

Decisions adopted by the Executive Board in 2002

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- 2002/16 Cash assistance to Government
- 2002/17 Private Sector Division financial report and statements for the year ended 31 December 2001
- 2002/18 Report on internal audit activities in 2001
- 2002/19 Programme of work for Executive Board sessions in 2003

First regular session

2002/1. Election of the officers of the Executive Board for 2002

The Executive Board

Decides to elect the following officers of the Executive Board for 2002:

President:

H.E. Mr. Andrés Franco (Colombia)

Vice-Presidents:

Mr. Olivier Chave (Switzerland)

H.E. Crispin Grey Johnson (Gambia)

H.E. Mr. Murari Raj Sharma (Nepal)

Mr. Marius Ioan Dragolea (Romania)

*First regular session
21 January 2002*

2002/2. Annual report to the Economic and Social Council

The Executive Board

Takes note of the “Report of the Executive Director: Annual report to the Economic and Social Council” (E/ICEF/2002/4 (Part I) and Corr.1), and requests the secretariat to transmit it, along with a summary of the comments made during the discussion, to the Economic and Social Council for consideration at its substantive session of 2002.

*First regular session
21 January 2002*

2002/3. Activities of the Joint Inspection Unit

The Executive Board,

Takes note of the report by the secretariat on “Activities of the Joint Inspection Unit of relevance to UNICEF” (E/ICEF/2002/5).

*First regular session
21 January 2002*

2002/4. Procedures for consideration and approval of proposals for country programmes of cooperation

The Executive Board,

Having reviewed the report on “Procedures for consideration and approval of proposals for country programmes of cooperation” (E/ICEF/2002/P/L.16),

Welcoming the continued efforts made by the United Nations Development Group towards further harmonization and streamlining of the cycles and preparation procedures for country programmes of cooperation,

Emphasizing that the programming process for UNICEF cooperation should continue to reflect national priorities and needs, under the primary responsibility of the national Government, and within the framework of the UNICEF medium-term strategic plan for the period 2002-2005 (E/ICEF/2001/13 and Corr.1) and in consultation with other relevant agencies and partners, as appropriate,

1. *Decides that:*

(a) The draft country notes for UNICEF programmes of cooperation will be developed on the basis of national plans and priorities, and within the framework of the Common Country Assessment and the United Nations Development Assistance Framework;

(b) The draft country notes will be 6-10 pages in length, depending on the size and other characteristics of the programme of cooperation, and will summarize the situation of children and women, the key results achieved and lessons learned from prior cooperation, while highlighting the main components of the proposed country programme, including objectives, strategies, main areas of assistance, expected results, major partnerships, management and monitoring arrangements, and proposed budget;

(c) The draft country notes will be presented to the Executive Board for discussion and comment at the annual session prior to the commencement of the programme cycle, and for approval of the aggregate totals of estimated regular and other resources in the programme budget;

(d) The country notes will be revised by the respective Government and UNICEF following presentation to the Executive Board, taking into account comments made by the Board;

(e) The revised country notes, including a results matrix, will be posted by October of the last year of the country programme on the UNICEF Extranet and will be approved at the first regular Board session in January on a no objection basis, unless at least five members have informed the secretariat in writing, within six weeks of the posting of a country note, of their wish to bring the particular country programme before the Executive Board;

(f) The above modifications will take effect in 2003;

(g) From 2003, the outcomes of mid-term reviews and major evaluations of country programmes will be considered at the second regular session of the Executive Board;

(h) The current arrangements for the consideration of other forms of programme recommendations — including “stand-alone” proposals for programmes to be funded by other resources only, proposals for intercountry and interregional programmes, and proposals for additional regular resources for already-approved programmes — will remain in effect;

2. *Requests* the Executive Director to report to the Executive Board at its annual session in 2005 on progress and any issues arising from implementation of the present decision.

