youth groups like Girl Guides, Boy Scouts, Child Clubs, other community-based channels - for communicating quickly with affected populations.

- **Focus on re-establishing existing behaviours and norms**
  In the initial emergency phase, concentrate on re-establishing positive behaviours that existed prior to the emergency. Focus not only on individual behaviours and actions, but seek to re-establish positive social and cultural values that are temporarily disrupted. However, depending on the situation, be aware that emergencies might also provide opportunities to promote new behaviours.

- **Forge alliances**
  Build alliances to include relief workers, service providers, journalists and others so that they are able to support directly desired behaviours of affected people.

- **Facilitate community and children’s participation**
  Be pro-active in creating opportunities for affected caregivers and communities, including children and young people, to participate in determining issues and solutions in the emergency response. Take particular care to include especially vulnerable groups, whether this requires inviting representatives from children and young people’s organisations, women representatives, religious leaders, asking vulnerable populations to nominate spokespersons or advocating with camp management and local authorities to consult affected communities.

- **Follow humanitarian imperatives**
  Humanitarian needs should always take precedence over political and other agendas. In our communication efforts, we also might have to advocate for cross boundary cooperation, support and compassion.

- **Have a detailed communication plan**
  Based on your emergency preparedness plan, develop with your team and partners the details of the communication initiative(s) for the different phases of an emergency. In the following section, you can gain from an overview of the essential steps in developing a communication plan.
When you develop a behaviour change communication plan, design each step to be as participatory as possible. Participation in all steps of the process allows community representatives to participate in decisions, develops a sense of ownership and helps affected communities achieve a sense of normalcy in their disrupted system.

If an emergency strikes, usually the exact details of a communication plan will have to be outlined - often under pressure and with little time. Here are some essential steps you can follow when developing the details of a communication plan for an emergency.

Step One

**Bring all stakeholders together:** Work with the various stakeholders together (from a given programme or related sectors at a time, e.g., health and hygiene) from government, UN agencies, NGOs and community representatives as quickly as possible to determine:

- What behaviour results should your communication plan for this programme or sector achieve in the rescue and survival phase; in the recovery phase; and the rehabilitation and development phase of the emergency?
- What are the roles and responsibilities of the different partners?
How will the plan be funded, implemented, monitored, documented and reported?
How will the monitoring results be used in the different phases of the emergency?

**Step Two**
Plan and conduct a rapid communication assessment based on an appropriate combination of tools and applying the next steps below.
(Please see also Part 3: Tools)

**Step Three**
**Determine your audience/s and define SMART behavioural objectives and results.**
Based on the rapid assessment and on data from any pre-existing communication research, determine who your audience groups are among the affected population. Define the specific desired behavioural objectives or results you would like to achieve from your communication plan. These behavioural results may vary for the different phases of an emergency response. Define behavioural results so that they are:
1. **Specific** in terms of an issue (a behaviour, a skill, knowledge, attitudes), of a specific group and of the geographical location.
2. **Measurable** in such a way that changes in people's behaviour can be measured, either quantitatively or qualitatively.
3. **Achievable** in that the behavioural results correlate to a target that can feasibly be attained by the programme partners with UNICEF and others' support, and that all necessary resources are identified and budgeted.
4. **Relevant** so that the planned behavioural result(s) represent a milestone in the results chain, and will contribute to the achievement of commitments for the emergency response.
5. **Time-bound** in that a time frame has been set within which change is expected to happen.

Keep in mind that behavioural results have to contribute to the overall results - health and nutrition, child protection, education, water and sanitation - in the emergency.

**Step Four**
**Based on the specific intended behavioural results, determine the details of the communication plan:**
- Which combination of communication strategies to use: advocacy, BCC, social mobilization?
- Which groups of people to involve as partners, to mobilise, orient or train?
- What specific training needs and orientations are required, for which group/s for the plan to be carried out quickly?
Which communication activities, main messages and materials? Where can you obtain examples of messages and materials that you can quickly adapt?

- What mix of communication channels (e.g. mass media, interpersonal communication, community media, etc) by which phase of the emergency?
- What is the dissemination plan for the communication messages and materials?
- What is the timeline for communication activities during different phases of the emergency?
- What is the monitoring (including indicators and means of verification), evaluation, documentation and reporting plan?
- What is the total budget?

Step Five  
When implementing the plan, keep the following in mind:

- Pre-test messages and materials with representative groups from different affected communities;
- Conduct the training early on, which may include training of interpersonal communicators such as animators, peer educators, health workers, teachers and young people;
- Orient and involve journalists in your efforts;
- Mobilise partners and communities to support and implement the plan.

Step Six  
Establish a monitoring system

Manage and monitor communication activities as part of the overall emergency programme monitoring effort. Ideally, use community monitoring systems among affected population groups. Based on the monitoring data, adjust activities and materials accordingly. Programme and service delivery data, such as immunization drop out, decrease in diarrhoea rates, also serve as monitoring information and should be used to modify communication activities or messages.

Step Seven  
Evaluate and re-plan: Based on the desired behavioural results, assess outcomes and if possible any behavioural impact. Disseminate results to partners - including affected community members. Determine the need for follow-up and for continued support to shape behaviours, and for communication support in the recovery and rehabilitation phase of an emergency. In evaluating impact, contributions that can be linked to communication efforts should be an integral part of a programme evaluation rather than a separate evaluation of communication initiatives.
COMMUNICATION STRATEGIES IN EMERGENCIES

Communication initiatives are not a 'luxury' in an emergency. It is a necessary component of efforts to ensure the survival, health, development, protection and psychological recovery of an affected population.

In past emergencies, many relief and humanitarian aid workers relied on IEC (information, education and communication) materials alone without the benefit of strategic planning with relevant partners and affected communities based past evidence or on a rapid assessment. Posters and pamphlets were churned out without clearly defined behavioural results and without a communication plan in place. This was done with the hope that behaviours would change if the affected people receive the "right" information as quickly as possible. While providing information to affected populations is essential, it is only one ingredient in the larger process of behaviour and social change in an emergency.

We need to keep in mind that effective communication strategies for emergencies, as for stable situations:

- Are grounded on concepts that range from social psychology, learning theories, role modelling through audience-appropriate combinations of mass media and interpersonal communication approaches, and the proper use of advocacy and social mobilisation.
- Are informed by the policy and legislative environment.
- Are evidence-based and results-oriented.
- Never work in isolation. Communication initiatives must be planned, based on evidence, coordinated and implemented in close synchrony with the programmatic, service and relief supply components of an emergency response.
- Are based on dialogue with and active participation of affected community members, including the children.
- Are based on close collaboration and networking with partners to synchronize messages, materials and channels, and to scale up communication efforts.
UNICEF engages three strategic communication approaches: behaviour change communication, social mobilisation and advocacy. The following figure illustrates how the three distinct dimensions of communication are united through the planning and management continuum (represented by the arrow on the left). The figure shows how communication is integral to programmes and affirms the importance of linking communication activities to service delivery.

**Strategic communication model**

**Communication approaches: some definitions**

Remember that information alone, using IEC materials, is not enough to influence sustainable healthy behaviours and to create a supportive social environment in an emergency situation. If your strategy is dominated by one-way information dissemination, it may result in increased awareness but may have limited impact on improving behavioural and social norms. It is critical for you to stimulate shared learning through dialogue, participation and discussions with members of the affected communities in emergencies. Involving affected families and communities allows them determine among themselves what needs to be done, and by whom in the long run, thus establishing a sense of ownership of the processes in the different phases of their recovery. To support such positive behaviour and social changes, you need to employ three interrelated, interdependent and interactive strategic communication approaches in emergency situations.
Behaviour change communication

Behaviour change communication (also referred to as programme communication in UNICEF) attempts to bridge the gap between information, a person’s knowledge, attitudes and subsequent behaviour. This approach addresses the knowledge, attitudes, practices and skills of individuals, families and communities as they relate to specific programme goals. Within a participatory communication framework, individuals and communities gain knowledge, appreciations and skills that motivate them to develop positive, healthy and protective practices. BCC requires a sound understanding of the audience(s) and the use of an appropriate mix of communication channels - interpersonal, group, community and mass media. It also recasts the role of the "communicator" as facilitator rather than "expert". Behaviour change communication has proven to be more effective when complemented by well-planned and implemented advocacy and social mobilisation strategies.

Social mobilisation

The purpose of social mobilisation is to bring together relevant inter-sectoral partners to determine needs and raise awareness for a particular objective in an emergency response. It involves the identification of organisations, institutions, groups, networks and communities who can contribute their efforts and resources. It involves facilitating their participation to realise the goals of an emergency response. Social mobilisation helps build the capacity of these mobilised groups in the process, so that they are able to mobilise resources, plan, implement and monitor programme activities with the community or camps as the case may be. This approach should support actions and priorities identified by communities, especially the most vulnerable groups whose rights tend to be consistently denied. Social mobilisation activities should stem from community action, but must receive support and coordination services.

Advocacy

Advocacy is directed at different levels of decision makers - people who have the power to create policies, programmes and structures and to allocate resources. By persuading decision makers to decide in favour of a cause, advocacy seeks to develop, change or modify an existing law, policy and/or administrative practice that would enhance the emergency response. It is a continuous and adaptive process of gathering, organising and transforming information into arguments. These arguments are then communicated to decision makers, to influence their choices to raising resources (human and financial), or demonstrate political or social leadership and commitment to an emergency response. A goal of advocacy is to influence leaders and decision makers at different levels to make it easier for affected communities, families and individuals to make healthy choices for their own physical and social well-being, and ultimately to protect the rights of children.
USING APPROPRIATE COMMUNICATION CHANNELS

In the initial relief phase of an emergency you must find ways to reach as many affected people as fast as possible with your messages. During this phase, communications systems may be temporarily out of commission. Low cost and low-tech communications systems are often the most practical and effective during such difficult circumstances. Megaphones, car battery-operated public address systems, community radio (also powered by battery or generators) are good ways to quickly disseminate messages to affected families and communities. Properly organised public gatherings and community or camp meetings provide further opportunities to quickly share information.

Choose more than one communication channel to help reinforce the information. Beyond using mass and small media, interpersonal and participatory community based media are indispensable channels to lead communication efforts aimed at improving or changing behaviours and in sustaining such behaviours.

To choose the right mix of channels in the different phases of an emergency response, consider the following:

- How do affected families and communities seek information?
- How do affected families and communities share information?
- Who are trusted and respected spokespeople in the community or relief camp?
- Which groups have access to generators, mobile phones, megaphones, public address systems, radio or TV? Which groups among the affected population do not have access to any media?
- What traditional, telecommunications and mass communication channels are available? If available, using these in an emergency is often easier and more efficient than setting up new ones.
- Which groups can you reach via community-based group channels such as social or religious functions?

**Example of mixing communication channels**

UNICEF India supported the following post-tsunami child protection initiatives in Tamil Nadu using a mix of different channels and strategies:

- Government officials attended a conference with multi-media presentations designed to educate them on the importance of preventing child abuse, trafficking and other harmful practices to children.
- A child protection awareness campaign was initiated where booklets, posters and banners with information on abuse and trafficking were printed along with phone numbers of a helpline to report child trafficking cases.
- Posters with relevant messages and Child Line hotline phone numbers were printed and distributed to schools and child care centres.
- Several hundred community “watch dog” committees were set up and trained to identify and report child abuse and trafficking cases.
- A state level action plan was drafted to respond to trafficking issues and commercial sexual exploitation of children and women.

Soon after the tsunami that hit on 26 December 2004, UNICEF Maldives collaborated with the Health Education Unit of the Ministry of Health to produce, approve, pre-test and disseminate a new package of materials on the proper disposal of dead fish and dead bodies, on mosquito control, diarrhoea prevention and treatment guidelines. This was done via fax and emergency supply channels. Videos were also produced and aired as TV spots and shown in hospitals and health centres that were equipped with Closed Circuit Television (CCTV). Radio spots were also produced and aired by the Voice of Maldives, the state-run station.

In the Maldives, 24 hours after the resumption of telecommunications services, TV transmissions were available on almost all the islands that have a high penetration of TV and radio signals. The director-general of health services delivered messages on how to prevent and control diarrhoeal diseases and on personal hygiene and sanitation via his daily TV address.
Useful communication channels in an emergency

Mass media
The mass media include print, radio, television and cinema. When operating during an emergency, these media can reach large numbers of people in a short time. The mass media are most effective when coupled with other communication approaches through which the affected community can talk about the new information with someone whom they trust, such as community opinion leaders.

Consider these points when you use mass media in an emergency:\(^3\)
- Depending on the consequences of an emergency, the mass media can reach a substantial number of people.
- Enjoys credibility.
- Can be important channel for advocacy as it can reach and get the attention of policy-makers, senior officials and community leaders.
- Not participatory in nature.
- Messages may tend to be for general consumption, not taking into account the unique needs of the affected community.
- Might reinforce gender based stereotypes (e.g. portraying women as helpless victims)
- The affected population may not have access to radio or TV.

Small format community media
Small format community media are often the most practical, useful and effective in reaching affected people during an emergency. These media include community radio (generator or battery-powered FM transmitters), community bulletins or flyers, and loudspeakers or megaphones - stationary (e.g., those in mosques) or itinerant (connected to vehicles). In an emergency, you can use these types of small community media to quickly disseminate information to a camp or affected community. With community coordination and support, you can plan, conceptualise, produce and disseminate messages with affected community members.

Points to consider in using small format media in an emergency:
- Participatory in nature, involving all possible community groups.
- Requires how-to knowledge, therefore you need to engage participants in basic training.

UNICEF India used the loudspeakers from mosques to broadcast news about the measles and vitamin A campaign in the tsunami camps of Nagapattinam. During the first two days, more than 14,000 children were immunized and given vitamin A.
Easy to set up.
Needs oversight to make sure it is not abused or exploited by political factions.

Interpersonal communication channels
Interpersonal communication (IPC) refers to face-to-face communication. IPC can either be one-to-one or in a small group. IPC makes it possible for people to exchange information, express their feelings and obtain immediate feedback, respond to questions and doubts, convince and motivate others to adopt certain behavioural practices. IPC requires listening skills, the ability to empathise and be supportive. IPC in a crisis situation is particularly useful in counselling approaches such as through hotlines, clinic consultations, in training service providers and community volunteers as peer educators, through pep talks by specialists, and for facilitating group meetings where the affected community can share and discuss the issues at hand.

Peer educators
Peers are persons who belong to the same age group and social cultural background. In addition to promoting healthy behaviours, we can build local capacity by training peer educators in effective communication and participatory approaches. Even after the end of a emergency communication initiative, these individuals can continue to pass on messages through casual conversations with friends, family members and their wider peer group.

Points to consider in tapping peer educators in an emergency:
- They can be easily organised in emergencies but you must invest in training which takes time.
- They need supportive supervision.
- Affected individuals can both give and receive information.
- Does not need to be costly.
- If planned and supported well, can be an effective way to motivate people.
- Affected people may not have a lot of time in an emergency to participate in meetings.
- Sharing personal information may not be culturally acceptable in some affected communities and will require time to establish trust.
- Messages spread via word-of-mouth may diminish message accuracy.

Participatory drama
Participatory drama is an important aspect in the preparedness and recovery phases.

Through the community-based approach, UNICEF Sri Lanka worked with partners to train individuals within villages to identify, assist and refer other community members who may need psychosocial support. UNICEF reported that an estimated 43,000 children participated in and benefited from this effort.
This type of communication method allows the affected community to be directly involved in the drama itself. This gives individuals greater control, and helps them to explore issues and possible solutions. Participatory performance emphasises working with and from the affected community’s own reality, and choosing their own modes of expression. Local people replace outside scriptwriters, illustrators, editors, directors and actors and become actively involved in creating and exploring solutions to a real life situation. Through participatory drama, you can encourage participation in the decision-making, implementation, monitoring and evaluation phases of relief and recovery projects.⁴

**Points to consider when using participatory drama in an emergency:**⁵

- Stimulates critical thinking, stresses process rather than outcomes.
- Community can prioritise their needs.
- Develops a sense of community ownership.
- Offers a creative approach to deal with distress and trauma and thus supports healing among affected community members.
- Can be time consuming for the initial emergency response because of need to raise consciousness through IPC and relationship-building while it promotes sustainability.
- Castes, class, gender and other social variables can create different realities for some members of the affected community. Be sensitive to the cultural and gender-based specifics and act accordingly, by resorting to locally appropriate and innovative means of achieving equal participation.
- Community members may lack the commitment to the process if there are no perceived benefits.

**Local folk media**

Local folk media can include music, local art forms, local theatre, puppetry, drawing or dance. Many affected communities have their own traditional media forms to express themselves. Local ways of communicating are powerful avenues to stimulate psychosocial healing, return to normalcy and motivate affected families and communities to practice healthy behaviours.

**Points to consider for an emergency:**

- Information can be presented in the most culturally appropriate forms.
- Messages can be adapted to suit the needs of the affected community by local as well as imported experienced performers.
- Most folk media are entertaining and hold the attention of the audience, allowing them to be temporarily distracted from the realities at hand.
- It takes time to research on which folk media are acceptable to the affected community.
- Local participants need to be identified and trained on the messages to be shared.
Technical information can be difficult to communicate.
The actors may not be able to ad-lib or be spontaneous in acting out the local art forms.

Information, education and communication (IEC) materials
IEC materials with prepared messages can be conceptualised as part of a communication preparedness plan before a disaster strikes. You can easily adapt and produce these as part of your BCC programme provided messages, design and presentation are duly pre-tested with the intended audience groups. Once a disaster strikes, producing and disseminating IEC materials can be a quick way to reach a large number of affected people. This form of communication typically leads to ‘awareness raising’ of an issue, and serves to reinforce existing knowledge and practices, such as the importance of hand washing, but this may not necessarily lead to changes in behaviour. IEC materials include radio public service announcements in print form, posters, leaflets, brochures, videos, flip charts, banners, and promotional items like T-shirts and badges.

Points to consider when using IEC materials in an emergency:
- Generic messages addressed to and pre-tested with specific audience groups, for example, on hygiene, can be conceptualised, researched, tested and printed before a disaster strikes.
- Easy to do in initial response.
- Good way to get information out fast.
- Awareness of message does not equal action.
- Messages disseminated can easily be ignored, forgotten or cause confusion.
- Each message needs repetition and reinforcement through other communication channels.

To prevent loss of lives due to landmines that might have been unearthed by the tsunami, UNICEF Sri Lanka launched a land mine awareness campaign. A total of one million school timetables with mine risk education messages were produced and included in the school-in-the-box.

When you decide on the communication channels to use in an emergency situation, keep in mind to mix media and interpersonal communication channels based on audience realities to achieve better results. Numerous communication research studies have documented that individuals are particularly influenced to adopt new or improved practices through interpersonal communication with their peers or with opinion leaders. The studies have shown that using communication materials tend to reinforce the effectiveness of interpersonal communication.
PRACTICAL EXPERIENCE

Community Based Disaster Preparedness: A life saving strategy using interpersonal communication

A community based disaster preparedness (CBDP) programme was praised as a life and livelihoods saving intervention in the 2004 West Bengal, India floods. The project was launched by the Inter Agency Group (IAG) and the Government of West Bengal after the 2000 floods affected over 22 million people in the state. In 2004, the project had reached more than 1,500 villages in four districts of the state.

"CBDP saved our lives and our livelihoods" said Sujit Kumar Roy, Gram Pradhan of Bahirgachi Gram Panchayat (GP), which has about 6,000 families. When the project team visited one of the worst affected villages of the GP, community women said that during the previous flood, they were very afraid. All of them reported that this time they were not fearful of the floods because they were better prepared.

Significant outcomes of the Bahirgachi Gram Panchayat CBDP programme:
- Water supply was not affected because community raised the level of hand pumps and disinfected tube wells.
- Hardly any disease outbreak occurred.
- There were no food shortages as each family stockpiled food for 7 to 10 days to meet their immediate needs.
- No reports of children losing textbooks.
- Two deaths in the GP occurred (which were not due to floods).
- No loss of cattle; practically no loss of poultry.
- No families reported any loss or damage to their documents.

This is a marked difference from the aftermath of the 2000 floods where 11 people died; 700 cattle and 10,000 poultry were lost; nearly 3,000 families lost some/all of their valuable documents; and more than half of children’s textbooks were lost or damaged.

"CBDP really made a difference in the lives of the flood-affected community" said Rajesh Pandey, District Magistrate. "Besides preventing loss of life, CBDP greatly reduced the loss of livelihoods of people by saving their cattle and poultry. More importantly, the CBDP made the community more resolute and better organised in tackling floods. It also brought about community togetherness in that all elected representatives belonging to the different political parties worked hand in hand with the community to minimise the risk arising out of the flood situation."

The process

Using Participatory Learning and Action (PLA) tools in their emergency preparedness communication initiative, each community prepared an action plan for their village.
1. Produced a **village vulnerability map** that identified the safe places, low risk areas, highly vulnerable areas and the estimated number of families residing in each of these zones.

2. Catalogued the number and location of the **vulnerable groups** such as the elderly, disabled, lactating mothers, pregnant women, seriously ill persons and small children in their village. Information related to the number of persons belonging to each of these categories was also collected.

3. Described **history** of earlier floods and elaborated in detail the damage that occurred in the 2000 floods. The plan also mentioned the key elements at risk such as life, health, property, livestock and livelihood, the resources required/at hand for bringing down the level of risk.

4. Listed **key activities** that the community would do before, during and after the flood. The key activities identified before the flood were flood warning, household readiness regarding the positioning of family survival kits and safe keeping of valuables and important documents, formation of different task forces, training on health and first aid, water and sanitation, and rescue and relief.

5. Identified **key local resources** such as bamboos, banana plantations, and so on, for use in the preparation of *machans* (temporary shelters) and local rafts. The community also identified hand pumps that needed to be raised above the flood level to protect their source of water.

6. Stated the **specific places** where the affected community would go along with their cattle to take shelter in event of a flood. Some of them also acquired the technology to construct small boats, life jackets and other materials for successful rescue operations.

7. **Specified the roles of different stakeholders**, quantitative and time schedule for all activities including mock drills. Overall the activities were prioritised and thus requirements became more realistic.

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**SPECIAL NOTE ON CHILDREN’S PARTICIPATION IN EMERGENCIES**

Emergencies push children to discover new roles for themselves in the face of difficult and unstable situations. The Convention on the Rights of the Child provides the basic principle that should guide UNICEF’s programming in child and adolescent participation in emergencies - that children and adolescents have the right to appropriate information, the right to be heard and the right to have a meaningful involvement in the emergency response, according to their best interests.

From a November 2005 discussion in Thailand among child-focused NGOs, UNICEF and with tsunami affected children from, India, Indonesia, Sri Lanka, the Maldives and Thailand who were involved in various ways in the tsunami response, here are some arguments put forward in favour of children’s participation in emergency situations:
- Children and their associations – child clubs, child ‘parliaments’, children’s unions, etc. make important contributions to relief, rehabilitation and reconstruction efforts, for example in health and sanitation services and in the distribution of relief supplies;
- Children’s participation can make the delivery of relief more effective. They can identify who needs what, where, how;
- Children can be effective communicators in their families and among their peers;
- Children have strong connections and networks among themselves and can become effective agents of behaviour change in the community;
- Children’s views and concerns differ from those of adults. Rapid emergency assessments are of better quality if they are also based on information from children.
- Children who are informed about relief efforts are better able to survive and to protect themselves;
- Children provide emotional support in their community. Their participation has proven to promote psychosocial healing;
- Children provide valuable feedback on relief efforts;
- Children know their communities and have access to some information and knowledge that adults may not have;
- Children are a large segment of the community;
- Children are willing to help, to participate and to mobilise others;
- They can foster cohesion among affected community members during times of crises.
- Children can save and care for other children;
- Children are best placed to build rapport and trusting relationships with other children;
- Children can be more resilient than adults – they can bounce back faster;
- Children are less concerned with social and economic divisions in their communities than adults. They are more inclusive;
- Children are less attached to material things than adults; and
- Children find it easier than adults to understand other children.

Save the Children offered some recommendations in involving children as social actors in emergencies and transition phases.¹⁰

- **Involve children as social agents or “social entrepreneurs” in their own right, with the capacity to influence their situation and their communities in a positive way.** Supporting children’s wellbeing requires the perspective not just that children need special protection, but that they have valid insights into their well being, valid solutions to their problems and a valid role in implementing those solutions for their own benefit and that of their communities.

- **Approach children with a focus on their competencies and strengths, on regenerating resiliency as understood by those children and their elders.** Through participatory approaches, educators and development workers can be encouraged to learn about children’s own perspectives and understandings of adversity and their own ideas about coping and resilience.
Focus on rebuilding a sense of community through the restoration of normal everyday routines and activities. Where possible, such strategies could include rebuilding family and community networks, re-establishing productive capacity, providing opportunities for recreation and play, developing mechanisms for justice and retribution, among other interventions.

Understand that relief and reconstruction efforts have a psychosocial dimension, where needs are defined by local people and reconstruction efforts engage the people to meet their own basic needs and recreate the necessary social spaces for social healing to take place.

Recognize that psychosocial needs are long-term, and therefore it is essential to give attention to participatory processes to address issues of sustainability. Ensure that all efforts contribute to the promotion of girls’ and boys’ ongoing and long-term development in the best ways possible.

Base relief, emergency and development processes on an accurate assessment of capacities and vulnerabilities with full participation of girls, boys, women and men of the affected communities. All information should be disaggregated according to gender, age, as well as other social variables.

Ensure efforts are non-discriminatory. No child should be discriminated against due to gender, ethnicity, caste, religion, disability, or nationality. Monitoring efforts should include a focus on which children are included or excluded in relief and emergency efforts.

Engage with girls, boys, women and men from the target population as agents of their own recovery, so that relief efforts do not increase the recipients’ feelings of powerlessness and dependence.

Include a focus on capacity building - training, mentoring, resources - for local caregivers to work with children, rather than sending foreign psychosocial workers to work directly with war-affected children for short-term missions.
Encourage opportunities for girls and boys to express issues which concern them and involve them in discussing issues of immediate local concern. This will help them to learn problem-solving skills and to gain a sense of control over their lives. Sharing grief with others may help children to overcome their sense of loss.

Maximise opportunities which make use of space for creative forms of expression such as art, drama, story telling, play, poetry, music, puppetry and other cultural art forms.

Develop child protection approaches which build upon local resources and local understanding of girls, boys, women and men.

Promote programmes which encourage children’s active participation in decision-making, problem-solving, team building and peer mentoring to reinforce individual attributes in children that contribute to self-esteem, self-efficacy and coping.

Encourage cultural activities, games, sports and recreational activities which enable children to relax, to have fun and to cooperate with one another.

Provide safe spaces for interaction with peers and promote positive opportunities for girls, boys and youth to come together and to organize themselves and their own programmes. There is considerable evidence that social support from peers can enhance children’s resilience. Furthermore, through collective organization, children can learn the art of self-protection, self-representation and self-advocacy.

Promote and support peace and respect for human rights.

Cooperate, coordinate and integrate work with other agencies

Take every opportunity to promote efforts by other agencies which respect children as competent social actors, and validate self-efficacy and decision making ability of girls, boys, women and men in the affected communities.

RESOURCE BANK

Further reading

Web sites
1. Center for Communication Programs (CCP)
   http://www.jhuccp.org
2. Development Gateway
   http://www.developmentgateway.org
3. Duryog Nivaran: South Asian Network for Disaster Mitigation
   http://www.duryognivaran.org
4. IDS Participation Group Page
   http://www.ids.ac.uk/ids/particip/index.html#pghome
5. InfoDev http://www.infodev.org/
7. The Communication Initiative http://www.comminit.com

Footnotes
3 Adapted from McKeet al., op.cit., pp. 50-51.
5 Adapted from UNICEF ROSA, Strategic Communication for Behaviour and Social Change in South Asia, p. 28.
6 Source: Jude Henriques, Programme Communication Officer, UNICEF Office for West Bengal and Assam.
7 The IAG consists of the members of the international organisations such as UNICEF, DFID, CARE, OXFAM, CRS, CASA, CARITAS, Rama Krishna Mission, LWS, MCC, SCF, WBVHA and Children International, USAID, Action Aid, CINI (GOAL), World Vision, SPADe and ABCD.
8 Additionally, ATI, GOWB, DFID, CARE, CARITAS, CRS, WBVHA, OXFAM and other agencies participated in the monthly review meetings and provided technical assistance.
9 Based on a paper by Joachim Theis, EAPRO Youth and Partnership Officer, presented during the Children and Young People’s Participation in the Tsunami Forum and Fair, Phuket, Thailand, November 2005.
10 From a paper entitled “Responding to Children as Social Actors in Emergency Relief Response” by Claire O’Kane, Project Co-ordinator, “Children, Citizenship and Governance” Save the Children Alliance (South and Central Asia), October 2001
PART TWO

PROGRAMMATIC AREAS
CHAPTER - 4

HYGIENE PROMOTION
CHAPTER 4

HYGIENE PROMOTION

WHY PROMOTE HYGIENE IN EMERGENCIES?

PRINCIPLES OF HYGIENE PROMOTION

DOING THE GROUNDWORK

GETTING THE MESSAGE RIGHT

COMMUNICATION ACTIONS FOR HYGIENE PROMOTION

MONITORING MILESTONES

PRACTICAL EXPERIENCES

RESOURCE BANK
WHY PROMOTE HYGIENE IN EMERGENCIES?

Hygiene is the practice of keeping oneself and one's surroundings clean, especially in order to prevent illness or the spread of disease. Emergencies create an environment in which germs flourish: overcrowding, traumatised immune systems, poor (or no) access to facilities, latrines, safe water and exposure to disease pathogens - all of which endanger people's health and survival.

Common myths in hygiene promotion that you can avoid.
1. People are empty vessels into which new ideas can simply be poured.
2. People will listen to me because I'm medically trained.
3. People can learn germ theory in a few sessions at the health centre.
4. Health education can reach large populations.
5. Knowing means doing.

Research shows that hygienic practices can have an equal or greater impact on disease prevention than water supply and sanitation facilities. Modern thinking suggests that the two must go hand-in-hand to effectively combat disease and to boost healthy, sustainable hygienic behaviours.

What is hygiene promotion?

Hygiene promotion empowers people to prevent disease. It is the process of influencing people's knowledge, attitudes and practices, and an agency's knowledge...
and resources which together enable family members to avoid risky behaviours related to water use, waste and excreta disposal and cleaning habits.¹

The key ingredients to effective hygiene promotion are:
- A mutual sharing of information and knowledge.
- Mobilising communities for concerted action.
- Providing essential supplies and facilities.

We can group hygiene promotion into three categories:²
- Reducing high-risk hygienic practices.
- Promoting appropriate use and maintenance of facilities.
- Promoting participation in programmes.

Such a multi-pronged approach should enable the affected community to practice hygienic behaviours and stay healthy.

The role of hygiene promotion in emergencies
Preventing diarrhoeal infection by promoting hygienic practices should be your communication priority Number One in an emergency situation. In camp situations, diarrhoeal diseases can account from 25 to 40 percent of deaths in the acute phase of an emergency. More than 80 percent of the deaths usually occur in children under 2 years.

The F-diagram below illustrates the different routes diarrhoea microbes take from faeces to a person. Interrupting the transmission chain, thus, should be your first priority.

F-diagram: How do people catch diarrhoea?⁴
PRINCIPLES OF HYGIENE PROMOTION

In emergency situations, you have to coordinate closely with all agencies involved in relief work on a small number of hygiene messages of proven public health importance. Coordination of programme communication activities avoids duplication of efforts and wasting of time and resources - both of the programmes and of the affected community. Apply the following essential principles to hygiene promotion:

1. Focus on a small number of risk practices
To control diarrhoeal disease, your messages should highlight the priority hygiene practices: hand wash with water and soap, or when not available use ash after contact with faeces; and safe disposal of adults’ and children’s faeces to prevent infection and contamination – i.e. clear scattered faeces, control open defaecation and shallow trench latrines, repair toilet facilities and/or build temporary family or communal latrines.6

2. Involve specific participant groups
Involve fathers, mothers, children, older siblings, opinion leaders and other influential persons and groups in the affected community. Public health promoters need to identify primary child caregivers and those who influence and make decisions for them. Involve these influencers in the different stages of a health promotion initiative.
3. Identify the motives for adopting positive behaviours
By working with the various participant groups from affected communities you can discover individual views of the benefits of safer hygiene practices. This insight can provide the basis for a motivational strategy.

4. Keep hygiene messages positive
People learn best when they laugh and pay attention longer if they are entertained. Programmes that attempt to frighten the audiences will tend to alienate them. Therefore, avoid the mention of death in hygiene promotion programmes.

A special word on female hygiene
Provisions for female hygiene have often been neglected in hygiene promotion programmes. Recent lessons from emergency responses in South Asia clearly show that many girls and women find it difficult to practice female hygienic behaviours because of one or more of the following constraints:
- Unavailability of underwear and sanitary napkins.
- Inaccessibility to sanitary napkins; and/or the manner in which sanitary napkins are distributed in the camps and affected areas.
- Lack of clean water and soap for washing and laundering.
- Lack of privacy to change and wash, launder underwear and menstrual rags (in the absence of disposable sanitary napkins).
- Inappropriate positioning of female latrines.
- Social taboos attached to menstruation.
- Lack of knowledge or sensitivity among camp managers and relief workers to hygiene and sanitation-related needs and requests.

These issues make a strong case for the need of a gender-sensitive emergency response team in the camps/affected areas. These also call for sensitivity training for male camp managers, government officials and health workers to ensure that the needs of women and girls are provided for.
A case in point

In the 1998 Bangladesh floods, adolescent girls reported perineal rashes and urinary tract infections because they could not properly wash themselves, and launder and dry menstrual rags in private. They also lacked access to clean water. The girls said they wore the still damp clothes because they did not have a place to dry them.

Women and girls of reproductive age must have access to appropriate materials for absorption and disposal of menstrual blood. Hygiene promoters should advocate for providing private facilities for girls and women to wash themselves, wash and dry underwear and sanitary clothes, and properly dispose of women’s sanitary napkins.2

DOING THE GROUNDWORK

Doing the groundwork for your hygiene emergency response depends on how well you were prepared in the first place, what data and capacities exist, and which partnerships and networks you work with - whom you can quickly tap. When you do your ground work (rapid communication assessment), keep in mind to build on what people already know rather than importing ideas from people the community regards as “outsiders”. This should be the basis for any hygiene promotion programme.

The following diagram shows how your planning team should work together with representatives of the affected community in the rapid communication assessment, which is also a formative research process. Your aim is to answer four main questions: Which specific practices are placing the people’s health at risk? What messages are most crucial? What or who could (serve as effective channels) motivate them to adopt new practices? Who should be targeted by the hygiene promotion initiative? And how can we communicate with these groups effectively?
Assessment stages
In an emergency situation one of the first steps to doing the groundwork is the rapid assessment. There are different stages involved in the doing the assessment. These stages help you to plan, monitor and adjust your hygiene promotion programme according to behavioural results and feedback from affected community groups, health and relief workers, camp managers and other stakeholders.

Stage I: You can do an initial rapid assessment using tools such as exploratory or transect walks and interviews with key informants from the camps or affected areas, as the case may be, in order to identify priority issues. You need to do this in the first few days after a disaster, working with the emergency rapid assessment team.

Stage II: Use the initial data from Stage I in group discussions with camp managers and dwellers, as appropriate, with assessment tools such as mapping, network analysis, focus group discussions and household observation. This could be undertaken between weeks two and four after a disaster.

Stage III: Obtain a deeper understanding of what people know, do and think, by using tools such as matrix ranking, seasonal calendars, three pile sorting, pocket charts and gender analysis (see below), also as appropriate and feasible. You can choose to do this after you have collected the initial data.

Assessment tools
Please refer to Part III of the toolkit for further participatory assessment and planning tools. You can also use the two simple examples below to help you understand the hygiene practices and beliefs of the affected community.

Ranking exercise
In a ranking exercise, ask participants to rank their health needs and priorities on a numerical scale that you would have prepared earlier. A facilitator then guides a discussion with the participants on the relevance and appropriateness of their choices. Ranking provides a quick way to assess the affected community’s hygiene and sanitation practices and gets them involved in the initial stages of a hygiene promotion programme. Please see Tool 7 in Part III of the toolkit.
Focus group discussions
You can do focus group discussions (FGDs) in an emergency situation even among a few participants, say three to five. FGDs help you determine what motivates people in the affected community to adopt safe practices and barriers for doing so. It is more productive to group the older women, young women, adolescent girls, men, etc., separately. By so doing, you can elicit uninhibited responses. The qualities of the facilitator and the democratic manner in which the discussions are conducted are critical to your effectiveness in eliciting reliable information. Consider that most hygiene-related information is personal in South Asian cultures and affected groups may share this information only with trusted and/or respected persons, among peer groups or in private.

Note on focus groups:
You can make arrangements for an FGD at any stage of an initiative. You can also use it to share new information with affected community members, while learning about their practices and beliefs. Please See Tool 8 in Part III of the toolkit.

Developing behavioural objectives
Once you have completed the initial rapid assessments, you can then develop SMART behavioural objectives for your hygiene promotion programme. The behavioural objectives depend on many factors including the severity of an emergency, pre-existing knowledge and practices, access to and availability of water and sanitation facilities. Please see Tool 1 in Part III of the toolkit.
GETTING THE MESSAGE RIGHT

Be mindful that in emergencies, having too many messages can create confusion. The only way to make a sensible choice is to know the main risk factor for disease and death - diarrhoeal infection - and to know what practices are common among the affected families and communities. Messages also need to reach the emergency and camp managers and health workers to ensure that the required supplies, facilities and services are available to the affected community groups.

While there are many factors that can help prevent diarrhoeal infection, evidence suggests that the two main factors are:
1. Hand washing with soap or ash after contact with faeces.
2. Safe disposal of adults' and children's excreta.

These are the two most important practices that you need to promote to prevent diarrhoeal infection in the initial emergency response.

What is the correct way to wash hands?
Use at least 0.5 litres (8 ounces) of water, and soap or ash, and rub your hands in at least three different directions.

Note: Use locally understood measurements!

Source: The sustainability of hygiene behaviour and the effectiveness of change interventions
The key-hygiene related messages for all family members, including children are:

- Wash your hands thoroughly with water and soap, or, if soap is not available, water and ash, after contact with faeces and before touching food or before feeding children.
- Dispose of all faeces safely. The best way is to use a toilet or (pit or trench) latrine, or other appropriately safe alternatives.

When diarrhoeal infection is not the most important risk factor anymore, address the range of other risk factors through good hygiene practices like drinking safe water, clean food preparations and safe disposal of household refuse.

**Building a local lexicon**

Discovering local names for diseases helps the affected community link illnesses with causes, prevention and cures; and it allows programmers to tailor the messages.

In Zaire, people use 6 names to describe illnesses that are accompanied with loose stools. A survey found that more than 50 percent of the respondents used ORS to treat kuhara, but less than one-sixth of the respondents used ORS to treat lukungga and klonde ntumbo - all diseases with diarrhoea symptoms. Programmers adjusted the messages to promote ORS use for each of the six diseases separately rather than using a general term such as diarrhoea.

**Source:** Strategic Communication for Development Projects

**Keeping water clean and safe**

- Use only water that comes from a safe source or is purified.
- Boil water until the bubbles appear.
- Drink only safe water.
- Use clean containers with lid/cap to store water.
- Use a clean cup for drawing water from the container, making sure your hands are clean too.

**Handling food safely**

- Wash hands with soap or ash before preparing food.
- Always cover cooked food.
- Keep kitchen and cooking utensils and water containers clean.
- Keep rubbish bin away from food and cooking.