*First regular session
22 January 2002*

2002/5. UNICEF Maurice Pate Award

The Executive Board

1. *Takes note* of the recommendation of the secretariat proposing changes to the selection process for the UNICEF Maurice Pate Award (E/ICEF/2002/7);
2. *Decides* that the procedure related to objectives, recipients, nominations, selection and value for the UNICEF Maurice Pate Award be amended to reflect the following:

1. Objectives and criteria

The Award will be renamed “The UNICEF Maurice Pate Leadership for Children Award”.

The Award will be granted to an individual or organization displaying extraordinary and exemplary innovation and inspirational leadership in contributing to the advancement of the goals and objectives of UNICEF on a national, regional or global scale. In selecting a recipient, consideration will be given to those individuals or organizations whose activities: (a) provide for meaningful participation in its work by children and young people; (b) encourage voluntary and grass-roots activities; and (c) encourage voluntary and grass-roots activities with a potential for emulation and thus a multiplier effect.

The Award will be made not only on the basis of previous work but will be considered a grant in support of the continued work of the individual or organization in carrying out the above objectives.

2. Recipients

The Award may be conferred upon an institution, agency or individual, but not upon a Government or a head of State or Government. The Award will not be conferred upon any United Nations organization or official. Caution will be exercised in the selection to ensure that a selected recipient does not inappropriately figure within national political processes. Due regard will be given to the principle of equitable geographical balance.

3. Nominations

Each year the Executive Director will invite nominations for the Award from United Nations member States and Observers and members of United Nations specialized agencies, UNICEF country representatives, regional directors and other secretariat offices and National Committees for UNICEF in order to ensure a broad range of nominations. Solicitation of nominations will stipulate a deadline of 1 June of the year of the presentation of the Award.

4. Selection Committee

The secretariat, in close consultation with the Bureau, will create a Selection Committee comprising three to five independent, eminent persons who are knowledgeable about the Award's criteria and who have shown commitment to the overriding goals and objectives of UNICEF.

5. Selection process

The Selection Committee, with the assistance of the secretariat, each year will designate some specific geographic regions and some of the five UNICEF priority areas it believes can make the greatest contribution to improving the lives of children, for the focus of that year's Award. Nominations for the Award should be submitted formally to the Selection Committee through the secretariat. After a comprehensive review and evaluation of the nominees, the Committee will submit to the Executive Board, through the Executive Director and after prior consultation with the Bureau, a single recommendation for approval by the Board at its second regular session.

6. Value

The value of the Award will be set at \$50,000 to be met from regular resources.

7. Award ceremony

The Award will be bestowed at a public ceremony in the region of the organization or individual recipient, thus providing further attention to the work of the recipient and encouraging attention to the objectives of UNICEF.

*First regular session
24 January 2002*

2002/6. Private Sector Division work plan and proposed budget for 2002

A. Private Sector Division budgeted expenditures for the 2002 season

The Executive Board

1. *Approves* for the fiscal year 1 January to 31 December 2002 budgeted expenditures of \$82.2 million as detailed below and summarized in column I of table 7 of document E/ICEF/2002/AB/L.1:

(In millions of United States dollars)

Commissions — field offices	1.5
Cost of goods delivered	28.6
Marketing expenditures	20.0
Support Services	17.8
Market Development Programme (MDP)	2.7
Fund-raising Development Programme (FDP)	7.5

(In millions of United States dollars)

Nordic Investment Programme	4.1
Total expenditure, consolidated	82.2

2. *Authorizes* the Executive Director:

(a) To incur expenditures as summarized in column I of table 7 of document E/ICEF/2002/AB/L.1 and to increase expenditures up to the level indicated in columns II or III of the same table should the apparent proceeds from card and product sales and/or private sector fund-raising increase to the levels indicated in columns II or III, respectively;

(b) To redeploy resources between the various budget lines (as detailed in paragraph 1 above) up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2002 approved work plan.