**Safe household refuse disposal**

- Put rubbish in bin with lid.
- Empty your rubbish in a collective pit.
- When full, cover rubbish in collective pit with soil.
If you have a problem with your rubbish, contact:
1. Camp management.
2. Municipal council.
3. Urban council.

Developing and choosing the right and appropriate local variations of these basic messages depends on (1) your knowledge of the main risk factors for disease and death in the emergency situation, and (2) your knowledge of which practices are common among the affected families and communities.

COMMUNICATION ACTIONS FOR HYGIENE PROMOTION

UNICEF’s response to emergencies is guided by the Core Commitments for Children in Emergencies (CCC), which provide the overarching organisational framework in a humanitarian response (see Chapter 3). The table below outlines UNICEF’s Core Commitments for Children in Emergencies in the areas of Water, Sanitation and Hygiene. We included suggested BCC and social mobilisation activities that have shown evidence to improve hygiene situations in an emergency. Remember to plan your risk communication and social mobilisation actions with the participation of the affected community, the children, youth and your partners, and to carefully monitor and evaluate the programme.

When you choose the mix of communication actions remember that a key aspect to hygiene promotion is to target a small number of risk practices only. For this reason, it is important for you to plan the activities in stages rather than trying to tackle all risky behaviours at once. Your mix of hygiene promotion actions depends on the impact of the disaster; identified priorities; cultural and socio-economic contexts of the affected community; availability of facilities; and existing partnerships and capacity – both human and financial.
### TABLE: UNICEF's CCC in the areas of Water, Sanitation and Hygiene and corresponding BCC and social mobilisation support

<table>
<thead>
<tr>
<th>FIRST SIX TO EIGHT WEEKS</th>
<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
</tr>
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<tbody>
<tr>
<td>1. Ensuring the availability of a minimum safe drinking water supply taking into account the privacy, dignity and security of women and girls.</td>
<td>■ Make sure that those who are providing water supplies are in dialogue with women and girl representatives to determine the best modes, times, locations and/or distribution points for water supplies.</td>
</tr>
<tr>
<td>2. Providing bleach, chlorine or water purification tablets, including detailed user and safety instructions in the local language.</td>
<td>■ Make sure the affected community and service providers receive information on the importance of and how to use bleach, chlorine or water purification tablets – i.e. through loudspeaker announcements, printed materials, and IPC. ■ Train motivated and interested people who live in or near the camp to provide group demonstrations on how to use bleach, chlorine and water purification tablets. ■ Enable service providers through communication skills and counselling training to communicate with and motivate affected individuals and families to use bleach, purify water with chlorine or water purification tablets. ■ Mobilise and engage community volunteers to monitor changes.</td>
</tr>
<tr>
<td>3. Providing jerrycans, or an appropriate alternative, including user instructions and messages in the local language on handling of water and disposal of excreta and solid waste.</td>
<td>■ Assess the level of knowledge on hygiene aspects in the different populations of the affected community (since it can vary widely) remembering that this is an area where most related activities are carried out by women and girls.</td>
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</table>
TABLE: UNICEF’s CCC in the areas of Water, Sanitation and Hygiene and corresponding BCC and social mobilisation support Contd.

<table>
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<tr>
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<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
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<tr>
<td></td>
<td>Ensure affected community receives information on importance of and how to handle safe water, dispose of excreta and solid waste – i.e. using a combination of loudspeakers, IEC materials, community radio, and/or peer educators.</td>
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<td></td>
<td>Enable hygiene promoters, facilitators, peer educators, animators to provide one-to-one or small group participatory hygiene education. Ensure they can handle questions and clarify doubts.</td>
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<tr>
<td></td>
<td>Enable service providers to communicate with and motivate affected individuals and families to wash hands, handle safe water, and dispose of excreta and solid waste.</td>
</tr>
<tr>
<td></td>
<td>Engage motivated school-aged children or other interested groups to observe and share information on the handling of safe water, disposable of excreta and solid waste.</td>
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</tbody>
</table>

4. Providing soap and disseminating key hygiene messages on the dangers of cholera and other water- and excreta-related diseases.

|                          | Establish and train a team that is familiar with local practices and social structures. |
|                          | Use local languages or pictograms if possible. |
|                          | Work through existing social structures to: ensure affected communities receive soap and information on benefits of hand washing, cholera prevention and the prevention of other excreta-related diseases. |
|                          | Ensure that affected communities, especially primary caregivers, know how to wash hands with soap, and how to prepare ORS to prevent dehydration, by giving demonstrations on hand washing and how to make ORS/ORT. |
|                          | Train female communication agents, including community health workers, volunteers and Girl Guides to ensure women’s and girls’ access to basic health and hygiene information. |
### TABLE: UNICEF’s CCC in the areas of Water, Sanitation and Hygiene and corresponding BCC and social mobilisation support Contd..

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<tbody>
<tr>
<td></td>
<td>▪ Train motivated school-aged children or other groups to demonstrate proper hand washing techniques, and for them to observe community practices as part of monitoring.</td>
</tr>
</tbody>
</table>

5. Facilitating the safe disposal of excreta and solid waste by providing shovels or funds for contracting local service companies; spreading messages on the importance of keeping excreta (including infant faeces) buried and away from habitations and public areas; disseminating messages on disposal of human and animal corpses; and giving instructions on, and support for, construction of trench and pit latrines

|                          | ▪ Make certain that affected community receives information on importance of and how to keep human (including infant) faeces from public and living areas, the importance of using latrines – i.e. using IEC materials (including flip charts), demonstrations on how to dispose of infant faeces/diapers. |
|                          | ▪ Engage positive deviants or people who bury infant faeces and dispose solid waste properly, as positive role models. |
|                          | ▪ Enable service providers to communicate with and motivate affected individuals and families to safely dispose of excreta and solid waste, safely dispose of human and animal corpses, and the use of trench/pit latrines. |
|                          | ▪ Train motivated young people to be “link leaders” between camp residents and government officials – i.e. to report on broken and unsanitary facilities, observe facility maintenance and use; and help with monitoring. |
In the initial response of an emergency, many activities are likely to be led by programme staff, relief workers and government officials with the assistance of a rapidly mobilised task team of community volunteers. It is essential that you only implement the basic immediate actions this way. Be sure to plan, implement and monitor all long-term aspects of the programme in partnership with affected community groups and other relevant stakeholders.¹²

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<tr>
<th>BEYOND INITIAL RESPONSE</th>
<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
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<tr>
<td>1. Making approaches and technologies used consistent with national standards, thus reinforcing long-term sustainability.</td>
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<tr>
<td>2. Defining UNICEF’s continuing involvement beyond the initial response by:</td>
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<tr>
<td>- Establishing, improving and expanding safe water systems for source development, distribution, purification, storage and drainage, taking into account evolving needs, changing health risks and greater demand.</td>
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<tr>
<td>- Make sure the affected community has the knowledge of how excreta contaminates water and contributes to the spread of diarrhoeal disease, and the relation between unsafe water and cholera – i.e. through group discussions, children volunteers, loudspeakers, community radio, community theatre and IEC materials.</td>
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<tr>
<td>- Mobilise the community to keep water safe – i.e. train camp residents as water source attendants who encourage people not to defecate near water sources; train support workers to chlorinate all wells and test for residual chlorine levels.¹³</td>
<td></td>
</tr>
<tr>
<td>- Train health workers and other service providers on specific cholera, diarrhoea prevention methods. Enable them to motivate affected community to handle safe water, purify water through boiling, chlorination or water purification tablets.</td>
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<tr>
<td>BEYOND INITIAL RESPONSE</td>
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<tr>
<td>- Providing a safe water supply and sanitation and hand washing facilities at schools and health posts.</td>
<td>- Strengthen community knowledge of handling safe water and importance of and how to wash hands with soap, using latrines – i.e. through IPC like animators, IEC materials, etc.</td>
</tr>
<tr>
<td>- Supplying and upgrading sanitation facilities to include semi-permanent structures and household solutions, and providing basic family sanitation kits.</td>
<td>- Train educators, health workers, school-age children and camp/community residents to demonstrate proper hand washing techniques.</td>
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<td></td>
<td>- Empower service providers with tools and information to motivate school-age children and community to use latrines and to wash hands with soap or ash after defecation.</td>
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<td></td>
<td>- Observe pump and latrine maintenance and promote hand washing practices at schools and health posts as part of monitoring.</td>
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<td></td>
<td>- Involve the community in the design, implementation, and maintenance of sanitation facilities so that the facilities are culturally appropriate, private, child-friendly, accessible by the disabled – and in line with the Sphere Standards, which can be reviewed at <a href="http://www.sphereproject.org">http://www.sphereproject.org</a>.</td>
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<tr>
<td></td>
<td>- Enable service providers to motivate the affected community to use sanitation facilities and basic family sanitation kits.</td>
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<td></td>
<td>- Specifically enable female service providers or community health volunteers to communicate with girls and women about female hygiene.</td>
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<td></td>
<td>- Ensure that girls and women have access to appropriate materials for absorption and disposal of menstrual blood, that facilities allow the disposal of women’s sanitary napkins or provide the necessary privacy for washing themselves and for drying sanitary clothes.</td>
</tr>
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<tr>
<td>■ Train motivated school-age children and interested groups to attend and monitor latrines – i.e. report on broken or unsanitary latrines and water pumps, observe facility/latrine use for monitoring purposes, and put up motivational IEC materials with hygiene messages, e.g. posters.</td>
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<tr>
<td>■ Establishing regular hygiene promotion activities.</td>
<td>■ Identify main risk practices to adjust your hygiene promotion initiative in affected areas.</td>
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<tr>
<td>■ Ensure that affected individuals and communities understand good hygiene practices – i.e. by using a mix channels like street plays, traditional folk media, video showings, and other appropriate art forms that draw out local talents.</td>
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<tr>
<td>■ Provide supportive supervision to ensure that hygiene promoters are discussing ways to prevent diarrhoea, cholera and other excreta-related diseases with affected communities – i.e. by advocating hand washing with soap or ash and the use of latrines and by organising training sessions for community and opinion leaders on ways to reduce risk of diarrhoea, malaria or cholera cases/outbreaks.</td>
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<tr>
<td>■ Mobilise community to monitor any changes – i.e. hold community meetings to discuss and share monitoring findings. Jointly decide on how the initiative can be improved.</td>
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<tr>
<td>■ Planning for long-term solid waste disposal.</td>
<td>■ Facilitate water-related discussions on making safe water available. Clearly identify the relationship between safe water, waste disposal and disease and relate those factors to action – both in the preparedness and emergency phases.</td>
</tr>
<tr>
<td>■ Engage affected communities in planning safe ways to dispose of solid waste – i.e. by involving them in identifying solutions and developing monitoring plans.</td>
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</table>
MONITORING MILESTONES

One of the main aims of a hygiene promotion initiative in an emergency situation is to ensure that all populations of the affected community know and adopt the priority hygiene practices to protect their health. The following section presents the key indicators to measure hygiene practices related to excreta disposal.\textsuperscript{15} Tool 13 in Part III lists possible sources of information to help you measure the indicators.

Key indicators for good hygiene practice

- People use the toilets available and children’s faeces are disposed of immediately and hygienically.
- People use toilets in the most hygienic way, both for their own health and for the health of others.
- Household toilets are cleaned and maintained in such a way that they are used by all intended users and are hygienic and safe to use.
- Parents (mothers and fathers, or other primary caregivers) demonstrate knowledge of the need to dispose of children’s faeces safely.
- Families and individuals participate in a family latrine programme by registering with the agency, digging pits or collecting materials.
- People wash their hands after defecation and handling children’s faeces and before cooking and eating.
- People demonstrate correct hand washing and know when to engage in this behaviour.

Key indicators for the design and implementation of your hygiene promotion programme

Ideally, you should base your hygiene promotion activities on the specific vulnerabilities, needs and preferences of all populations in the affected
communities. These are often influenced by factors like displacement, age, gender, ethnicity, disability and socio-economic status. Take note of the following key indicators for measuring the design and implementation of your hygiene promotion programme:16

- Key hygiene risks of public health importance are identified.
- Programmes include an effective mechanism for representative and participatory input from all users at all phases, including the initial design and location of facilities – making sure that latrines accommodate the disabled; are well-lit and designed to protect women from sexual molestation; and provide girls and women the privacy to cleanse themselves, wash underclothes and sanitary rags.
- All groups within the affected community have equitable access to the resources or facilities needed to practice or continue the proper hygiene practices.
- Hygiene promotion messages and activities address key behaviours and misconceptions and reach all participant groups. Representatives from these groups participate in planning, training, implementation, monitoring and evaluation.
- Participants take responsibility for the management and maintenance of facilities as appropriate, and all populations of the affected community contribute equitably.

**Note:** Plan the behavioural monitoring and set indicators from the start and encourage follow-up action. In other words, encourage your staff, partners and affected communities to do something with the results of monitoring. In planning the monitoring and evaluation indicators, you need to be concerned about information for action rather than “information to be more informed”.17
PRACTICAL EXPERIENCES

College students trained to promote hygiene in tsunami relief camps, India

As UNICEF worked to provide and install water storage tanks in Nagapattinam and other tsunami-affected districts in India, one of the priority goals was to prevent an outbreak of diarrhoea. With thousands of homeless huddling in 200-odd camps, the threats from diarrhoea, dysentery and dehydration loomed.

Just one week after the tsunami hit, UNICEF in partnership with a social marketing agency, trained 140 college students and cadets to deliver ORS demonstrations. A team consisted of three student animators, supervisors and UNICEF staff. They travelled by van, from camp to camp to the worst-hit areas.

One such team stopped at the Shakuntaladevi Ramaswami Kalyana Mandapam – a reception hall for marriages cum temporary home – to some 300 people. The animators, supervised by UNICEF’s Geeta Athreya, talked about how diarrhoea breaks out in crowded, unsanitary conditions; the importance of washing hands with soap and water after defaecation, before handling food and feeding children. They organised hand washing demonstrations; trained community volunteers to show others how to prevent diarrhoea and recognise the symptoms of dehydration. They instructed the affected individuals on how to prepare ORS.

This experience shows that even in the initial response, group communication approaches can be used to influence participants to adopt healthy practices. In this case live demonstrations occurred simultaneously with flyer and pamphlet distribution. Posters displaying messages about diarrhoea prevention and ORS were also tacked in public areas. By engaging a mix of communication channels, the hygiene promotion team was able to increase the possibilities of hygiene messages being heard, remembered and applied.
RESOURCES BANK


Web sites

1. Global Public-Private Partnership for Handwashing with Soap
   http://www.globalhandwashing.org/

2. Health Communication Partnership
   http://www.hcpartnership.org/mmc/

3. HealtheCommunication
   http://www.communit.com/healthecomm/index.php

4. HORIZON Communications
   http://www.solutions-site.org/artman/publish/

5. IRC International Water and Sanitation Centre
   http://www irc watsan net

6. PHAST Step-by-Step Guide: A participatory approach for the control of diarrhoea
   http://www who int/water_sanitation_health/hygiene/envsan/phastep/en/

7. United Nations Children’s Fund
   http://www unicef org/wes/index html

8. WELL
   http://www lboro ac uk/well/

9. World Health Organization
   http://www who int/water_sanitation_health/en/
Footnotes

3 World Health Organization, South East Asia Regional Office, Communicable Disease Profile for Tsunami Affected Area - Indonesia, Communicable Disease Team, WHO Aceh/Indonesia, WHO/SEARO, Communicable Disease Working Group on Emergencies, 2005.
4 Adapted from Kawata as cited in Harvey et al., op cit., p. 58.
6 Harvey et al., op cit., p. 86.
7 Adapted from World Health Organization, ‘Gender and Health in Disaster’, Gender and Health, WHO Department of Gender and Women’s Health, 2002, p. 2.
11 Harvey et al., op cit., p. 172.
12 Ibid., p. 265.
13 Adapted from Guidelines for Public Health Promotion in Emergencies, p. 47.
14 Adapted from Guidelines for Public Health Promotion in Emergencies, p. 47.
16 Humanitarian Charter and Minimum Standards in Disaster Responses, pp. 60-61.
CHAPTER - 5

PROMOTING BREASTFEEDING
CHAPTER 5

PROMOTING BREASTFEEDING

WHY PROMOTE BREASTFEEDING IN EMERGENCIES?

PRINCIPLES OF BREASTFEEDING PROMOTION

DOING THE GROUNDWORK

GETTING THE MESSAGE RIGHT

COMMUNICATION ACTIONS FOR BREASTFEEDING

MONITORING MILESTONES

PRACTICAL EXPERIENCES

SPECIAL CONSIDERATIONS

RESOURCE BANK
WHY PROMOTE BREASTFEEDING IN EMERGENCIES?

In nearly all contexts, breastfeeding is the most beneficial form of infant feeding for both mother and baby. Infant feeding is an important issue in emergencies because:

- Nutrition is closely linked to an infant’s health and survival in the short and long-term.
- A child’s early nutrition will affect his/her later growth, health and mental development.
- Infant feeding practice offers the first bonding between mother and baby.

PRINCIPLES OF BREASTFEEDING PROMOTION

An emergency is an ever-evolving situation that creates challenges and opportunities to promote exclusive breastfeeding. The following principles should guide your breastfeeding communication initiative:

1. All infants, including those born into populations affected by emergencies should normally be exclusively breastfed for the first six months.
- The beneficial effects of colostrum in breast milk, particularly in building the infant’s immune system, are especially important. Infants should be breastfed on demand from birth, within the first hour after birth.
- Every effort should be made to identify ways to breastfeed infants whose mothers are absent or incapacitated.
- Re-lactation should be attempted before the use of infant formula is considered.
2. Every effort should be made to create and sustain an environment that encourages exclusive breastfeeding for the first six months, and continued frequent breastfeeding thereafter up to two years.

3. The quantity, distribution and use of BMS at emergency sites should be strictly controlled, using the following guidelines:
   - Nutritionally adequate infant formula (BMS), fed by cup, should be available to infants who do not have access to breastmilk.
   - Those responsible for feeding BMS should be adequately trained and equipped to ensure its safe preparation and use.
   - Feeding infant formula to the minority of children who cannot be breastfed should in no way interfere with protecting and promoting breastfeeding for the majority who can.
   - The use of infant feeding bottles and artificial teats in emergency settings should be actively discouraged and cup feeding promoted instead, as cups are much more hygienic and easier to keep clean.

Note: Recognise a mother’s right to make and implement decisions regarding infant feeding, and acknowledge the actual and potential role of family members, and the affected community in influencing those decisions.

10 steps to successful breastfeeding: 

Every facility providing maternity services and care for newborn infants should:

1. Have a written breastfeeding policy that is routinely communicated to all health care staff.
2. Train all health care staff in skills necessary to implement this policy.
3. Inform all pregnant women about the benefits and management of breastfeeding.
4. Help mothers initiate breastfeeding within half an hour of birth.
5. Show mothers how-to breastfeed, and how-to maintain lactation even if they should be separated from their infants.
6. Give new-born infants no other food or drink other than breastmilk, unless medically indicated.
7. Practice “rooming-in” to allow mothers and infants to remain together 24 hours a day.
8. Encourage breastfeeding on demand.
9. Give no artificial teats or pacifiers (dummies or soothers) to breastfeeding infants.
10. Foster the establishment of breastfeeding support groups and refer mothers to them upon discharge from the hospital or clinic.
DOING THE GROUNDWORK

Your communication initiative to promote breastfeeding will depend much on which pre-emergency partnerships you have established, for instance with healthcare providers, community groups, community health workers, maternity caregivers, school and youth groups, government agencies and other relevant stakeholders. It will also depend on how much you know about the affected community’s pre-existing knowledge, attitudes and practices regarding infant feeding. This, along with rapid assessments, will give the information needed to set SMART behavioural results (Please see Tool 1 in Part III of the toolkit) and design effective breastfeeding promotion strategies. Doing the groundwork will ensure that your breastfeeding communication actions, messages and materials are based on an adequate understanding of the key factors that influence a woman’s decision to breastfeed.

Focus group discussions

Experiences from past emergencies show that common barriers and disincentives to breastfeeding can include following:

- are mothers believing that they do not have sufficient milk;
- women not breastfeeding prior to the emergency;
- breastfeeding practices changing during the emergency;
- some breastfed infants appearing malnourished;
- unacceptability of wet nursing due to cultural taboos or HIV prevalence;
- separated or orphaned infants;
- and/or bottle feeding is the norm.3

Focus group discussions are useful to examine barriers and disincentives regarding infant feeding in detail, and to educate women and service providers on the importance of exclusive breastfeeding. See Tool 10 in Part III of the toolkit.
FOCUS GROUP DISCUSSION IN NAGAPATTINAM

As part of the Indian emergency response to the tsunami, several focus group discussions were organised to probe into women’s infant feeding beliefs and practices in Nagapattinam district, located in the State of Tamil Nadu. Besides getting an inside view on why women in this community chose bottle feeding over breastfeeding, the FGDs also provided opportunities to clarify myths and doubts and to counsel women on optimal infant feeding practices and other maternal child health aspects.

Separate focus group discussions were organised with adolescent girls, newly married couples, and antenatal and postnatal mothers in an attempt to gain information across the board. A common finding, however, was the strong influence of traditional beliefs and cultural values on women’s attitudes and practices towards infant feeding. Another common finding was the need to increase women’s understanding of maternal and child health.

Specific findings from the FGD included:
- Many mothers believed that bottle feeding was a harmless and hygienic practice.
- Several mothers did not recognise the traditional practice of giving infants mercury drops immediately after birth as harmful to the infant. They believed this would avoid skin rash.
- Some mothers regularly gave their infant “rubber nipples” or pacifiers.

Dr. Durairajan Gopinath, UNICEF Health and Nutrition District Coordinator in Nagapattinam, explains that the FGDs brought out the following important lessons:

Lessons Learned
1. Prevent or stop the supply of BMS and bottles as a form of relief to mothers.
2. Encourage the supply and use of properly cleaned stainless steel spoons and cups for artificially fed infants.
3. Gain a thorough understanding of the affected community’s cultural beliefs and traditions before launching a breastfeeding promotion initiative.
4. Develop clear and precise messages such as:
   - Only breastfeeding from birth until 6 months.
   - Stop bottle feeding (unless an exceptional case).
Pocket chart
A pocket chart can be used to explore or examine the affected women/community’s infant feeding preferences and practices more closely. This exercise can also be used as a means of information exchange—to protect, support and promote breastfeeding—by increasing knowledge and engendering supportive attitudes across all sections of the affected community. See Tool 6 in Part III of the toolkit.

Setting behavioural results
Once you have identified the incentives and barriers to breastfeeding in emergencies, you can easily develop SMART behavioural results. Some points to consider when setting behavioural results are the cause and severity of the disaster, the affected community’s pre-existing infant feeding practices, and social taboos and misconceptions about breastfeeding and wet nursing. Please see Tool 1 in Part III of the toolkit.

Common myths about breastfeeding in emergencies

**MYTH:** Women under stress cannot breastfeed.

**TRUTH:** Women under stress CAN successfully breastfeed.

Milk production is stable; but milk release (let down) can be affected by stress. The treatment for poor milk release and for low production is increased suckling and social support. The most effective support for a breastfeeding woman comes from other breastfeeding women.

**MYTH:** Malnourished women don’t produce enough milk.

**TRUTH:** Malnourished women DO produce enough milk.

It is extremely important to distinguish between true cases of insufficient milk production (very rare) and mistaken perceptions. Milk production remains relatively unaffected in quantity and quality except in extremely malnourished women. Malnourished women and children are best served by feeding the mother and letting her breastfeed the infant. By doing so, you protect the health of both mother and child. Giving supplements to infants decreases suckling and so can reduce milk production.
GETTING THE MESSAGE RIGHT

When developing breastfeeding promotion messages, remember that women, mothers and primary caregivers are often the main audience for behaviour change in an emergency, as humanitarian workers are communicating messages for diarrhoea prevention, measles vaccination, and other hygienic practices to keep children and adults alive and well.

Consider three main factors to getting the message right:

1. It is important to only focus on a few messages that are vital to influencing women to exclusively breastfeed. Use participatory communication methods such as group meetings with primary caregivers, peer educators and one-to-one counselling to discuss these vital infant and child health related messages.

2. You may have to counter some harmful messages and

The treatment for insufficient milk production—real or perceived—is to increase suckling frequency and duration, ensure the mother has sufficient food and liquids, and offer reassurance from other breastfeeding women.

**MYTH:** Breastmilk substitutes are needed during an emergency.

**TRUTH:** Usually, breastmilk substitutes are NOT appropriate.

There are appropriate guidelines on the use of breastmilk substitutes and other milk products in emergencies. They include the WHO International Code of Marketing of Breastmilk Substitutes (May 1981), the UNHCR guidelines on the use of milk substitutes (July 1989), and the World Health Assembly resolution 47.5 (May 1994). Under the Code, donors must ensure that any child who receives a breastmilk substitute is guaranteed a full, cost-free supply for at least six months.

Health workers may need training on how-to help women who have difficulty breastfeeding because of incorrect positioning, cracked nipples or engorgement. A mother’s fear that she “may not have enough milk” is often a cause of early termination of breastfeeding. This (mis)perception may be intensified by the stress of an emergency situation.

Health workers should encourage optimal breastfeeding behaviours.
advertisements regarding the use of BMS with positive ones that reinforce the benefits of breastfeeding.

3. Different groups of women, families and communities in an emergency are likely to have unique infant feeding beliefs, practices and challenges that we have to understand before launching a communication initiative. Note that the emergency may lead to a breakdown of internal family support systems – partners, mother, mother in law, sisters, aunts – and other people in the family who traditionally influence and support mothers’ infant feeding choices.

**Keep in mind:**
Past emergencies have revealed two main behaviours that keep babies alive and healthy:

1. Women that can breastfeed do so exclusively for the infant’s first 6 months.
2. Women that cannot breastfeed have access to an adequate amount of appropriate BMS, can safely prepare it, and cup-feed their infants.

In the initial response of an emergency, the above mentioned are the two most important infant feeding practices that should be promoted.

**MYTH:** General promotion of breastfeeding is enough.

**TRUTH:** Breastfeeding women NEED assistance; general promotion of breast-feeding is NOT enough.

Most health practitioners have little knowledge of breastfeeding and lactation management. Women who are displaced or are in emergency situations are at increased risk of breastfeeding problems. They need help, not just motivational messages. Health workers may need to be trained to give practical help to women who have difficulty breastfeeding because of incorrect positioning, cracked nipples or engorgement.

A mother’s fear that she “may not have enough milk” is often a cause of early termination of breastfeeding. This (mis)perception may be intensified by the stress of an emergency situation. Health workers should encourage optimal breastfeeding behaviours, even if they require selective feeding of lactating women.

Policies and services which undermine optimal feeding, such as giving food supplements to infants less than six months and using bottles for Oral Rehydration Salts (ORS) delivery, should be avoided.
What do we need to know?
The following messages cover a range of information on what different audiences (adolescent girls, pregnant/ lactating women, mothers, health workers and other service providers) need to know.

**Breastfeed exclusively for the first 6 months**

- Almost every mother/woman can successfully breastfeed.
- Breastmilk *alone* is the only food and drink an infant needs for the first six months.¹
- Breastfeeding helps protect babies and young children against dangerous illnesses, and creates a special bond between mother and child.
- Stress doesn’t necessarily prevent a mother from producing milk.
- Continue breastfeeding babies who have diarrhoea.
- Frequent breastfeeding stimulates milk flow.

**Minimise the dangers of artificial breastfeeding**

- Bottle-feeding can lead to illness and death.
- Use safe water to prepare BMS.
- Use clean cups to feed BMS; never use bottles.

**Create an enabling environment for women who breastfeed**

- Help breastfeeding women with food preparation, childcare.
- Ensure that lactating women eat nutritious food and take supplements.
- Establish “safe havens” and support groups for pregnant and lactating women to help reduce stress.
- Provide breastfeeding women with special rations, water and supplements, and provide re-lactation support if needed.

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**Priorities of alternatives for infant feeding in emergencies**

1. Breastfeeding
2. Wet nursing
3. Breastmilk from Milk Bank
4. Generically packaged infant formula
5. Locally purchased branded formula
6. Stop-gap home made recipes

*The practice of wet nursing may be unacceptable or inappropriate in situations of high HIV prevalence where testing, support and counselling are not available.

Source: UNICEF Technical Notes
Healthcare workers are key to breastfeeding promotion

- Initiate breastfeeding within 30 minutes of birth to stimulate milk flow.
- Help mothers return to exclusive breastfeeding by increasing frequency of feeds and ensuring “emptying” of breasts.
- Re-stimulate lactation where milk production has been affected by stress.

Prevent solicitation of unnecessary donations of powdered milk and powdered formula, and help prevent unsolicited donations from being delivered to the camp, shelter or affected community

- Breastmilk keeps infants in an emergency alive and well.
- BMS are not affordable to most women in developing countries, and may be hard to obtain once the emergency stabilises.
COMMUNICATION ACTIONS FOR BREASTFEEDING

UNICEF’s emergency response is guided by the Core Commitments for Children in Emergencies (CCC) that provide the overarching organisational framework in a humanitarian response (see Chapter 3). The table below outlines the CCC in the areas of Health and Nutrition related to infant feeding. Included are suggested behaviour change communication (BCC) activities that have proven to improve infant feeding in an emergency. Remember to plan your communication and social mobilisation actions with the involvement of the affected community and your partners, and to carefully monitor and evaluate the programme.

**TABLE:** Extract from UNICEF’s CCC in health and nutrition and corresponding BCC and social mobilisation support.

<table>
<thead>
<tr>
<th>FIRST SIX TO EIGHT WEEKS</th>
<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
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</table>
| 1. Based on rapid assessments, provide child and maternal feeding: support infant and young child feeding and therapeutic and supplementary feeding programmes with the World Food Programme (WFP) and NGO partners. | ▪ Ensure that affected women receive information on the importance of feeding newborns colostrum and exclusive breastfeeding for the first 6 months – i.e. group meetings/discussions, IEC materials, flip charts that explain benefits of exclusive breastfeeding, audiovisual demonstrations.  
▪ Make sure that health workers and other service providers understand the importance of breastfeeding and are able to communicate it to women, by involving government and health |
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<th>FIRST SIX TO EIGHT WEEKS</th>
<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
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<td></td>
<td>associations in training and supporting service providers in giving advice and support to women in choosing the appropriate feeding methods.</td>
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<td></td>
<td>▪ Provide health workers, peer educators, and breastfeeding counsellors training and support to increase the breastfeeding ability of lactating women; guarantee that women know how to breastfeed in a way that stimulates milk production, make sure that women who cannot breastfeed know how to safely prepare BMS and cup feed; give accurate information and correct breastfeeding misconceptions; introduce breastfeeding women to each other in the camp; and increase awareness on the benefits of colostrum.</td>
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<td></td>
<td>▪ Mobilise the community to support breastfeeding women by facilitating mother-to-mother support networks, “safe havens” for pregnant/lactating women, women’s groups, etc.</td>
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<td></td>
<td>▪ Advocate and mobilise support with the local government, camp management, private sector, and humanitarian agencies to increase knowledge on the dangers of unnecessary, unsolicited and inappropriate BMS in emergencies, and promote compliance to the International Code of Breastmilk Substitutes regarding the prevention of the marketing of BMS among health and aid workers.</td>
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<tr>
<td>FIRST SIX TO EIGHT WEEKS</td>
<td>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</td>
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<tr>
<td>2. Introduce nutritional monitoring and surveillance.</td>
<td>▪ Facilitate participatory monitoring and evaluation methods – i.e. monitoring chart, ongoing FGDs – to systematically monitor the nutritional status of children and women.</td>
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Communication interventions that span beyond the initial response should build upon those implemented pre-emergency and during the initial response. Besides increasing knowledge and optimal infant feeding know-how, community participation and advocacy efforts are central in protecting, promoting and supporting breastfeeding.

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<th>BEYOND THE INITIAL RESPONSE</th>
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<tr>
<td>3. Support infant and young child feeding, complementary feeding, and when necessary support therapeutic and supplementary feeding programmes with World Food Programme and NGO partners.</td>
<td>▪ Ensure that health workers, community volunteers are trained to provide support to breastfeeding women – i.e. ongoing advice, and encouragement at health centres and homes through motivational talks, flip charts, one-to-one counselling; motivating breastfeeding women by sharing with them how they can produce enough milk and providing assistance, if needed.</td>
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<td>▪ Provide supportive supervision (and, if needed, further training) to health workers, peer educators, and breastfeeding counsellors to increase the breastfeeding ability of lactating women; guarantee that women know how to breastfeed in a way that stimulates milk production, make</td>
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<tr>
<td>BEYOND THE INITIAL RESPONSE</td>
<td>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</td>
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<td>sure that women who cannot breastfeed know how to safely prepare BMS and cup feed; give accurate information and correct breastfeeding misconceptions; introduce breastfeeding women to each other in the camp; and increase awareness on the benefits of colostrum.</td>
</tr>
<tr>
<td></td>
<td>- Mobilise the community to support breastfeeding women by facilitating mother-to-mother support networks, “safe havens” for pregnant and lactating women, women’s groups, etc.</td>
</tr>
<tr>
<td>4. Provide health and nutrition education, including messages on the importance of breastfeeding and safe motherhood practices.</td>
<td>- Ensure that the affected mothers, community and service providers know the health and nutrition benefits of colostrum and breastfeeding and other safe motherhood practices; know how to breastfeed and how to safely prepare BMS and cup feed – i.e. through interpersonal communication channels such as individual and/or group counselling, community health education, cooking demonstrations, mother-to-mother support networks, activities in women’s groups/clubs, trials of new feeding practices - depending on the duration of the emergency - and positive deviance approaches.</td>
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<tr>
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<td>- Train health workers, peer educators, breastfeeding counsellors, TBAs, midwives and other relevant stakeholders on how</td>
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</table>
MONITORING MILESTONES

One of the main goals of breastfeeding promotion is to improve infant survival and decrease risks of malnutrition, diarrhoea and other diseases. Your communication initiative has to support this goal.

The following are some key indicators to monitor whether our communication initiative is on track (Tool 13 in Part III lists possible sources of information to help you measure the indicators):

- Health workers, peer educators, birth attendants, midwives and other relevant service providers are trained on infant and child feeding practices, and can communicate and motivate affected women to exclusively breastfeed and safely prepare appropriate BMS and cup feed (in exceptional cases).

- Women with newborns know the benefits of colostrum and the importance of/how-to breastfeed. Women who cannot breastfeed know how to safely prepare appropriate BMS and cup feed. The affected community is mobilised to support breastfeeding women via, mother-to-mother support networks, “safe havens”, trials of new feeding practices, activities in women’s groups, etc.
- Infants less than six months are exclusively breastfed, wet nursed (where acceptable), or in exceptional cases, have access to an adequate amount of an appropriate BMS.

- Local governments, humanitarian agencies, camp management and other service providers know the international guidelines on the marketing of BMS, the appropriate use of BMS in emergencies, and are supplying it to artificially-fed infants without undermining the breastfeeding population at the camp.

**PRACTICAL EXPERIENCES**

Advocacy helps Maldivian mothers breastfeed after tsunami

During the aftermath of the 26 December tsunami which affected 11 Indian Ocean countries, many private sector companies and individuals flooded camps and affected communities with infant formula. This gesture – perhaps rooted in good will, but doing more harm – was aimed at feeding orphans and babies whose mothers were believed to be too stressed to breastfeed.

The following example from the Maldives demonstrates the effect of quick-and-high level advocacy with the government; the importance of having guidelines on breastfeeding promotion in emergency situations and the need to train health workers in breastfeeding promotion and counselling skills.

In the Maldives, prior to the 26 December Tsunami, breastfeeding practices were generally good and the use of breastmilk substitutes (BMS) was not widely practiced. After the tsunami, many affected mothers felt that they could not properly breastfeed their babies. This was coupled with the sudden widespread availability of BMS, which prompted many to switch to the bottle. What’s more, when the tsunami hit, many community health workers were unaware that they should encourage mothers to continue breastfeeding – even in emergencies. Many health workers didn’t know how to handle the deliveries of BMS and supported bottle feeding in the initial response.
It was only after UNICEF shared the international infant feeding guidelines with the government – which in turn educated health workers – that they realised the benefits of exclusive breastfeeding in emergencies. Subsequently, health workers started to promote and support breastfeeding to affected mothers via one-to-one talks and counselling. Follow-up reports show that many of the health workers would have an added benefit of interpersonal communication and counselling training to promote breastfeeding beyond the initial response.

The Maldives experience illustrates the positive impact that swift advocacy can have. This is a reminder that messages on the importance of breastfeeding, and the guidelines on the use of BMS should be easily accessible and quickly shared in emergencies. It also highlights that information is necessary but not sufficient on its own to influence positive behavioural change. It was through advocacy, education and health worker training that mothers learned to engage in optimal infant feeding practices. We should remember that health workers are necessary and valuable partners in breastfeeding promotion. Our communication initiatives should include training them with the necessary communication skills to protect, promote and support breastfeeding in emergencies.

Lessons Learned
1. Breastfeeding promotion works best when it is a joint-effort between health workers, camp managers, government officials and other humanitarian workers.

2. Don’t assume that health workers have knowledge on best breastfeeding practices in emergencies, or are aware of the international standards on the use of adequate and appropriate breastmilk substitutes.

3. Include health worker training as part of the emergency preparedness and recovery phases of your breastfeeding promotion initiative.

4. Be sure to quickly share knowledge with all relevant sectors of the concerned humanitarian and government organisations in an emergency, to ensure that breastfeeding messages are harmonious and disseminated to the intended audiences.
SPECIAL CONSIDERATIONS: BREASTFEEDING AND HIV

In South Asia, where HIV prevalence is still considered relatively low, promoting and supporting exclusive breastfeeding is vital to significantly reduce the risk of a newborn's death - which diarrhoeal infections can easily cause - and exclusive breastfeeding can just as easily prevent.

However, where HIV rates are known to be high, it is important that we standardise HIV and infant feeding messages so that women and their partners are not confused on the issue of breastfeeding and the possibility of mother-to-child transmission (PMTCT). Admittedly, communicating these facts to mothers may be difficult; dialogue and pictorial aids will often be needed. In addition, partner and family involvement, if feasible, and depending on the consequences of the emergency, will be crucial. It may be possible to draw a risk analogy that is based on cultural knowledge and traditions. This, however, should be carefully researched.

In an emergency, the following information must be taken into account before an appropriate infant feeding and communication strategy is developed:

- Assessment of the prevalence of HIV in the affected population – using secondary sources (including pre-emergency estimates) and relevant information from health information systems; whether it is a high HIV prevalence country of South Asia (pre-emergency) or not? This is particularly important before we can recommend wet nursing.
- Assessment of the knowledge of HIV status: Were voluntary counselling and testing facilities available pre-emergency? Are there such services available now?
- Are there any relevant policies on infant feeding and HIV, from the host and/or home countries?
RESOURCES BANK

Further reading


Web sites

1. Baby Friendly Hospital Initiative
   http://www.babyfriendlyusa.org/eng/01.html
2. Breastfeeding.com
   http://www.breastfeeding.com
3. CDC Breastfeeding Page
   http://www.cdc.gov/breastfeeding/index.htm
4. Department of Nutrition for Health and Development (NHD)
   http://www.who.int/nut
5. International Baby Food Action Network (IBFAN)
   http://www.ibfan.org/
6. La Leche League International (LLLI)
   http://www.lalecheleague.org/
7. The Academy of Breastfeeding Medicine
   http://www.bfmed.org/
8. The Emergency Nutrition Network
   http://www.ennonline.net
9. The Linkages Project
   http://www.linkagesproject.org
10. UNICEF
    http://www.unicef.org/nutrition/index.html
11. Wellstart International
    http://www.wellstart.org/
12. World Alliance for Breastfeeding Action (WABA)
    http://www.waba.org.my/

Glossary

Breastmilk Substitutes (BMS) Any food being marketed or otherwise represented as a partial or total replacement of breastmilk, whether or not suitable for that purpose; in practical terms this includes milk or milk powder marketed for children less than 2 years and complementary foods, juices and teas marketed for children less than 6 months.