B. Budgeted income for the 2002 season

The Executive Board

Notes that for the period 1 January to 31 December 2002, Private Sector Division (PSD) net proceeds are budgeted at \$275.9 million (regular resources) as shown in column I of table 7 of document E/ICEF/2002/AB/L.1.

C. Policy issues

The Executive Board

1. *Renews* MDP with \$2.7 million established for 2002;

2. *Renews* FDP with \$7.5 million established for 2002;

3. *Renews* the Nordic Investment Programme, which includes four countries, with a budget of \$4.1 million for 2002;

4. *Authorizes* the Executive Director to incur expenditures in the 2002 fiscal period related to the cost of goods delivered (production/purchase of raw materials, cards and other products) for the 2003 fiscal year up to \$32.0 million as indicated in the PSD medium-term plan (see table 6 of document E/ICEF/2002/AB/L.1).

D. Medium-term plan

The Executive Board

1. *Approves* the PSD medium-term plan for the years 2003-2006 as reflected in table 6 of document E/ICEF/2002/AB/L.1;

2. While commending National Committees for their key contribution to PSD achievements, *recognizes* that the trend towards more decentralized activity entails a need for greater accountability;

3. *Requests* the Executive Director to submit, along with the next PSD budget proposal, a comprehensive business plan, to be updated annually, as the Division's contribution to the UNICEF medium-term strategic plan, in close consultation with National Committees and based on their expertise in their markets, detailing development strategies for each activity, organizational and financial consequences, and related policy decisions, for consideration of the Board;

4. *Further requests* the Executive Director to present a progress report on the development of the business plan at the 2002 second regular session.

*First regular session
24 January 2002*

Annual session

2002/7. Report on field visits of Executive Board members

The Executive Board

Takes note of the reports on the field visits of Executive Board members to Brazil, as contained in E/ICEF/2002/CRP.7, and to Viet Nam, as contained in E/ICEF/2002/CRP.8.

*Annual session
6 June 2002*

2002/8. Brussels Programme of Action for the Least Developed Countries for the Decade 2001 to 2010

The Executive Board

1. *Welcomes* the endorsement of the Brussels Declaration (A/CONF.191/12) and the Programme of Action for the Least Developed Countries for the Decade 2001-2010 (A/CONF.191/11) by the United Nations General Assembly in its resolution 55/279 of 12 July 2001;

2. *Recalls* the fundamental characteristics of the operational activities of the United Nations as contained in United Nations General Assembly resolution 56/201 of 21 December 2001;

3. *Notes* the strong support given by UNICEF to the least developed countries (LDCs);

4. *Requests* UNICEF to continue to give special attention to LDCs in its programme activities and *emphasizes* the importance of the effective implementation of the Brussels Programme by UNICEF within its mandate;

5. *Invites* the Executive Director to mainstream the implementation of the Brussels Programme of Action in UNICEF activities as called for in United Nations General Assembly resolution 56/227, paragraph 4, of 24 December 2001.

*Annual session
7 June 2002*

2002/9. Evaluation function

The Executive Board

1. *Endorses* the “Report on the evaluation function in the context of the medium-term strategic plan” (E/ICEF/2002/10) as the policy statement on the evaluation function of UNICEF and, in this context;

2. *Reiterates*, in the context of the evaluation function, the principles of universality and country-driven programming for the activities of UNICEF;

3. *Emphasizes* the importance of preserving the decentralized nature of the evaluation system in UNICEF, given the diversity of situations that exist in different countries;

4. *Recognizes* that it is necessary to take into consideration the diversity of situations that exist while drawing lessons at the global level for policy development from evaluation exercises;

5. *Encourages* UNICEF to collaborate with the members of the United Nations system, within their respective mandates, on questions relating to evaluation of the effectiveness and impact of operational activities for development as identified in the Triennial Comprehensive Policy Review, as contained in General Assembly resolution 56/201 of 21 December 2001;

6. *Requests:*

(a) The UNICEF secretariat to ensure transparency and impartiality of evaluations and to make sure that the evaluation process is conducted in a professional manner while also taking into account the views of all concerned actors;