Colostrum The thick, yellowish milk the mother produces in the first few days after birth. It is very nutritious and helps protects the baby against infections by building the baby’s immune system.

Exclusive breastfeeding Only breastfeeding or breastmilk feeding and no other foods or fluids (no water, no juices, no tea, no pre-lacteal feeds), with the exception of drops or syrups consisting of micronutrient supplements or medicines.

Infant An infant is a child under 12 months. For the purpose of breastfeeding promotion, however, where prime concern is for the period of the infant’s life when milk feeding is essential, the term infant is used for those below 6 months only. This age coincides with the period for which exclusive breastfeeding is recommended by the World Health Assembly (WHA) in Resolution 47.5, 1994.
**International Code of Breast-milk Substitutes** The International Code of Marketing and Breast-milk substitutes was adopted by the World Health Assembly (the policy-setting body of WHO) in 1981. The aim of the code is to contribute to the provision of safe and adequate nutrition for infants, by the protection and promotion of breastfeeding, and by ensuring the proper use of breastmilk substitutes, when these are necessary, on the basis of adequate information and through appropriate marketing and distribution.

**Optimal infant and young child feeding** Exclusive breastfeeding for the first six months of life, followed by continued breastfeeding with adequate complementary foods for up to two years and beyond.

**Re-lactation** The re-establishment of breastfeeding after the breastmilk supply has stopped, or is reduced.

**Spill-over** The feeding behaviour of new mothers who either know that they are HIV-negative or are unaware of their HIV status – they do not breastfeed, or they breastfeed for a short time only, or they mix-feed, because of unfounded fears about HIV or of misinformation or of the ready availability of breast-milk substitutes.

**WHA resolutions** Since 1981 the World Health Assembly has passed a number of Resolutions all of which have equal status with the Code. The Code and subsequent Resolutions aim to ensure that information on infant feeding is not influenced by commercial considerations, and that marketing practices do not undermine breastfeeding. The Code and Resolutions are therefore important safeguards for health workers, parents and infants, including those in emergency and relief situations.
PROMOTING MEASLES VACCINATION AND VITAMIN A SUPPLEMENTS

CHAPTER - 6
CHAPTER 6

PROMOTING MEASLES VACCINATION AND VITAMIN A SUPPLEMENTS

MEASLES VACCINATION AND VITAMIN A ESSENTIALS

PRINCIPLES IN PROMOTING MEASLES VACCINATION AND VITAMIN A

DOING THE GROUND WORK

GETTING THE MESSAGE RIGHT

COMMUNICATION ACTIONS TO PROMOTE MEASLES VACCINATION AND VITAMIN A

MONITORING MILESTONES

RESOURCE BANK
MEASLES VACCINATION AND VITAMIN A ESSENTIALS

Measles is a highly contagious respiratory viral infection that is commonly identified by its distinctive skin rash. It can be quickly transmitted through airborne droplets from person to person. The highest fatality rates are usually among children under five, and up to 20 percent of infants who are less than a year old. Children who catch measles may suffer lifelong disabilities such as brain damage, blindness and deafness. Measles remains the leading vaccine-preventable disease that causes child deaths in the world. Malnourished children are especially at risk of complications and death following an acute attack of measles.

Measles is common and especially dangerous in emergencies because of the following factors:4

- Populations are displaced and live in overcrowded conditions.
- Sanitation and shelter are poor.
- Food and safe water are in short supply.

During an emergency situation, especially if the affected community is displaced, the existing expanded programme on immunization (EPI) operations may become disrupted, leaving the youngest and most vulnerable children unprotected. In emergencies, priority must be given to preventing measles outbreaks and efforts must be made to immunize all young children as completely and as quickly as possible.5 This could mean that in the initial emergency response, your first measles vaccination communication action will be in support of an emergency measles vaccination campaign conducted by the Ministry of Health and other concerned organisations.
Measles vaccination and vitamin A supplementation go hand-in-hand as vitamin A deficiency is particularly potent as a co-factor in severe measles. Deficiency in vitamin A increases the likelihood that a child will die from the viral disease. We know that not enough vitamin A can lead to blindness. But even before blindness occurs, a child deficient in vitamin A faces a 25 percent higher risk of dying from measles, malaria or diarrhoea. Vitamin A deficiency (VAD) is associated with increased incidence, duration and severity of measles, diarrhoea and respiratory infections.

Vitamin A supplementation is a simple measure with wide-reaching and long-lasting impact on the health of children. Ensure that children get enough vitamin A, especially in emergency situations. This increases their likelihood of surviving poor living conditions in a camp or emergency site.

Successful measles and vitamin A campaigns require well planned, coordinated and managed communication and social mobilisation activities. This will gain the trust of caregivers, community leaders, children and youth groups and other critical groups; help them to understand the importance of the vaccination campaign; and motivate them to support and participate in the efforts to prevent, control and treat measles and vitamin A deficiency.

“Protecting more children against measles will make a significant contribution to reducing child deaths – a key millennium development goal.”

Ann M. Veneman, Executive Director UNICEF.

Did you know that:

- In conflict or emergency areas, WHO and UNICEF have a commitment to ensure that, at a minimum, measles vaccine and vitamin A supplements are administered?
- Along with the measles vaccine and vitamin A, children in temporary shelters can also be given other vital health interventions such as insecticide-treated mosquito nets to prevent malaria and anthelminthics for deworming?

Did you know that –

- The measles virus remains active and contagious in the air or on infected surfaces for up to two hours?
- It can be transmitted by an infected individual from four days prior to the onset of the rash to four days after the onset?
- If one person has the disease, it’s highly possible that those who come into close contact with them will also become infected?
- The highly contagious nature and severity of measles makes vigilant immunization promotion, education and social mobilisation imperative to ensure the health and protection of the population?
Saving Orissa’s children

Bright saris and stifling crowded rural rooms. These are India’s mind-boggling logistics: posting every wall, training hundreds of helpers, supplying the remotest communities. What happens here is played out 19,000 times today in each “booth”: children standing in long lines, receiving polio drops, having liquid vitamin A spooned into their mouths.

What makes Orissa’s National Immunization Day 1999 so special? It’s the first Indian state to combine vitamin A supplementation and polio immunization. All day long... by sunset images blur together: bright green fields, white-clad village teacher, young children in siblings’ arms, fathers with infants, a child with measles, the maps, the ice boxes, the palpable determination of health workers and volunteers to reach all targeted children in the entire state – that’s over 4 million – in just three days.

One week later, in October 1999, a massive cyclone hit Orissa, devastating its homes, villages and roads. Its vitamin A distribution just days before may have helped participant children stave off the infection and disease which followed.

Source: UNICEF ROSA, Micronutrient Deficiencies: Combating vitamin A deficiency.

PRINCIPLES IN PROMOTING MEASLES VACCINATION AND VITAMIN A

You can learn more about the technical principles for an emergency vaccination campaign - such as planning and organising vaccines, vaccination teams and supplies, storage conditions, vaccination cards, etc. in UNICEF’s Technical Notes.  

Keep in mind the following key principles in PROMOTING an emergency vaccination campaign, i.e. creating informed demand, support and action at the household and community level for the campaign. The main vaccination communication principles tell us to:

1. Closely plan, coordinate and monitor the communication and social mobilisation initiative with the service components of the vaccination programme, particularly if there is a measles outbreak.
2. Ensure that caregivers receive timely and accurate information about vaccination – the venue, date and time; the warning signs of measles and where to seek treatment.
3. Address possible inequalities in access to vaccines by employing social mobilisation efforts and health education specifically for the most vulnerable and ‘hard-to-reach’ groups.

4. Involve caregivers, community leaders, children and youth groups and other critical groups to garner understanding, participation and support for the emergency vaccination campaign.

5. Pro-actively address possible myths and doubts. Many cultures in South Asia may believe that it is necessary to withhold food and fluid when a child is ill or is known to have measles – a belief which can prove fatal for a sick and dehydrated child.

6. Be prepared for possible adverse events following immunization (AEFI). During a vaccination campaign, a clustering effect of AEFI might occur and, with it, a heightened public and media interest in vaccine and related issues.

7. Mobilise partners and the community to use all available means of communication (radio, loudspeakers, community meetings, etc.) and organisational structures (government bodies, NGOs and community based groups) to quickly reach the affected population.

**DOING THE GROUND WORK**

An emergency vaccination campaign programme is likely to have two major components:

- Measles outbreak response.
- Measles prevention.

**Groundwork for measles outbreak control**

If there is a measles outbreak you will not have much time to do groundwork. You will have to quickly mobilise community volunteers and other groups to provide accurate health education to caregivers and community leaders.

**Groundwork for a measles prevention response**

When you are doing the ground work for an emergency vaccination programme, you will most likely have to look at the following factors to get your communication initiative off the ground:

- What are the pre-emergency routine vaccination rates?
- Who are the hard-to-reach population groups and what are the main reasons these groups are hard to reach? Remember, emergencies usually have the worst
effect among the disadvantaged groups of the population. These groups’ pre-emergency vaccination rates are often below the national average.

- Do the healthcare providers and vaccinators have the communication and people skills to impart the advantages of measles vaccination and vitamin A supplementation? Can they answer questions or clarify doubts?
- What is the availability of community volunteers, faith-based organisations and other partners who can be quickly mobilised for health-education campaigns and social mobilisation activities?
- What are common beliefs, attitudes, practices and barriers regarding vaccination and vitamin A supplementation?

This, along with rapid health and immunization assessments, will help you develop SMART behavioural results and develop the communication actions for an immunization initiative. By adeptly doing the groundwork (using findings from formative research, communication analysis and immunization assessments), you ensure that all communication strategies, messages and materials are based on an adequate understanding of the key factors that influence a caregiver’s decision to have his/her child receive the measles shot and vitamin A supplements.

**Consider some common barriers**

One of the main reasons caregivers do not bring children for vaccination is that the child has a fever, cough, diarrhoea or some other illness on the very day of the vaccination. However, it is your role to influence health workers and other local opinion leaders to proactively communicate to mothers that it is safe to vaccinate a child who has minor symptoms of illness.

Sometimes a health worker advises against vaccinating a child who is disabled or malnourished. You must make health workers understand that this advice can yield negative consequences. A measles vaccination can save a malnourished child from death as the infection can be extremely dangerous to children in this fragile state. Not only is the vaccination safe, but it is key to boosting the immune system of a malnourished child – especially if the malnutrition is severe.  

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Consider also that a child in the affected community may have had a bad reaction to a measles shot. Or, caregivers who may have heard negative rumours about vaccinations may become apprehensive and prevent their child from getting vaccinated.11

Message development: using culture as strength

Not presenting children for measles vaccination and vitamin A supplementation, along with a host of other health-related issues are sometimes rooted in an affected community’s traditions that are entrenched in political, social, cultural and economic structures.

In *Health and Culture: Beyond the western paradigm*, Nigerian professor Collins Airhihenbuwa advises health educators not to assume that culture always represents an obstacle. He divides cultural traditions into three categories: positive, neutral, and negative. Cultural traditions such as breastfeeding and transmission of important messages through song and dance are positive building blocks for health education. Beads tied around a child’s wrist to ward off evil spirits offer no threat to health. But gender inequity, female circumcision, and withholding fluids during diarrhoeal episodes have negative consequences. **He recommends building on the strengths of the culture to reinforce the positive and gently undermine the negative.** While we should aim to develop culturally appropriate messages, we cannot, in good conscience, promote messages that are contrary to the best interests of the child. When an affected community’s culture conflicts with best practices, we must negotiate and advocate with respected community members leaders to help bring about positive change in the attitudes and beliefs. This also calls for creativity on the part of communicators who may have to dig deeply into the culture to find traditions that support positive behaviours.

Ethnologist Dwight Conquergood illustrates this approach in his work in a Hmong refugee camp. After an outbreak of rabies in the camp, a mass dog vaccination campaign failed to produce a single dog for inoculation, and Conquergood, who lived with the Hmong, was asked to design a better campaign.

He organised a Rabies Parade led by Hmong who played important characters in their own folktales—the tiger danced and played a traditional instrument; the dab (a spirit who lives in the jungle and causes epidemics when disturbed) sang and banged a drum; while the chicken, known for its power of predictions, explained what must be done to avoid rabies. The next day, the health centre was overwhelmed by Hmong men and women bringing their dogs for vaccination.

*Source: Health and Culture: Beyond the Western Paradigm* and, *The Spirit Catches You and You Fall Down*
Understanding and responding to common beliefs and practices among caregivers and health workers is an important element when doing your ground work. Formative research will help you to determine these barriers, and enable you to develop communication strategies, messages and materials to quickly supply children in emergencies with the vaccine and vitamin A supplements.

**Some tools to do the groundwork**

**Rapid assessment tools**
In emergency situations rapid assessment (RA) techniques can be appropriate tools in finding out the practices and beliefs of an affected community with regard to vitamin A, measles and other vaccine preventable diseases. In the initial response of most emergencies may not be feasible to carry out a wide range of RA techniques – or to mobilise the community to fully participate in the groundwork. While it may be possible to facilitate some basic ranking exercises, in practice, only two main rapid assessment procedure tools are feasible to yield the baseline data and information needed to launch an emergency vaccination communication effort. These are the semi-structured interviews and direct observation.\(^{14}\)

**Semi-structured interviews with key informants**
Semi-structured interviews involve one-to-one talks or discussions with three groups: the affected primary caregivers; the local health authorities; and the relief staff. Interviewing in emergencies call for great sensitivity on the part of the interviewer, as the affected population is often in an unfamiliar, chaotic and stressful environment. The affected participants may be unable to speak with the confidence level that they possessed prior to the disaster, may not have a complete understanding of the issue at hand, or may give the answer that they believe the interviewer wants to hear. **Please see Tool 5 in Part III of the toolkit.**

**Direct observation**
Direct observation is a data gathering approach that allows you to obtain firsthand information on the affected community’s actual vaccination processes and practices. Your aim would be to focus on the most important aspects, rather than writing down what you observe. Therefore, you need to develop an observation checklist with the key attitudes, skills and practices that you want to observe. Then mark the specific characteristics by indicating with a check whether the knowledge, attitude, skills and/or practices are present. You will find a sample checklist for observing specific skills (e.g. communication) in Part III of the toolkit. **Please see Tool 10.**
GETTING THE MESSAGE RIGHT

Messages should be culturally sensitive, appropriate and create an informed demand and support for emergency measles vaccination and vitamin A supplementation. They should clearly communicate the benefits of immunization and vitamin A – as a morbidity and mortality prevention strategy. Involving the key populations in the affected community in developing, fine-tuning and choosing the right mix of messages will boost your communication effort. Coordinate messaging with partners. Remember that messages have to be consistent with those of the other partners involved in the campaign.15

Messages for a measles outbreak16
If a measles outbreak is declared at a camp or emergency site, there is likely to be widespread public concern and media attention. It is important to keep the affected families and communities informed about the outbreak and the response. We can communicate via interpersonal and mediated channels - workers, vaccinators, community meetings loud speakers, community-based radio stations, health. During an outbreak, disseminate messages that remind caregivers the importance of getting the measles vaccination at this crucial time, and where to get appropriate treatment for children who are sick. This will also help to allay fears. Reinforce IPC with pre-tested, pre-produced printed and audio-visual media - posters, banners, radio-TV public service announcements, spots and plugs, etc., and use community and mass media, as appropriate and feasible.

During a measles outbreak, prepare localised messages that:
- Provide accurate information on the natural history of measles infection, the symptoms that should prompt a parent to seek expert advice, and the appropriate care of a child with measles.
- Encourage parents whose children have had a recent onset of rash and fever to notify health workers.
- Convey clear information on the ages for immunization, the location and time-schedule for the vaccination and vitamin A supplementation.

Your messages should convey to all caregivers **why, when, where and how many times** the child should be immunized. Remind caregivers that it is safe to immunize the child even if he or she is malnourished, ill, or disabled.17

**Generic messages for primary caregivers may include:**18
- Disease can spread quickly when people are crowded together. All children living in congested conditions have to be immunized immediately, especially against measles, to protect them from dangerous illnesses.
- Measles vaccination and vitamin A protect children and are safe for children, including those who have a minor illness, disability or are malnourished.
- Vitamin A helps children fight infection and malnutrition and prevents blindness.
- If your child has a fever, cough, rash, runny nose or red eyes that lasts for three days or more, immediately seek help from a trained health care provider.
- Children who are sick or recovering from measles are at risk of dehydration and need adequate food and water.
- Continue to breastfeed babies with measles.

**A special note:**
Since women are commonly the primary caregivers of children, most messages will be directed at them. This is OK as long as we don’t forget to develop messages and activities that inspire the entire community to participate in averting or controlling a measles outbreak.

**Messages for service providers may include:**19
- All children aged six months to 14 years have to be immunized against measles in an emergency situation. Infants who have been vaccinated at 6 months should be vaccinated again at 9 months.
- As diseases such as measles spread quickly, a child with measles should be isolated from other children and examined by a trained health worker.1
- Measles vaccination is a golden opportunity to promote vitamin A.
- A new or sterile needle and syringe must be used for every child vaccinated.
- It is safe to immunize a child who is malnourished, has a minor illness or disability.
- After an injection, the child may cry or develop a fever, a minor rash or a small sore. This is normal. However, if you observe more serious side effects, report these immediately to the district health/medical officer or your supervisor.
- Promote immunizations by encouraging and praising caregivers who present their children for the vaccination, and by treating them and their children kindly.
COMMUNICATION ACTIONS TO PROMOTE MEASLES VACCINATION AND VITAMIN A

UNICEF's emergency response is guided by the Core Commitments for Children in Emergencies (CCC) that provide the overarching organisational framework in a humanitarian response (Please see Chapter 3). The table below outlines the CCC in health and nutrition areas related to measles vaccination and vitamin A supplementation. We have included some suggested behaviour change communication (BCC) and social mobilisation activities that have proven effective. Remember to plan your communication and social mobilisation actions with the participation of the affected community and your partners, and be mindful about gathering feedback, monitoring and evaluating your BCC initiative.

**TABLE:** Extract from UNICEF's CCC in health and nutrition and corresponding suggested BCC and social mobilisation support.

<table>
<thead>
<tr>
<th>FIRST SIX TO EIGHT WEEKS</th>
<th>SUGGESTED BCC AND SOCIAL MOBILISATION ACTIONS</th>
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<tbody>
<tr>
<td>1. Vaccinate all children between 6 months and 14 years of age against measles; at minimum children from 6 months to 4 years of age must be immunized. Provide vaccines and critical inputs such as cold-chain equipment, training and social mobilisation expertise and financial support for advocacy and operational costs. Along with the vaccination, provide vitamin A supplementation, as required.</td>
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<tr>
<td>▪ Launch a public awareness campaign via mass media. In affected communities, low-tech media are usually the most practical - loudspeakers, megaphones, etc. Work with community-based radio stations where they are operational. Distribute and post printed and audio-visual materials – posters, banners, etc. as appropriate. Through these community media, you can share with affected families and communities the what, why, when and where to go for the vaccination and vitamin A supplementation.</td>
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<tr>
<td>FIRST SIX TO EIGHT WEEKS</td>
<td>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</td>
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<td></td>
<td>Mobilise community volunteers and service providers to personally tell primary caregivers the details of the emergency vaccination campaign, and the benefits and safety of vaccination and vitamin A supplementation.</td>
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<td>Make special efforts to reach vulnerable and hard-to-reach communities with information and vaccination services.</td>
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<td>Distribute basic messages that would help caregivers recognise measles symptoms and complications to help reduce measles mortality.</td>
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<td>Involve community and faith leaders in the planning of the emergency vaccination campaign, if possible. At a minimum, ensure that they know when, where and why the vaccination campaign will take place.</td>
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<td>Build the capacity of health workers and vaccinators with the necessary communication skills to talk about the advantages of immunization and are able to handle questions and clarify doubts.</td>
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<td>Use camp registration points as a communication channel to provide information on the measles vaccination and vitamin A. Children can receive vaccination here and adults can learn when and where to go to receive the health services.</td>
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<td>Train volunteers to visit temporary and roving schools to share with principals, teachers and students vital information on measles vaccinations and vitamin A.</td>
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<tr>
<td>FIRST SIX TO EIGHT WEEKS</td>
<td>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</td>
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<td>▪ Employ child-to-child methodologies – i.e. children singing songs related to immunization, so that they can become informal promoters by, for instance, singing the lyrics in the community or at public events.</td>
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<td></td>
<td>▪ Engage motivated school-aged children, boy scouts and girl guides, or other local children’s groups, eg, Child Clubs in Nepal and local Children’s Parliaments in India, as “calling parties” the day before and during vaccination and supplementation to remind caregivers of the date and venue. This is also a creative way to get children involved in their own health.</td>
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<td>▪ Train and deploy community volunteers throughout the camp to meet with caregivers and to discuss child health related issues, including the severity of measles, the need to protect children from disease, the safety of the vaccine and injection, and the need to continue with routine immunization.</td>
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<tr>
<td></td>
<td>▪ Invite and engage people who have lost children to measles as peer educators, counsellors as they can be strong advocates because they have witnessed the virility and consequences of the disease.</td>
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<td>▪ Monitor any immunization coverage and shifts in the community’s attitude regarding immunization.</td>
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</table>
Measles song

Children learn ‘measles songs’ from their teachers; teachers tell the children to bring their younger siblings to get immunized; children march through the streets or in a camp in parades, holding up signs and singing to let everyone know about the importance of vaccination.32

I am measles, killer disease
I am measles, killer disease
I am measles, killer disease
Take your child for immun-I-zation....
November XX
November XX
November XX
Take the shot for immun-I-zation....
From the age of six months
To the age of fourteen years
Our parents work hard
Take your child for immun-I-zation....
Immun-I-zation everywhere
Immun-I-zation everywhere
Immun-I-zation everywhere
Take your child for immun-I-zation...

MONITORING MILESTONES

Indicators are needed to measure and demonstrate whether or not our communication initiatives are meeting the behavioural results. But advocacy and communication activities alone can not improve emergency vaccination efforts. This also depends on service delivery factors and disease control efforts. Most communication indicators are therefore process-oriented and measure inputs and outcomes of activities conducted. Indicators are most effectively measured and monitored at district and community level through a combination of qualitative and quantitative methods (i.e. focus group discussions, exit interviews with caregivers, observation of vaccination and community mobilisation sessions and so on).
The impact and outcome of communication efforts is tied to other EPI indicators and must therefore be measured within that context. Listed below are a range of indicators. Tool 14 in Part III lists possible sources of information to help you measure the indicators.

Input indicators include:

- Presence of a communication component for EPI in the emergency preparedness and response plan.
- Amount of funds allocated for the communication component to support the EPI programme in an emergency situation.
- Number of planned outreach activities in the affected communities and camps.
- Number of materials produced.
- Percentage of communication plans that map resistant or difficult groups, including “zero-dose” children, and proposed strategies for reaching them.

Output indicators include:

- Percentage of emergency vaccination programme budgets used for a) broadcast media, b) print materials, and c) strengthening interpersonal communication skills.
- Percentage of planned activities to reach the hard to reach population groups actually conducted.
- Number of materials disseminated, made visible and used in health facilities.
- Number of health workers and mobilisers trained in immunization communication. What is the number of training sessions conducted?
- Number of meetings held with community and faith leaders.
- Percentage of health workers/vaccinators/care-givers who know how to recognise measles and where such a case should be reported.

Outcome indicators (linked to EPI indicators) include:

- Percentage of health workers/vaccinators providing key messages during immunization sessions.
- Percentage or caregivers with vaccination cards.
- Percentage of caregivers who know where to go for vaccination and vitamin A supplementation.
- Percentage of caregivers who know where to take a sick child for treatment.
- Percentage of households in affected communities/camps visited by community health volunteers/mobilisers.
- Percentage of budget spent on communication activities according to the plan.
Impact indicators (EPI indicators) include:

- Percentage of children vaccinated with measles.
- Percentage of children who received vitamin A supplements.
- Percentage of drop-out rates.
- Percentage of planned outreach sessions actually conducted.
- Percentage of reduced measles incidents among the child population from date A to date B.

PRACTICAL EXPERIENCES

Uganda Red Cross mobilises community to promote measles immunization

While a measles communication initiative should not rely strictly on campaigns, stickers and posters – a mass vaccination campaign may be the first line of defence in an emergency situation. In a disaster, one of the top health priorities is to give the measles shot to all children in the camp/affected area who are between 6 months and 14 years of age. Overcrowding, poor sanitation, diarrhoea and malnutrition are conditions that make it easy for a measles outbreak to occur.

Be mindful that in emergencies the affected community may be busy doing household chores, searching for work, standing in lines for food/humanitarian assistance, gathering fuel or water, recovering lost items, or caring for the family. This will prevent them – particularly women with children – from attending public events, standing in long lines for immunization/health services, or pay much attention to matters that don’t seem urgent to them.

The Ugandan Red Cross communicated with such hard to reach populations through a mix of communication channels including interpersonal communicators, mass media, volunteers, and community theatre in its November 2001 measles campaign. One of the behavioural results was to ensure that every mother or primary caregiver in a particular district understood the need for their children to be immunized, and subsequently took them to the health centre for the shot. Red Cross workers recruited volunteers from the communities that were targeted for the campaigns, educated and trained the volunteers on the process, and gave them the necessary resources to carry out their mission. Supplies included costumes to put on plays, vests for identification, brochures, and money for the volunteers’ lunches, posters, banners, and other items.

Volunteers – travelling by whatever method available – met with the primary caregivers, usually the mothers, to communicate the importance of protecting children against measles; the safety of the vaccination process; and the need to follow-up and keep up with the immunization schedules. The volunteers made lists of children in each
household who were eligible for vaccination; then cross-referenced the names with the list of children who had received the vaccination. This method helped them confirm if any child had been missed.

Clearly this type of measles communication initiative takes planning. You can most effectively mobilise the community during the emergency preparedness phase of your BCC programme, and also beyond the initial response. While emergencies usually result in widespread social disruption, it is to your advantage to partner with the leaders of the affected community who have the ear, mind and heart of the people – religious leaders, traditional healers, TBAs, tribal chiefs, teachers, clan leaders and other relevant stakeholders – to gain support for the measles vaccination. You should also be prepared to deal with misconceptions, myths and past adverse events related to the measles shot. In this particular Ugandan district, a local anti-government radio station was advising parents against immunization, saying the vaccine would kill their children, not save them. Red Cross activated more volunteers to counter this message with positive ones to help allay parents’ fears.

Don’t neglect to tap into your most precious resources in emergencies: motivated young people can be quickly mobilised to spread the immunization message. If the education system is still in place (or if a temporary one has been established), educators can teach schoolchildren the ‘measles songs’, and tell students to bring their younger siblings for the vaccination. In Uganda, one schoolgirl in the Pallisa district looked sternly at the crowd as she sang the measles song, shaking her finger at the crowd during the verse, “take your child for immunization.”

Source: Adapted from the Measles Initiative

Lessons Learned

1. Be aware of the affected community’s pre-existing beliefs about the cause of measles and its cure before the disaster occurs.
2. Engage traditional healers, religious leaders, health workers, key informants, volunteers and other respected community leaders to support a measles vaccination initiative.
3. Enlist motivated school-aged children, boy scouts, girl guides and children’s organisations to promote the measles shot to the affected community and parents.
4. Don’t use fear to motivate parents; but, inform them of the consequences of not vaccinating their child.
5. Be prepared with positive information and communication actions to counter misperceptions and myths surrounding measles vaccinations.
RESOURCE BANK

Further reading

Web sites

1. Agency for Toxic Substances and Disease Registry
   http://www.atsdr.cdc.gov/HEC/primer.html
2. Allied Vaccine Group
   http://www.vaccine.org
3. Centre for Disease Control and Prevention: Communication at CDC
   http://www.cdc.gov/communication/
4. GAVI Advocacy Resource Kit
5. Global Alliance for Vaccines and Immunization (GAVI)
   http://www.vaccinealliance.org
6. Gates Children’s Vaccine Program at PATH
   http://www.childrensvaccine.org/html/resources.htm
7. Immunization Resources from The Media/Materials Clearinghouse (M/MC) at Johns Hopkins University
   http://www.m-mc.org/
8. Polio Eradication Initiative
   http://www.polioeradication.org
9. Safe Injection Global Network (SIGN)
   http://www.injectionsafety.org
10. The Communication Initiative
    http://www.comminit.com
11. The Measles Initiative
    http://www.measlesinitiative.org/
12. The Vaccine Page
    http://www.vaccines.org
    http://www.unicef.org
14. World Health Organization
    http://www.who.int/vaccines

Glossary

Adverse event following immunization (AEFI) is a medical incident that takes place after immunization which causes concern and is believed to be caused by the immunization.

Adverse reaction is an undesirable outcome caused by a vaccine (or drug) where there is evidence suggesting a causal relationship. The difference between adverse
events and adverse reactions is that adverse events may coincide with (i.e. occur at the same time), but not necessarily caused by, vaccine administration.

**Cluster** are two or more cases of the same or similar adverse event related in time, geography (e.g. at a health unit or immunization outreach post), vaccinator and/or vaccine administered.

**Epidemic** an outbreak of a contagious disease that spreads rapidly and widely

**Mass vaccination** vaccinations of large numbers of people at the same time, usually when several cases of a disease have been reported, causing concern that there may be a general outbreak of the disease

**Measles** is an acute viral illness caused by a virus in the paramyxovirus family. As a respiratory disease, measles virus normally grows in the cells that line the back of the throat and in the cells that line the lungs. Measles is a human disease with no known animal reservoir.

**Vitamin A** deficiency causes Xerophthalmia, blindness and death. Eye signs: poor vision in dim light, dryness of conjunctiva or cornea, foamy material on the conjunctiva or clouding of the cornea itself. These signs may appear after several months of an inadequate diet, or following acute or prolonged infections, particularly measles and diarrhoea.

**Footnotes**

11. Adapted from *Ending Vitamin A Deficiency*, p.39.


Adapted from Facts for Life, p.66.

Adapted from Facts for Life, pp.68-73.

Adapted from Facts for Life, pp.68-73.

Facts for Life, p. 73.


CHAPTER - 7

PROMOTING SAFE MOTHERHOOD
CHAPTER 7

PROMOTING SAFE MOTHERHOOD

WHY PROMOTE SAFE MOTHERHOOD IN EMERGENCIES?

PRINCIPLES OF SAFE MOTHERHOOD PROMOTION

DOING THE GROUNDWORK

GETTING THE MESSAGE RIGHT

COMMUNICATION ACTIONS FOR SAFE MOTHERHOOD

MONITORING MILESTONES: TRACKING BEHAVIOUR RESULTS

SPECIAL CONSIDERATIONS: SAFE MOTHERHOOD AND HIV

RESOURCE BANK
WHY PROMOTE SAFE MOTHERHOOD IN EMERGENCIES?

During an emergency it is easy for pregnant women to become exhausted, malnourished and anaemic because of stress, lack of food and water, a hurried evacuation, or the need to travel long distances to reach safety or humanitarian assistance. Transportation routes may be cut off, distribution networks dissolved and health facilities destroyed. Maternal support services that are normally available to the affected community may have been destroyed or operating at reduced capacity; and existing supplies may fall far short of demand when large numbers of people move into a new location.2

These circumstances put women at a higher risk of death or disability from complications during pregnancy and/or delivery. In close partnership with health providers, you can support the protection of infants and pregnant women in emergency situations through safe motherhood promotion, social mobilisation,

- Pregnant and post-partum women.
- Family decision makers (this may vary depending on culture, situation, and household composition).
- Community opinion leaders (religious, women group leaders, locally elected leaders, others).
- Birth attendants (professional or traditional).
- Community health providers involved in maternity care.
- Health facility based health professionals (private and government).

Source: Saving Mother’s Lives4
and advocacy with local governments, health providers and humanitarian agencies.  

The pillars of safe motherhood, as illustrated below, highlight the strategic safe motherhood interventions that you can promote in your communication initiative. During the initial emergency response it would be wise to focus on a few risk-reducing behaviours that are discussed in the Getting the message right section.

**PRINCIPLES OF SAFE MOTHERHOOD PROMOTION**

Safe motherhood promotion in emergencies should focus on a limited number of practices that are proven to decrease infant and mother deaths. Your communication effort should result in women having the power to have healthy pregnancies, safe deliveries and positive birth outcomes. Consider the following principles when planning your communication initiative to support safe motherhood goals:

1. **Prioritise behaviours, emphasising the ones with the most potential to reduce death and disability.**
   To reduce death and disability in mothers and infants the priority safe motherhood practices are seeking antenatal care within the first three months; a safe and clean delivery; and receiving immediate post-natal support.

2. **Involve the decision makers in a mother’s life.**
   In many South Asian cultures, a mother-in-law, husband or other family decision maker influences the antenatal and postnatal practices of new and expectant mothers. Identify and involve the family decision makers and include them as key participants in participatory assessment, community mobilisation and support efforts as well as in monitoring activities. However, be aware that
the household composition may have changed as a consequence of the disaster. Some expectant women and mothers may be alone, or new heads of the household. You will need to know this too!

3. **Disseminate positive safe motherhood messages.** Messages should show how safe motherhood practices benefits mother, baby and family.

4. **Your communication support should be aligned with and in support of the national maternal health plan/policy.**
   Don’t reinvent the wheel; build on the country’s existing health policies and find ways to fill in the gaps.

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**Continued access to family planning in emergencies**

Family planning is especially important when health services have been damaged or destroyed by war or natural disaster. Experience has shown that in emergencies women, girls and adolescents are sometimes raped; forced into having sex in exchange for food and other needed items; and otherwise sexually abused.

We should be mindful of the weakened/absent law enforcement in emergency situations and ensure that emergency contraceptives are available; and that women who have been using family planning services pre-disaster continue to have access to these services.

Communication actions should ensure that women, men, and adolescents know when, where and how-to access family planning services and supplies; know the importance of seeking medical care and counselling if raped or sexually abused; and know where to go for these services.

Be sure that your family planning/safe motherhood actions are in line with the affected community’s national reproductive plan, and that your messages are in sync with other concerned agencies.

**Source:** Adapted from Family Planning*

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**DOING THE GROUNDWORK**

Before any emergency strikes, communicators should form alliances and work in coordination with key partners in safe motherhood promotion.

These allies could be the community health workers, birth attendants (professional and traditional), nurses, doctors (private and government), district
health officers, faith-based leaders and others. If you establish these partnerships your groundwork will become a process of filling in the gaps - combining pre-existing knowledge about the affected community with new information received from rapid assessments. By information and feedback gathering - both pre-and-post emergency - you will be able to influence relevant behavioural results, safe motherhood communication actions, messages and materials.

Keep in mind that during emergencies it may be harder for an affected community to part from social and cultural beliefs, practices and traditions that vary from the positive behaviours you are presenting. Understanding such barriers will be critical in planning your communication initiative.

Some tools to do the groundwork

Key informant interviews
There is sufficient evidence that in many countries in South Asia, a woman’s beliefs, practices and attitudes toward pregnancy are influenced by family decision makers such as husbands, mothers-in-law, and community and family elders. These decision makers are often the ones who decide whether a woman needs antenatal or post-natal care, should breastfeed, or go to a health facility for an obstetric emergency. In emergency situations, this tradition will depend on factors such as the extent of community disruption, displacement, mortality and morbidity rates. You can use key informants – affected pregnant women, adolescent girls, health workers, men and family decision makers – to provide insight on the decision making processes that form the beliefs, attitudes and practices on pregnancy, delivery and other safe motherhood-related issues. Please see Tool 5 in Part III of the toolkit.

Focus group discussions
In stabilised situations mothers have many obstacles to making sure that they have a safe pregnancy and delivery. In an emergency, ensuring safe motherhood becomes even more difficult. Some women may not know how to have a healthy pregnancy; rumours can spread about health services or providers; or the affected community does not support a woman’s choice to adopt safe motherhood practices. Through focus group discussions identify the cultural traditions, practices and beliefs that are disincentives to positive change in the cultural
context of the country and the emergency. The added value of focus groups is that participants not only provide information for your communication initiative but can also carry lessons learned back to the affected community. Please see also Tool 9 in Part III of the toolkit.

By using these tools in different stages of an emergency, you can determine whether the priorities that centre on safe motherhood issues change at different phases of an emergency.

GETTING THE MESSAGE RIGHT

In emergencies, new mothers and pregnant women will receive messages on hygiene, breastfeeding, child protection and measles vaccination. Prevent message clutter and focus on messages on the two main risk-decreasing strategies.

These strategies are:
1. Creating demand and support for antenatal and postnatal care.
2. Knowing how to have a clean and safe delivery.

Promote the above strategies with clear, concise and easily understood messages. Choosing the right mix will depend on which key behaviours you have prioritised as the most critical ones to save the lives of infants and new and expectant mothers in the emergency. Your choice of messages will also depend on who your main audiences are – for example, pre-and-post partum women, community health

Pointers on using counsellors in a safe motherhood BCC programme⁵,⁶

A component of safe motherhood promotion can include training health workers and peer educators to counsel and communicate the benefits and importance of safe motherhood practices to the affected women, their families and community.

Counselling is beneficial in that it can be used to reinforce safe motherhood messages disseminated via IEC materials and the mass media. It can also help bridge cultural, ethnic, and social gaps between healthcare providers, TBAs and affected women.

Counselling should only be used if you have the resources and capacity to do so. This can be challenging in an emergency situation, because there is often a poor client-counsellor ratio. However, if you have the resources and capacity, consider that the affected women and families should receive:

Information - To learn about the benefits and availability of the services and access to services regardless of gender, creed, colour, marital status or location.
workers, village elders and/or relief workers. Involve women and other key audience members in developing the messages. This will go a long way in ensuring that the messages are effective, clear and understood by all of the intended target audiences. Safe motherhood messages might include:

1. It is important for all family members to be informed about and able to recognise the warning signs of problems during pregnancy and childbirth.
2. Make a birth plan and know where to get immediate skilled help if problems during pregnancy or delivery arise.
3. A skilled birth attendant, such as a doctor, nurse, or trained midwife, should check the woman at least four times during every pregnancy and assist at birth.
4. All pregnant women need particularly nutritious meals and more rest than usual throughout the pregnancy.
5. Smoking, alcohol, drugs, poisons and pollutants are especially harmful to pregnant women and young children.
6. Physical abuse of women and children is a serious public health problem. Abuse during pregnancy is dangerous both to the woman and the foetus.
7. Every woman has the right to health care, especially during pregnancy and childbirth. Health care providers should be technically competent and treat women with respect.

**Choice** To understand and be able to apply all pertinent information and make an informed choice, freely ask questions, and receive answers in an honest, clear and comprehensive manner.

**Safety** A safe and effective service.

**Privacy** To have a private environment during counselling or services.

**Confidentiality** To be assured that any personal information will remain confidential.

**Dignity** To be treated with courtesy, consideration and attentiveness.

**Comfort** To feel comfortable when receiving services.

**Continuity** To receive services and supplies for as long as needed.

**Opinion** To express views on the services offered.
COMMUNICATION ACTIONS FOR SAFE MOTHERHOOD

UNICEF’s emergency response is guided by the Core Commitments for Children in Emergencies (CCC) that provide the overarching organisational framework in a humanitarian response (see Chapter 3). The table below outlines the CCC in the areas of Health and Nutrition related to safe motherhood. Included are suggested behaviour change communication (BCC) and social mobilisation activities that have been effective in improving women’s health during pregnancy and delivery in an emergency situation. Remember to involve relevant members of the affected community and your partners in planning your communication and social mobilisation actions, as well as to carefully monitor and evaluate the programme.