(b) UNICEF to enhance the independence of evaluation by making more extensive use of external evaluators, from both programme and donor countries, particularly the country concerned;

(c) UNICEF to support programme countries to evaluate their own programmes and to contribute to the strengthening of evaluation capacity in these countries;

(d) UNICEF to ensure the full participation of the national authorities in the drafting of terms of reference, the development of evaluation methodologies and indicators, and the selection of evaluation teams in all evaluation exercises conducted at the country level;

(e) The UNICEF secretariat to take into account, where appropriate, the programme of work of the Executive Board when scheduling its evaluation activities;

(f) The UNICEF secretariat to ensure that evaluations of relevance to the Executive Board are brought to its attention;

7. *Welcomes* the Executive Director’s decision to publicize all evaluation reports;

8. *Decides* to review UNICEF's evaluation function through a progress report at the annual session of the Executive Board in 2004.

*Annual session
7 June 2002*

Second regular session

2002/10. Proposals for UNICEF programme cooperation

The Executive Board

1. *Approves* the following recommendations of the Executive Director for programme cooperation as summarized in document E/ICEF/2002/P/L.36:

(a) \$129,149,000 for regular resources funding and \$133,342,000 for funding from other resources for programme cooperation in Africa, as follows:

<i>Country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2002/</i>
Botswana	2003-2007	3 100 000	7 900 000	P/L.1/Add.1
Cameroon	2003-2007	13 428 000	8 000 000	P/L.3/Add.1
Comoros	2003-2007	3 399 000	1 500 000	P/L.2/Add.1
Congo	2003	985 000	2 500 000	P/L.25
Côte d'Ivoire	2003-2007	17 663 000	8 000 000	P/L.4/Add.1
Democratic Republic of the Congo	2003-2005	48 659 000	40 500 000	P/L.26
Guinea-Bissau	2003-2007	5 124 000	18 000 000	P/L.5/Add.1
Liberia	2003-2005	4 441 000	11 700 000	P/L.27
Mali	2003-2007	24 684 000	23 242 000	P/L.6/Add.1
Mauritania	2003-2008	7 666 000	12 000 000	P/L.7/Add.1

(b) \$12,974,000 for regular resources funding and \$78,238,000 for funding from other resources for programme cooperation in the Americas and Caribbean, as follows:

<i>Country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2002/</i>
Bolivia	2003-2007	5 474 000	25 500 000	P/L.8/Add.1
Eastern Caribbean	2003-2007	7 500 000	4 000 000	P/L.9/Add.1
PROANDES	2003-2007		29 863 000	P/L.28
Amazon subregional	2003-2007		18 875 000	P/L.29

(c) \$198,309,000 for regular resources funding and \$379,425,000 for funding from other resources for programme cooperation in Asia, as follows:

<i>Country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2002/</i>
Afghanistan	2003-2005	27 260 000	105 000 000	P/L.31
East Timor	2003-2005	2 208 000	9 000 000	P/L.30
India	2003-2007	150 394 000	250 000 000	P/L.12/Add.1
Maldives	2003-2007	3 080 000	175 000	P/L.13/Add.1
Pacific island countries	2003-2007	10 000 000	12 000 000	P/L.10/Add.1
Papua New Guinea	2003-2007	5 367 000	3 250 000	P/L.11/Add.1

(d) \$10,500,000 for regular resources funding and \$17,350,000 for funding from other resources for programme cooperation in Central and Eastern Europe, the Commonwealth of Independent States and the Baltic States, as follows:

<i>Country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2002/</i>
Russian Federation, Belarus and Ukraine	2003-2005	7 467 000	14 500 000	P/L.33
Multi-country programme: Bulgaria, Latvia, Lithuania and Croatia	2003-2005	3 033 000	2 850 000	P/L.34

(e) \$6,790,000 for regular resources funding and \$12,850,000 for funding from other resources for programme cooperation in the Middle East and North Africa, as follows:

<i>Country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2002/</i>
Djibouti	2003-2007	3 450 000	3 750 000	P/L.14/Add.1
Jordan	2003-2007	3 340 000	8 440 000	P/L.15/Add.1
Gulf Area Office	2003		660 000	P/L.32

*Second regular session
17 September 2002*

2002/11. Recommendation for additional regular resources for approved country programmes

The Executive Board

1. *Approves* the allocation of additional regular resources in the total amount of \$13,146,228 to fund the approved country programmes of seven countries for 2003, summarized in the table contained in document E/ICEF/2002/P/L.35, as follows:

<i>Region/country</i>	<i>Balance of approved RR 2003 (A)</i>	<i>RR planning level 2003 (B)</i>	<i>Amount to be approved (B-A)</i>
Eastern and Southern Africa			
Angola	1 061 871	5 349 000	4 287 129
Kenya	1 135 642	4 417 000	3 281 358
Subtotal	2 197 513	9 766 000	7 568 487
West and Central Africa			
Benin	146 064	1 689 000	1 542 936
Subtotal	146 064	1 689 000	1 542 936
Americas and the Caribbean			
Ecuador	666 135	774 000	107 865
Subtotal	666 135	774 000	107 865
East Asia and the Pacific			
Democratic People's Republic of Korea	878 851	965 000	86 149
Philippines	1 680 834	2 314 000	633 166
Subtotal	2 559 685	3 279 000	719 315
South Asia			
Pakistan	8 820 375	12 028 000	3 207 625
Subtotal	8 820 375	12 028 000	3 207 625
Total	14,389 772	27 536 000	13 146 228

*Second regular session
17 September 2002*

2002/12. Global strategy on infant and young child feeding

The Executive Board

Endorses the global strategy for infant and young child feeding, as presented in the report on "Infant and young child nutrition" (A55/15 of 16 April 2002) and as endorsed by the Fifty-fifth World Health Assembly in its resolution WHA55.25 of 18 May 2002.

*Second regular session
17 September 2002*

2002/13. UNICEF Innocenti Research Centre: progress report and proposed activities for 2003-2005

The Executive Board,

Having reviewed the progress report on the UNICEF Innocenti Research Centre (IRC) and its proposed activities for 2003-2005 (E/ICEF/2002/13),

1. *Welcomes* the research, advocacy and policy studies conducted by IRC in the current programme and endorses the framework for further work, as contained in E/ICEF/2002/13;

2. *Authorizes* a three-year extension of the Centre's programme for the period 2003-2005 with a total allocation of \$14 million in supplementary funding (other resources), of which the Government of Italy has pledged to provide a minimum of Euro 5,430,000 (approximately \$5 million) for the core activities of the Centre, with the remainder to be sought from other donors, including a further additional contribution from the Government of Italy, for specific activities.

*Second regular session
18 September 2002*

2002/14. Medium-term strategic plan for the period 2002-2005: financial plan and related recommendation

The Executive Board

1. *Takes note* of the medium-term financial plan (E/ICEF/2002/AB/L.9) as a flexible framework for supporting UNICEF programmes;

2. *Approves* the medium-term financial plan as a framework of projections for 2002-2005 (summarized in table 5 of document E/ICEF/2002/AB/L.9), including the preparation of up to \$253 million in programme expenditures from regular resources to be submitted to the Executive Board in 2003 (shown in table 4, item 3, of document E/ICEF/2002/AB/L.9). The amount is subject to the availability of resources and to the condition that estimates of income and expenditure made in this plan continue to be valid.

*Second regular session
18 September 2002*

2002/15. Report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions

The Executive Board

Takes note of the "Report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions" (E/ICEF/2002/AB/L.7).

*Second regular session
18 September 2002*

2002/16. Cash assistance to Government

The Executive Board

Takes note of the report on “Cash assistance to Government in the context of UNICEF programme cooperation modalities” (E/ICEF/2002/AB/L.5) and of the report of the Advisory Committee on Administrative and Budgetary Questions (E/ICEF/2002/AB/L.6).

*Second regular session
19 September 2002*

2002/17. Private Sector Division financial report and statements for the year ended 31 December 2001

The Executive Board

Takes note of the “Private Sector Division financial report and statements for the year ended 31 December 2001” (E/ICEF/2002/AB/L.3).

*Second regular session
19 September 2002*

2002/18. Report on internal audit activities in 2001

The Executive Board

Takes note of the report on “Internal audit activities in 2001” (E/ICEF/2002/AB/L.8).

*Second regular session
19 September 2002*

2002/19. Programme of work for Executive Board sessions in 2003

The Executive Board

Adopts the following programme of work for Executive Board sessions in 2003, contained in document E/ICEF/2002/14, as amended:

First regular session

(13-17 January)

- Report of the Executive Director (Part I): Annual report to the Economic and Social Council, including the UNICEF response to reports of the Joint Inspection Unit (JIU) (1995/5, 1998/1, 1999/6, 2001/4)
- HIV/AIDS and young people: oral report
- UNICEF participation in sector-wide approaches (2001/11)
- Review and analysis of the supply function in UNICEF
- UNICEF recovery policy (E/ICEF/2001/6/Rev.1, para. 405), including the report of the Advisory Committee on Administrative and Budgetary Questions
- Private Sector Division (PSD) work plan and proposed budget for 2003 (1994/A/9, 1996/22, 1998/5), including the PSD comprehensive business plan (2002/6)
- Pledging event
- Report on the meeting of the UNESCO/UNICEF Joint Committee on Education, including the report of the President of the Executive Board on the meeting (1995/4)
- Joint meeting of the Executive Boards of UNICEF and UNDP/UNFPA, with the participation of WFP
- UNICEF financial report and audited financial statements for the biennium ended 31 December 2001 and report of the Board of Auditors*

Annual session

(2-6 June)

- Report of the Executive Director (Part II) (1999/7, 1999/8, 2000/6, 2001/11)
- Ensuring children's rights to survival, development and protection in Africa (1995/18)
- Child protection issues
- UNICEF action in favour of AIDS orphans: oral report
- Human resources in the context of the UNICEF medium-term strategic plan (MTSP): oral report
- Draft country notes (2002/4)
- Review of the issue of establishment of an operational reserve (2001/7), including the report of the Advisory Committee on Administrative and Budgetary Questions

* Deferred from second regular session of 2002.

	<ul style="list-style-type: none"> • Field visits of Executive Board members (1992/32) • Report of the Executive Board Working Group on Documentation (2001/3 and E/ICEF/2002/8 (Part I), para. 7)
<p>Second regular session (15-19 September)</p>	<ul style="list-style-type: none"> • Decisions taken by the Economic and Social Council: oral report (E/ICEF/1995/9/Rev.1, para. 470) • MTSP: financial plan and related recommendation (2000/3) • Water and sanitation in the context of the UNICEF MTSP: oral report • Summary of mid-term reviews and major evaluations of country programmes (1995/8) • Recommendation for additional regular resources for approved country programmes • Comprehensive report on the modified system for allocation of regular resources (1997/18) • Final report on the use of the funds for UNICEF support to the Special Session on Children and associated events (2001/21) • PSD financial report and statements for the year ended 31 December 2002 • Interim financial report and statements for the year ended 31 December 2002, the first year of the biennium 2002-2003 • Report to the Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions • Report on internal audit activities in 2002 (1997/28) • UNICEF Maurice Pate Leadership Award (2002/5) • Programme of work for Executive Board sessions in 2004
<p>Extraordinary budget session (December — date to be determined)</p>	<ul style="list-style-type: none"> • Biennial support budget for 2004-2005, including the report of the Advisory Committee on Administrative and Budgetary Questions • Intercountry programmes

*Second regular session
19 September 2002*