**TABLE:** Extract from UNICEF’s CCC in health and nutrition and corresponding suggested BCC and social mobilisation support.

<table>
<thead>
<tr>
<th>BEYOND THE INITIAL RESPONSE</th>
<th>SUPPORTIVE BCC AND SOCIAL MOBILISATION ACTIONS</th>
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<tbody>
<tr>
<td>1. Support the establishment of essential health-care services, by providing outreach services and home-based management of childhood illnesses and emergency obstetric care services, and treatment for malaria, diarrhoea and pneumonia.</td>
<td>▪ Ensure that affected women, family decision makers, birth attendants, and traditional healers know the warning signs during pregnancy and danger signs in a delivery that mean that they must get help immediately. They must receive information on when and where to seek antenatal care and emergency obstetric care – i.e. through group discussions, women’s shelters, maternity caregivers, health workers, counselling and IEC materials.</td>
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<tr>
<td></td>
<td>■ Ensure that health workers and other service providers know and understand the importance of seeking professional emergency obstetric care and are able to communicate this to women.</td>
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<td></td>
<td>■ Involve government agencies and professional health associations in training support service providers, in giving advice and support to women on preparing a birth plan and planning for potential obstetric emergencies.</td>
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<td></td>
<td>■ Mobilise the community to support pregnant women in obstetric emergencies by designing a community-based birthing plan and increasing knowledge on danger signs during delivery through talks with women’s groups, mass media, IEC materials, audiovisual presentations, flip charts, etc.</td>
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<tr>
<td>2. Provide <strong>tetanus toxoid</strong> with auto-disable syringes and other critical inputs such as cold-chain equipment, training and behavioural change expertise, and financial support for advocacy and operational costs for immunization of pregnant women and women of childbearing age.</td>
<td>■ Advocate and mobilise support with the local government, camp management, private sector and humanitarian agencies to increase knowledge on the need for reliable emergency obstetric care for all affected women, providing reliable transportation systems, and training of birth attendants.</td>
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<td>■ Ensure that all affected women and family decision makers know the benefits of tetanus toxoid shots to both mother and baby; when, and where to get the vaccination – i.e. one-one-counselling/talks, health worker visits, women’s representatives, midwives, and IEC materials.</td>
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### Beyond the Initial Response

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<th><strong>Supportive BCC and Social Mobilisation Actions</strong></th>
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<tr>
<td>- Train birth attendants, health workers, counsellors and service providers on how to communicate the importance of tetanus toxoid vaccinations to affected mothers and family decision makers.</td>
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<tr>
<td>- Advocate and mobilise support with local authorities, camp management and other relevant stakeholders to provide tetanus toxoid vaccinations to all affected women (especially those of reproductive age).</td>
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<tr>
<td>- Involve public figures in advocating the benefits of tetanus toxoid vaccination to affected women and communities.</td>
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Communication to support safe motherhood initiatives in emergencies has to be timely, appropriate and based on the nationally identified priorities and national maternal health policies. Remember to build on existing activities and partnerships!

### Beyond the Initial Response

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<td>3. Support the establishment of essential health-care services, by providing outreach services and home-based management of childhood illnesses and <strong>emergency obstetric care services</strong>, and treatment for malaria, diarrhoea and pneumonia.</td>
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<tr>
<td>- Ensure that affected women, family decision makers, birth attendants, and traditional healers know the warning signs during pregnancy, and danger signs in a delivery that mean get help immediately; and that they know when and where to seek antenatal care and emergency obstetric care – i.e. group discussions, community based radio, women’s shelters, maternity caregivers, health workers, counselling and IEC materials.</td>
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<td>BEYOND THE INITIAL RESPONSE</td>
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| 4. Provide health and nutrition education, including messages on the importance of breastfeeding and safe motherhood practices. | Ensure that affected women and family decision makers know the components of maternal nutrition – a pregnant woman needs the **best** foods available to the family; should avoid food restrictions; needs iodised salt, vitamin A and iron supplements. Understands that a woman should exclusively breastfeed for the first 6 months (unless in exceptional cases in which the infant
<table>
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<td>should be cup fed an adequate amount of appropriate BMS); receive antenatal/postnatal care; seek and use clean delivery kits (where available); have an attended birth; and get immediate care for warning signs during pregnancy or delivery – i.e. counselling, health workers, audiovisual presentations, women’s representatives, birth attendants/midwives, and IEC materials.</td>
</tr>
<tr>
<td></td>
<td>- Ensure that health workers, birth attendants and maternity caregivers, women’s representatives, counsellors and other relevant stakeholders know and can communicate to affected mothers and family decision makers the factors of maternal nutrition; exclusively breastfeeding for the first 6 months (unless in exceptional cases); receiving antenatal/postnatal care (including tetanus injections); and immediately seeking help for emergency obstetric situations.</td>
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<td></td>
<td>- Mobilise the community to support pregnant women and new mothers by facilitating mother-to-mother support networks, women’s group, community-based birthing plans, referral systems, etc.</td>
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</table>
AFGHANISTAN: Woman receives vaccination in a clinic.
MONITORING MILESTONES

The result of a safe motherhood programme in an emergency situation is to reduce maternal and neonatal mortality and morbidity through timely and appropriate safe motherhood interventions. This is usually the overall objective your communication initiative should seek to support. It is critical to monitor whether your communication support to the safe motherhood programme is on track. On which indicators you need to monitor your communication efforts depends on which specific behavioural results you seek to achieve from the affected groups. The following are, however, some common core indicators listed to give you an idea. Tools 12 and 13 in Part III lists possible sources of information to help you measure the indicators.

- Health workers, midwives, women’s representatives, counsellors and other relevant stakeholders are trained on maternal nutrition and breastfeeding facts and communicate the importance of antenatal and postnatal care visits, clean and attended delivery, the warning signs during pregnancy and danger signs during pregnancy.
- Affected women and their families know the benefits of and practice healthy eating, taking vitamin A supplements and iron; receiving tetanus shots; having a clean and attended delivery; seeking antenatal and postnatal care.
- Affected women and their families know the warning signs during pregnancy; when and where to get immediate help, and seek medical help when complications occur.
The affected community demonstrates support to pregnant women via mother-to-mother support networks, women’s group, community-based birthing plans and referral systems, etc.

Local governments and humanitarian agencies have allocated the resources needed for adequate care and affordable quality services; have established the necessary transportation systems, supplied essential drugs, clean delivery kits – and have formed necessary partnerships to supply these.

**SPECIAL CONSIDERATIONS: SAFE MOTHERHOOD AND HIV**

In an emergency situation, the effects of poverty, powerlessness and social instability are intensified and the social norms regulating behaviour are often weakened. Women – including those who are pregnant – and children are at an increased risk of violence, and can be forced to have sex for them to gain access to basic needs such as food, water or security. These are all factors which make affected women and children more vulnerable to HIV infection.9

In South Asia, where HIV prevalence is still considered to be generally low, communication initiatives must take into account whether HIV and AIDS prevention, treatment and support should be part of the communication strategy to support the larger goals of safe motherhood. When you plan and prepare a behaviour and social change component for a safe motherhood response in an emergency situation, which includes an HIV/AIDS communication component, consider the following factors:

- What were pre-emergency HIV incidence and prevalence figures?
- What is the general knowledge level among the affected population regarding HIV and AIDS?
- Were comprehensive PMTCT services available prior to the emergency? Are they available post emergency in the affected area (this includes determining if anti-retroviral prophylaxis and treatment are available for mothers and their newborns prior to the emergency)? If yes, the rapid assessment which is conducted in the initial phase of an emergency will have to establish if there was an interruption of anti-retroviral therapy caused by the emergency.
Are voluntary and confidential HIV counselling services available in ANC services?
Are trained HIV counsellors available?
Does the country have a national HIV and infant feeding policy? If not, we should seek guidance from global policies.\textsuperscript{10}

\section*{RESOURCE BANK

\subsection*{Further reading}


\subsection*{Web sites}

1. Global Reproductive Health Forum
   http://www.hsph.harvard.edu/Organizations/healthnet/
2. Reproductive Health Outlook
   http://www.rho.org/index.html
   http://www.rho.org/html/menrh.htm
3. Saving Women’s Lives Initiative
   http://www.savingwomenslives.org
4. The Safe Motherhood Initiative
   http://www.safemotherhood.org
5. United Nations Children’s Fund
   http://www.unicef.org/health/index.html
6. United Nations High Commissioner for Refugees
   http://www.unhcr.ch
7. United Nations Population Fund
   http://www.unfpa.org/emergencies/index.htm
   http://www.unfpa.org/icpd
8. US Center for Disease Control and Prevention (CDC)
   http://www.cdc.gov/nccdphp/drh/
   http://www.cdc.gov/nccdphp/drh/mrh_mens.htm
9. White Ribbon Alliance for Safe Motherhood
   http://www.whiteribbonalliance.org
10. World Health Organization
    http://www.who.int/topics/reproductive_health/en/

Footnotes
CHAPTER 8
SUPPORTING CHILD PROTECTION AND PSYCHOSOCIAL RECOVERY

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CHAPTER - 8

SUPPORTING CHILD PROTECTION AND PSYCHOSOCIAL RECOVERY

WHY PROMOTE CHILD PROTECTION IN EMERGENCIES?

PRINCIPLES OF CHILD PROTECTION PROMOTION

DOING THE GROUNDWORK

GETTING THE MESSAGE RIGHT

COMMUNICATION ACTIONS FOR CHILD PROTECTION

MONITORING MILESTONES: TRACKING BEHAVIOUR RESULTS

PRACTICAL EXPERIENCES

RESOURCE BANK
WHY PROMOTE CHILD PROTECTION IN EMERGENCIES?

Child protection is a special concern in emergencies as many of the defining features of a disaster - displacement, breakdown in family and social structures, erosion of traditional value systems, potential violence, weak governance, absence of accountability, and inaccessibility to basic social services - put children at risk of being injured, disabled or separated from their primary caregivers or being orphaned; for trafficking, physical and sexual abuse, and other forms of exploitation. In the South Asian context, where girls are often marginalised even in stabilised situations, the environment in a camp or emergency site can make them even more vulnerable to abuse and exploitation.

The threat of physical harm to children is compounded by the stress and trauma created by the emergency. Nearly all children and adolescents who have experienced catastrophic situations will initially display various symptoms of psychological distress, including intrusive flashbacks of the stress event, nightmares, withdrawal and an inability to concentrate. Child development professionals consider that the key element in promoting a child’s recovery is building resilience as well as meeting basic needs.2

In emergency situations where people are displaced, parents/primary caregivers are faced with situations where:

- Boys and girls are in unfamiliar surroundings with people they do not know (i.e. in camps or in temporary shelters).
Increased alcohol consumption may be prevalent – because of the general destabilisation and higher availability of cash among men from relief efforts.

- Adolescents may also be psychosocially affected, which can increase the risk of sexual and physical abuse of children, especially among girls.
- Crowded living conditions, where families share sleeping quarters, can lead to adults having sex in front of children.

Moreover, parents/primary caregivers might feel helpless in the aftermath of disasters because of destroyed support systems. They may attempt to lessen their responsibilities by forcing girls to marry early or live with distant relatives; sending children to work with “employers” who are traffickers; and engage in other actions that put children, especially girls, in harm’s path.

UNICEF recommends the following child protection strategies in an emergency situation:5
- Advocacy and increasing knowledge.
- Ensuring written commitments.
- Monitoring and reporting violations.
- Creating safe environments.
- Strengthening local institutions

Depending on the detailed priorities of the child protection and psychosocial development response efforts, your communication initiative should support the above priorities in partnership with the government, affected community, camp management, sister UN agencies and other relevant stakeholders.

Child protection in emergencies

Remember: Children in the midst of armed conflict and natural disasters, such as droughts, floods and earthquakes, have the same needs and rights as children in stable environments.1

Communication initiative key to protecting children in Sri Lanka tsunami camps: In Sri Lanka, an estimated 5,000 children lost one or both parents, and countless more lost relatives, friends and teachers. UNICEF’s response to protect these children in the camps focused on the issues of injury, being orphaned or separated from their primary caregivers, child abuse, trafficking, exploitation and other vulnerabilities. UNICEF put emphasis on advocacy and awareness raising campaigns on these issues. Actions were taken to identify the relevant protection messages using available means to mobilize the affected community and to ensure that the messages reached the intended audience.

UNICEF partnered with the National Child Protection Authority on a set of key messages on the protection of women and children against sexual abuse and exploitation. The messages were sent out as part of instructions to all police officers in the camps from the Police Headquarters. Posters on child abuse were also developed and posted in strategic places within the camps. The same messages were distributed by Sarvodya, the largest Sri Lankan NGO, in the camps.

These messages covered the following four issues:
- Giving extra love and attention to children during this difficult time.
- The importance of family unity and protecting children from being separated from their families, injuries, sexual abuse and exploitation.
- Procedures for reporting unaccompanied and separated children; the need to avoid institutionalization of unaccompanied children; the importance of following national laws and procedures when handing over children to caregivers.
- Mine-awareness (education messages were produced and included in the school-in-the-box), because landmines may have been carried by the tsunami.
PRINCIPLES OF CHILD PROTECTION PROMOTION

Communication efforts to support child protection in emergencies require a multi-pronged approach - advocacy, social mobilisation and behaviour change communication. These efforts should seek to improve the prevailing knowledge, attitudes and practices of the various stakeholders (at all levels) toward child protection, wellness and survival. The following principles provide some guidance for your emergency child protection communication programme.

1. **Emphasise behaviours that decrease risks of child trafficking, abuse, exploitation and separation**
   To protect children, some of the practices emphasised are the ones that prevent abuse and violence from happening in the first place – i.e. not leaving children unattended; knowing the normal/abnormal reactions to stress and how to manage them; parents and primary caregivers using camp-or-shelter provided education/recreation activities; and reporting abuse to authorities. Special attention should be paid to protecting girls from different forms of exploitation and abuse.

2. **Strengthen local capacity through communication activities**
   Communication initiatives should equip the affected parents/primary caregivers, health workers, teachers, police officers, social workers, children and youth groups and other relevant partners with the knowledge, authority and motivation to identify and respond to child protection issues.

3. **Develop communication activities that give children life skills, knowledge of their rights, and the ability to protect themselves**
   Children need information and knowledge to help protect themselves. If children are unaware of their rights, or of the signs and dangers of abuse, they become more vulnerable in emergencies. Children also need to be provided with safe and protective channels for participation and self-expression. Communication initiatives
that support life skills should be
gender sensitive, and encourage the
development of non-traditional life
skills for both, boys and girls.
4. **Advocate with affected communities, local governments, police and law enforcement agencies to strengthen child protection mechanisms and systems in an emergency**
Communication interventions must recognise and build upon the local community’s coping mechanisms to protect affected children within the community. Our efforts should focus on increasing the affected community’s knowledge and ability to practice behaviours that protect their children. Moreover, we should support legal mechanisms and systems that allow communities to quickly report cases of child abuse, trafficking or violence.

In the India tsunami shelters, UNICEF supported the printing and distribution of more than 5,000 booklets and posters, along with 1,000 banners on trafficking awareness. The materials had phone numbers of a helpline and helped to report child trafficking cases quickly. These communication actions took place in early 2005.

**Communication channels**
UNICEF mobilized several communication channels to get the message out to the affected community: mass media, small media and capacity building via the training of local NGO workers and community volunteers.

**Mass media**
Child protection messages were broadcast over local radio stations both in government and Liberation Tigers of Tamil Eelam (LTTE)-controlled areas. The same messages were also printed in both Sinhalese and Tamil and distributed to the affected communities.

**Small media**
Previously developed leaflets were distributed in all camps on the prevention of under-age recruitment into the army. Given the large number of new agencies operating in the North and East who are not familiar with these policies relevant to child recruitment, UNICEF briefed INGOs on procedures for registering cases of under-age recruitment.

**Capacity building**
Capacity building took place on several levels: UNICEF provided training to all staff members of Sarvodya, a Sri Lankan NGO, on psychosocial activities and on the use of UNICEF psychosocial kits. The Department of Social Services, Tamil Relief Organization (TRO) and SCISL coordinated the training of community volunteers and SCISL volunteers on protection issues and activities. They were trained on conducting awareness campaigns on the Rights of the Child so that volunteers could sensitize communities on child rights, child abuse and reporting of abuse.

In planning for disasters and seeking to mitigate its’ potential impact on the emotional and physical well-being of children, we have to prepare communication efforts in advance.
DOING THE GROUNDWORK

The details for your groundwork will largely depend on how well you were prepared, what kind of capacities and resources you have at your disposal, and which partnerships are already in place. For instance, do you have any partnerships with the police, military, journalists, lawyers, humanitarian organisations, UN sister agencies, local governments, religious leaders, academic institutions and others? These types of alliances can provide valuable assistance in an emergency in your communication initiative towards building a protective environment for children. Also, explore if any qualitative and quantitative data exists from which you could draw from to plan your communication initiative.

Some tools to do the groundwork

Group discussions/observations
If the affected community is one where attitudes or traditions facilitate abuse – for example, sex with minors, the appropriateness of severe corporal punishment, the application of harmful traditional practices or differences in the value of boys and girls, or ethnic and disabled children – it is likely that the environment will not be protective. In societies where all forms of violence against children are taboo, and where the rights of children are broadly respected by custom and tradition, children are more likely to be

What is psychosocial development (PSD)?
“Psychosocial” refers to the dynamic relationship that exists between psychological and social effects, each continually interacting with and influencing the other. “Psychological effects” are those that affect different levels of functioning including cognitive (perceptions and memory as a basis for thoughts and learning), affective (emotions), and behavioural. “Social effects” pertain to altered relationships, family and community networks, and economic status.¹

The psychosocial effects of a disaster can be long-lasting if appropriate and
protected. You can find out the practices and attitudes toward child protection via group discussions, key informant interviews, observing the treatment of children in the camp or household, etc. See Tool 5 in Part III of the toolkit.

Observations and group discussions can also help determine the need for psychosocial counselling of children and adults.

Other tools
Participatory activities that are geared toward children such as role play, drama and other play activities can be used as means to provide information on child protection issues.

A note on police records as information sources:
Police records may provide useful information about the extent and type of abuse and violence against children, both pre-and-post emergency. Be aware that there may be gross under reporting.

Observations from India
In some districts in India, adults left the tsunami camps during the day either to work or to go back to their original residences leaving children considered to be “old enough to take care of themselves” alone in the camps. These children were not technically considered “unaccompanied” or “separated” but their situation posed a risk to their safety and protection. Girls were put in a rather risky situation considering the observed increase of alcohol consumption among the men folks in shelter camps. Many feared that this could lead to both sexual and physical abuse.

GETTING THE MESSAGE RIGHT
Child protection messages will most likely focus on preventing and reporting child abuse, trafficking, exploitation and on monitoring children’s psychosocial development.
Initially you may have to focus on three immediate risk-reducing strategies.
1. Don’t leave children unattended in the camps/temporary shelters.
2. Send children to education or camp activities to restore a sense of normalcy.
3. Give extra love and attention to children in emergencies.

Fight child trafficking
- Inform authorities in the camp or community if you know of suspected traffickers that enter the camp or the affected community.
- Take note of strangers entering the camp.
- Talk to your children about traffickers and ensure that they know the danger signs for trafficking.
- Do not leave children alone in camps or in the affected community.

Reporting cases of child abuse and trafficking took on different forms in the three South Asian countries which were hit by the tsunami in December 2004. In the Maldives and India, they used telephone hotlines. In Sri Lanka, confidential boxes were strategically installed in various camps so that child abuse cases could be anonymously reported. In India, community-based networks were established to prevent child abuse and trafficking. These experiences show that in future emergencies it would be worthwhile to combine the different strategies.

Prevent child separation
- In case of migration, have children walk in front to prevent separation.
- Insist on the importance of registering children at birth to aid in tracing efforts in case of separation.

Prevent and monitor abuse
- Report child abuse to camp authorities.
- Children should report abuse to themselves (or their friends) to a trusted adult.

Encourage mothers primary caregivers to aid in the recovery of children
- Know the signs of abnormal reactions to stress.
- Help children get back to daily routines.
- Don’t discourage children when they verbalise their feelings or use other forms of communication such as drawing, playing, etc.
- Seek help if children continue to show abnormal signs of stress even after one month.
- Allow children to attend recreation/education activities.
- Don’t minimise children’s fears, and ensure that you respond with correct information.
- Don’t send children away from you, to get them away from the scene of disaster; separation from parents/loved ones will traumatising them even more.

**Observations from the Maldives**
After the tsunami hit the Maldives in December 2004, mothers in Ishdhoo Island agreed that there was much fear among children. “They wake up during the night, cannot sleep, and easily cry”, the mothers reported. Children refused to stay alone in the house, not even with elder family members. Often, they could not go to the toilet alone, and needed someone to be near when they studied for school. A child protection communication initiative used a mix of communication channels: counsellors and TV programmes disseminated psychosocial development messages about child stress management, the importance of being honest about the tsunami, and organising play groups so that the children didn’t have to play alone. Afterwards, mothers said that they could more easily talk to their children about the aftermath of the disaster, answer their questions, and be honest about the possibility of another tsunami.

**What camp authorities and service providers should know**

**Create a protective environment**
- Regulate alcohol selling and consumption.
- Make sure camp is well lit.
- Build separate latrines for men and women.
- Build latrines that give women privacy.
- Immediately register unaccompanied, separated children.
- Provide proper security guards for camps and settlements.
- Provide a play/recreation area for children within the camp or temporary shelter, close enough to be observed by adults.
- Encourage older children to look out for the younger ones.

In the Maldivian tsunami shelters, there were situations where three or more families were living together in one room. This increased the risk of sexual abuse to women and children. Night posed special dangers because the latrines were not well lit and were far from the sleeping quarters. While some might argue that this is a camp management issue, communicators can disseminate child protection messages to camp managers, and advocate for appropriate living quarters, well-lit latrines that are close to the sleeping quarters, and the designation of safe play areas for children.
Protect separated/orphaned children

- Separated/orphaned children have the right to participate in and be informed of plans being made for them.
- Place unaccompanied, separated and orphaned children in the care of reputable affected community members.
- Adoption should not be the first option for orphaned children.
- Register all unaccompanied, separated and orphaned children and make sure that they receive the essential basic needs.
- Avoid institutionalisation of children until all other alternatives have failed.

Sample media release: Unaccompanied and separated children

The below media release was issued by UNICEF Sri Lanka, National Child Protection Authority, Department of Probation and Child Care, and Save the Children a few days after the tsunami had devastated parts of the country in December 2005.

“Many of the children who survived last week’s (26 December 2005) lethal earthquake and tsunami were separated from their families and caregivers. The Government of Sri Lanka, UNICEF and Save the Children Sri Lanka (SCiSL) are working together closely to ensure that these children remain in safe environments, protected from violence, exploitation and abuse. The National Child Protection Authority (NCPA), Dept of Probation and Childcare, UNICEF and SCiSL have mobilised teams to identify and register all unaccompanied and separated children. Joint teams are identifying children living in temporary camps for the displaced as a priority. They will then be working with communities to identify and register all children who have been separated from their immediate families.

The agencies are asking communities to contact any of the above agencies at their local offices, with information on separated children within their communities.

The teams will be tracing the children’s closest relatives, in order to reunite them as quickly as possible. If relatives cannot be found, Probation Officers will make comprehensive assessments to plan for the best possible care. Options include fostering, adoption or, as a last resort, a home for children. The agencies stress that children will not be considered for adoption during the emergency phase, and until every opportunity to locate family members is exhausted. Adoption is a lengthy process and takes many months. The relevant authority for this is the DPCC.

Family members or others who are caring for children who have lost their parents should register with the Divisional Secretary or the Department of Probation and Child Care (DPCC). Even if children are being cared for they should register the children so that tracing of their family can be activated for the child – in the case of children whose parents have died other family members will be traced.

Parents and other family members who have lost children should go to any of the following agencies to register details of their child: District Child Protection Committees, Department of Probation and Child Care, Save the Children Sri Lanka or UNICEF™."
Prevent recruitment of children

- Increase knowledge among camp officials on the international laws on child rights and recruitment.
- Advocate with military groups and local authorities for the demobilisation of child soldiers.
- Be on alert for “creeping recruitment”.

Some child protection issues in Sri Lanka after the Tsunami devastated the country in December 2004:
Within the first 10 days of 2005, there were 14 verified reports of underage recruitment by the Liberation Tigers of Tamil Eelam (LTTE) in Sri Lanka. Because of the presence of the militia groups, and reported cases of forced recruitment, UNICEF widely distributed previously developed leaflets on the prevention of underage recruitment. Efforts such as this can be strengthened by encouraging parents/primary caregivers not to leave their children alone, promoting the provision of supervised child activities and play, and advocating with camp officials to design camps that are safe for children.

COMMUNICATION ACTIONS FOR CHILD PROTECTION

Child protection communication actions will depend on the priorities of the emergency, capacity, established partnerships and the knowledge, attitudes and practices of the affected community in regards to child protection and survival. UNICEF commits to the protection of children and women from violence, exploitation, abuse and neglect.

The table below outlines UNICEF’s Core Commitments for Children in Emergencies in the area of Child Protection. Included are suggested behaviour change communication (BCC) and social mobilisation activities that have proven to be effective in improving child protection and psychosocial development in emergency situations. Remember to plan your communication and social mobilisation actions with the involvement of the affected community and your partners. And to carefully monitor and evaluate the programme.
**TABLE:** Extract from UNICEF’s CCC in child protection and corresponding suggested BCC and social mobilisation support.

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<th>FIRST SIX TO EIGHT WEEKS</th>
<th>BCC AND SOCIAL MOBILISATION ACTIONS TO SUPPORT</th>
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| 1. Conduct a rapid assessment of the situation of children and women. **Within the appropriate mechanisms, monitor, advocate against, report and communicate on severe, systematic abuse, violence and exploitation.** | - Ensure that the affected community receives information on severe, systematic abuse, violence and exploitation of women and children and knows how to monitor and report it to camp management, local authorities and relevant humanitarian agencies – i.e. hotlines, IEC materials, establishment of camp watch groups, peer educators, etc.  
  - Train social workers, healthcare professionals and other service providers on the signs of abuse, violence and exploitation, and how to monitor and report it to the proper agencies/authorities.  
  - Advocate and mobilise support with camp management, social welfare departments and local authorities to establish simple monitoring and reporting systems on abuse, violence and exploitation, – i.e. boxes for anonymous reporting, etc.  
  - Work with camp management to design camps that provide well-lit latrines that are close to sleeping quarters and safe spaces for children to play to decrease the likelihood of abuse, exploitation, trafficking, etc.  
  - Increase knowledge among humanitarian workers and all UN staff members and partners about the code of conduct and zero tolerance policy on abuse and exploitation.  
  - Provide all humanitarian workers the six core principles to prevent sexual exploitation. |
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| 2. Assist in **preventing the separation of children from their caregivers**, and facilitate the identification, registration and medical screening of separated children, particularly those under 5 years of age and adolescent girls. | - Ensure that the affected parents/primary caregivers know how to prevent child separation in camp situations migration/evacuation; that separated children should be registered; where and how to register separated children, and the policies regarding separated children. In addition, ensure that separated children know their rights to be informed of-and-participate in the plans being made for them, and know where to go to receive essential services.  
- Train social workers, police, and camp managers to communicate with affected parents/primary caregivers on how to prevent child separation, how to register separated children, and how to reach communities with the child protection messages, particularly those on keeping girls safe.  
- Advocate and mobilise support with the local government, camp management, social welfare departments and humanitarian agencies to provide families’ basic needs to prevent intentional separation; immediately implement systems to register separated children straight away, and to increase knowledge on the rights of separated children to receive medical screening, and other essential services. |
<p>| 3. Ensure that family-tracing systems are implemented with appropriate care and protection facilities | - Ensure that the affected parents/primary caregivers and separated children know where to go for family-tracing services and the process – i.e. social workers, healthcare professionals, mass media and IEC materials. |</p>
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<td>■ Advocate with camp officials, local authorities, social welfare departments, religious institutions and other relevant stakeholders to establish family-tracing services that use community monitoring; and provide appropriate follow-up services.</td>
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<td>4 Within established mechanisms, support the establishment of initial monitoring systems, including on severe or systematic abuse, violence and exploitation.</td>
<td>■ Establish and build upon the initial response to ensure that the affected community continues to receive information on severe, systematic abuse, violence and exploitation of women and children and knows how to monitor and report it to camp management, local authorities and relevant humanitarian agencies – i.e. hotlines, IEC materials, establishment of camp watch groups, peer educators, etc.</td>
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<td>■ Provide refresher training to social workers, healthcare professionals and other service providers on the signs of abuse, violence and exploitation; and how to monitor and report it to the proper agencies/authorities.</td>
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<td>■ Continue to advocate and mobilise support with camp management, social welfare departments and local authorities to maintain systems to monitor and report abuse, violence and exploitation.</td>
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<td>■ Increase knowledge and provide refresher training among humanitarian workers and all UN staff members and partners about the code of conduct and...</td>
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<td>zero tolerance policy on abuse and exploitation. Provide all humanitarian workers the six core principles to prevent sexual exploitation, and ensure that they are able to adhere to the principles.</td>
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<td>5 In cases where children are separated, or at risk of being separated from caregivers, work directly or through partners to:</td>
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| (i) assist in preventing the separation of children from their caregivers; | - Ensure that affected parents/primary caregivers know where/how to register their children at birth to facilitate tracing in the event of a separation, know how to prevent separation in the camp or in case of migration/evacuation, etc. – i.e. counselling, social workers, IEC materials, mass media, etc.  
- Enable social workers, healthcare professionals, humanitarian agencies and other relevant stakeholders to communicate with parents/primary caregivers on how to prevent the separation of children.  
- Advocate and mobilise support with the local government, camp management, and humanitarian agencies to provide the basic needs of families to prevent intentional separation, particularly for those under five and adolescent girls, and to implement evacuation plans.  
- Enable social workers, camp leaders, humanitarian workers to facilitate emotional and social support to single parents/primary caregivers, to ensure that they take on/continue their parenting responsibilities. |
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<td>(ii) facilitate the identification, registration and medical screening of separated children, particularly those under five and adolescent girls;</td>
<td>• Build upon communication initiatives implemented in the initial response to ensure that the affected community knows and can help separated children register and be medically screened, knows where to register separated children, and is aware of the policies regarding separated children. In addition, ensure that separated children know their rights to participate in and be informed of the plans being made for them, and know where to go to receive essential services.</td>
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<td>• Provide refresher training to social workers, police, camp managers and service providers on the policies regarding separated children, the importance of working with the community to immediately identify, medically screen and register separated children – and how to communicate this to the affected community.</td>
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<td>• Continue to advocate and mobilise support with the local government, camp management, social welfare departments and humanitarian agencies to provide the basic needs of families to prevent intentional separation; to immediately implement systems to register separated children straight away, and to increase knowledge on the rights of separated children to receive medical screening, and other essential services.</td>
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<td>(iii) facilitate the registration of all parents and caregivers who have lost their children;</td>
<td>▪ Ensure that affected parents/primary caregivers and separated children know where to go to register for tracing services and the procedures – i.e. social workers, service providers, IEC materials, mass media.</td>
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<td>6. Support the establishment of safe environments for children and women, including child-friendly spaces, and integrate psychosocial support in education and protection responses.</td>
<td>▪ Ensure that the affected community knows where to take their children for recreation/education activities and the importance of doing so – i.e. IEC materials, loudspeaker announcements, social workers, etc.</td>
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<td></td>
<td>▪ Promote child protection and psychosocial development through the establishment and facilitation of child-friendly spaces, life skills promotion, art, drama, theatre and class activities.</td>
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<td>▪ Ensure that camp officials, police, local authorities know how to make camps safe for women and children and participate in doing so.</td>
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<td>▪ Provide training for community workers, camp volunteers and teachers to organise recreation groups and activities for children.</td>
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MONITORING MILESTONES

The objective of an emergency child protection programme is to protect children and women from violence, exploitation, abuse and neglect. Be sure to monitor whether your communication strategy is supporting this objective. Identify the indicators you will need to monitor your communication efforts based on the behavioural results and actions you have defined from the outset. The following are some common core behaviour result indicators. Tool 13 in Part III lists possible sources of information to help you measure the indicators.

1. Parents/primary caregivers know the importance of children’s participation in recreational activities in hastening healing from trauma and psychological recovery. They also know where these activities are provided in the camp and are sending their children there.
2. Parents/primary caregivers know the dangers of leaving their children unattended, and are aware of the unsafe areas for children in the camps.
3. Parents/primary caregivers know how to prevent child separation in the camp, during migration or evacuation and are doing it.
4. Parents/primary caregivers understand the risks of sending their children away for employment and marriage and refrain from doing so.
5. Camp officials know the importance of lighting latrines, providing adequate camp security and designating safe spaces for women and children and are making the necessary adjustments.
6. The affected community knows to report strangers, (suspected) traffickers that enter the camp and are doing it.
7. Parents/primary caregivers who have lost children know how to register and where to go to facilitate tracing.
8. Separated children know their rights to be involved in the decisions being made for them; know where to go to register, facilitate tracing and receive essential services.
9. Social workers, camp managers, service providers know the rights of separated children and how to communicate these rights to them.
10. Community members know the signs of abuse, trafficking, molestation; and know where to report it.
11. Affected children know where to report abuse to them or friends.
PRACTICAL EXPERIENCES

Participatory drama helps children move on after tsunami

It is 3 p.m. at the IDH Watte camp in Galle, Sri Lanka. The community centre is crowded. More than 50 children are anxiously waiting for the play to start. Eight-year-old Rajan and his friends are beaming with delight. As the animators enter the room and address the young audience, it springs to mind that this is not a regular performance: this is an awareness programme on the tsunami using high drama.

"Is this the sea?" asks one animator.
"Those days we loved the sea", answers the other.
"What did you do at the sea?"
"Playing, fishing, bathing..."
"What do you know about the tsunami?"
"We are the people who got caught by the big waves. Our homes were damaged and washed away".
"We used to fly kites on the beach".

Rajan and his friends mime flying kites. They laugh and eagerly answer questions from the audience. Most of the children belong to fishing communities in Galle that were terribly affected by the tsunami. Most are still living in camps or transitional shelters. As the two actors move on with the show, personal memories amongst the audience are triggered and they begin to think about their own experience on 26 December 2004.

Rajan becomes more involved in the stories they tell and he too remembers. The big wave that the actors are pointing at in the picture destroyed his house. He had to run away, but the water caught him and his mother. They had to cling to a tree and wait for the wave to withdraw. His little sister didn’t survive. “But now I am happy I can play with my friends”, he says. “I still have my mother and my father, and I can go to school”.

“What is a tsunami? Have countries other than Sri Lanka suffered from the waves? Will another tsunami come again? How can we protect ourselves from another tsunami?” These are the questions raised during the one-hour long programme.

“After the tsunami, UNICEF quickly identified the need for an Awareness Programme. Nobody was prepared for the tsunami. Nobody expected it and it was a great shock to the country”, explains UNICEF Child Protection Officer Sarah Graham. “There were many rumours and unanswered questions: Will another tsunami come? Why did it hit Sri Lanka? Is the water poisoned? Can we eat fish again? People wanted and needed to learn more about the tsunami and tsunamis in general so UNICEF decided to work on a programme to answer their questions”.

I
UNICEF’s Tsunami Awareness Programme gives children and adults the opportunity to learn, participate, and reflect on their own experiences. The tsunami awareness materials come with a guide that is used by community support workers, youth leaders and teachers to facilitate the programme. It is designed so that each child or adult can participate in their own way. Some will sit and listen, others will share their ideas and some will stand up and interact with the facilitators.

“Each material was carefully planned to initiate a discussion based on children’s personal experience and perceived notions, the facts and what they can do to insure their safety and to rebuild their lives”, Graham said.

UNICEF has tested the Tsunami Awareness materials in affected areas across Sri Lanka. In the South, this was carried out with support from Multi Diverse Community (MDC), a local organisation that is implementing child well-being programmes in camps around Galle. “The reactions were very positive, Graham said. “We tested the materials in Hambantota the day after the last scare on 28 March 2005. It was amazing to hear people’s personal experiences from the night before. They realised that they, as a community, were able to protect themselves and that was very empowering”.

Thousands of young Sri Lankans are still haunted by the specter of the tsunami. Although very sensitive issues are tackled through the programme, the children are given the opportunity to interact and reflect on their own experiences. Lack of information about tsunamis had created fear among the Sri Lankan people. But the Tsunami Awareness Programme stimulated discussions amongst children and communities. The programme also provided accurate information on what happened that tragic day late last year, along with the role each person has in rebuilding their own lives and community.

**RESOURCES BANK**

Further reading


**Web sites**

1. Child’s Rights Information Network  
   http://www.crin.org
2. Childtrafficking.com  
   http://www.childtrafficking.com
3. Save the Children
   http://www.savethechildren.org/uk
4. United Nations Children’s Fund
   http://www.unicef.org/protection/index_3717.html
6. Academy of American Paediatrics
   http://www.aap.org/new/disasterresources.htm

Glossary

**Child** means any person under the age of 18, unless under the (national) law applicable to the child, majority is attained earlier (Convention on the Rights of the Child, or CRC, Article 1).

**Child protection** refers to protection from violence, exploitation, abuse and deprivation from primary givers. Violation of the child right to protection, in addition to being human rights violation, is also massive, unrecognized and underreported barriers to child survival and development. Children subjected to violence, exploitation, abuse and neglect are at risk of shortened lives, poor physical and mental health, education problems, poor parenting skills later in life and homelessness, vagrancy and displacement.

**Child-friendly space** consists of a safe space where children can go a few hours a day, attending pre-school, taking part in youth activities, playing sports, having access to trained social workers, etc. These hours help children socialize and give relief to overwhelmed caregivers. They can also make it easier to detect children with particular problems and provide assistance to them and their families. Having designated child friendly spaces and engaging in these activities facilitate a return to normalcy.

**Fostering** refers to situations where children are cared for in a household outside their family. Fostering is usually understood to be a temporary arrangement and in most cases, the birth parents retain their parental rights and responsibilities. The term fostering is used to cover a variety of arrangements as follows:

- **traditional or informal fostering**, where the child is taken into the care of a family or other household that may or may not be related to the child’s family – no third party is involved in these arrangements, though they may be endorsed or supported by the local community and may involve well-understood obligations and entitlements;
- **spontaneous fostering**, where a family takes in a child without any prior arrangement – this is a frequent occurrence during emergencies and may involve families from a different community in the case of refugee children;

- **arranged fostering**, where a child is taken into the care of a family as part of an arrangement made by a third party, usually an agency involved in social welfare such as a government department, a religious organization, or a national or international NGO – this arrangement may or may not be covered by formal legislation.

**Orphans** are children, both of whose parents are known to be dead. In some countries, however, a child who has lost one parent is called an orphan.

**Separated children** are those separated from both parents, or from their previous legal or customary primary caregiver, but not necessarily from other relatives. These may, therefore, include children accompanied by other adult family members.

**Traffic** in persons has been defined as: the recruitment, transportation, transfer, harbouring or receipt of persons, by means of the threat or use of force or other forms of coercion, of abduction, of fraud, of deception, of the abuse of power or of a position of vulnerability or of the giving or receiving of payments or benefits to achieve the consent of a person having control over another person, for the purpose of exploitation.

**Unaccompanied children** are children who have been separated from both parents and other relatives and are not being cared for by an adult, who, by law or custom, is responsible for doing so.

**Footnotes**