Briefing on UNICEF Supply Division

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Orientation for the 2022 Executive Board
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Critical functions of Supply Division

- Supports results for children with an effective, efficient supply operation
- Helps meet UNICEF Core Commitments for Children in emergencies by providing rapid response to emergency supply and logistics needs
- Contributes to influencing markets to ensure sustainable access to essentials supplies for children
- Serves as a centre of expertise and knowledge on essential supplies for children and supply chains, while building capacities of national governments
- Provides procurement services to governments and development partners on strategic and essential supplies
- Establishes policies for supply chain activities
- Uses product innovation to increase results and decrease costs
Evolution of the UNICEF Supply Function

2005

DIRECT DELIVERY

PROCUREMENT SERVICES

2008

DIRECT DELIVERY

PROCUREMENT SERVICES

2010

DIRECT DELIVERY

PROCUREMENT SERVICES

CAPACITY DEVELOPMENT

INNOVATION

2013

DIRECT DELIVERY

PROCUREMENT SERVICES

CAPACITY DEVELOPMENT

INNOVATION & MARKET INFLUENCE

2017 - 2030

DIRECT DELIVERY

PROCUREMENT SERVICES

CAPACITY DEVELOPMENT

PRODUCT INNOVATION, SERVICES & MARKETS

SUPPLY FINANCING

EVIDENCE ANALYSIS & KNOWLEDGE
Supply Division
Copenhagen / New York

43% MEN 495 STAFF 57% WOMEN
50% FROM PROGRAMME COUNTRIES 50% FROM INDUSTRIAL COUNTRIES

Expertise
- Logisticians
- Buyers
- Warehouse managers
- Shipping experts
- Market experts
- Monitoring specialists
- Product experts
- Pharmacists

- Nutritionists
- Planners/Forecasters
- Architects
- Engineers
- Inspectors
- Quality assurance
- Financing experts

UNICEF Staff Team Award 2020
UNICEF procurement value 2021

• In 2021 UNICEF procurement rose to a record $6.277 billion worth of supplies and services – representing a 40% increase from 2020 levels.

• This figure is the highest in the history of UNICEF and reflects an increase in procurement related to COVID-19 pandemic response.
Strategic Priorities: UNICEF Supply Function 2022–2025

Realizing child rights through continuous and equitable access to essential supplies and services

**Emergency preparedness and response**

UNICEF and governments have improved emergency preparedness planning that include all relevant supply elements and improved timeliness of procurement, transport and delivery of supplies for emergencies.

**Strategic procurement and delivery**

Supply Division’s procurement and delivery advances access to essential supplies and services with a focus on areas where UNICEF has the strongest comparative advantage.

**Market influencing and product innovation**

Businesses are engaged in the development of innovative products, and country programmes together with governments generate demand and implement products which meet programmatic needs and benefit children and families.

**Financing partnerships and solutions**

Countries’ domestic and domestically-mobilized financing have increased and access to essential commodities for children (and their families) has improved.

**Systems strengthening**

An increasing number of countries independently manage their national supply chains in the areas of health, nutrition and education efficiently, effectively and with technical long-term sustainability.

**Digitalization of the supply chain**

Decision making is supported by improved access to real-time data and evidence and the UNICEF supply chain is optimized through the use of digital solutions and new technologies.

**Strategic partnerships**

The expertise, technologies, networks and resources of public and private sector partners are increasingly leveraged, based on shared interest, to advance access to essential supplies for children.

**People and culture**

The Supply Community has progressed in becoming a more agile, diverse, high performing & connected workforce thriving in a nurturing, inclusive and empowering organizational culture.
Supply Highlights – COVID-19 Pandemic

**COVAX**: Over 951 million vaccine doses to 144 countries

**AVAT**: Over 33 million vaccine doses to 41 countries

Over 1.4 billion syringes

Over 16 million safety boxes

Over 924 million items of personal protective equipment (PPE)*

Over 40,974 oxygen concentrators

Over 53,311 cold chain equipment (refrigerators including ultra cold units) and 587 cold rooms

Over 18 million courses of dexamethasone*

Over 8.7 million Molecular diagnostics*

Figures for COVID-19 vaccines, safe injection equipment and cold chain equipment are for 2021

*Figures for COVID-19 PPE, diagnosis and treatment are from the start of the pandemic through end 2021
COVAX: a multi-partner collaboration

R&D (CEPI pipeline)
Manufacturing scale-up

Procurement agency for AMC10 +
Self-financing participant (SFP) countries in the Americas

COVAX Secretariat
COVAX Governance
COVAX AMC (financing for AMC92)
Fundraising for COVAX
APCs/deal negotiations
Indemnification & liability

COVAX Procurement Coordinator &
Procurement agency for AMC82 + ~20 SFP
- Vaccines
- Syringes
- PPE
- Cold Chain
COVID19 Vaccine
Procurement beyond COVAX (incl. AVAT)

International freight
Market information
In-country logistics
Country readiness
Programme delivery
Social mobilization
Risk communication
Technical assistance
Resource mobilization

Multilateral Development Banks (MDBs)

Financing to countries for vaccine doses, in-country delivery, etc.

Allocation
Regulatory approval
Policy & normative guidance to countries
Country readiness

Adapted from Gavi slide, Dec 2020
### Resource mobilization

In 2021 UNICEF raised over USD 1.5 BN to support ACT-A

<table>
<thead>
<tr>
<th>Humanitarian Action for Children (HAC) - ACT-A</th>
<th>ACT-A Supplies Financing Facility (ACT-A SFF)</th>
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<tbody>
<tr>
<td><strong>Need (2021):</strong> $969 MN for</td>
<td><strong>Need (2021-2022):</strong> $3.6 BN for</td>
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<tr>
<td>• Vaccine delivery</td>
<td>• Vaccine delivery</td>
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<tr>
<td>• Diagnostics</td>
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<td>• Therapeutics</td>
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<td>• Community Engagement</td>
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<td>• PPE</td>
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<td><strong>Received:</strong> ~$775 MN</td>
<td><strong>Received:</strong> $1.1 BN</td>
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<tr>
<td><strong>Need (2022):</strong> $933 MN</td>
<td><strong>Gap (2022):</strong> $2.4 BN</td>
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</tbody>
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**Vaccine Independence Initiative (VII)**

- The VII revolving fund has evolved to meet growing needs and has expanded beyond vaccines to include non-immunization commodities. The size of the fund has grown from **$8.9 million in 2015 to $35 million dollars in early 2020, to $235 million today**.

COVID-19 Vaccine Scale Up in 2022

Challenges

- Product preferences & shelf life
- Vaccine hesitancy
- Low absorption capacity
- Service delivery challenges

2022 Areas of Focus

- **Manufacturing visibility:** Advocacy for improved visibility and early information on supply chains and production schedule by manufacturers
- **Demand & supply planning:** Advocacy and new delivery facility across COVAX for improved communication with recipient countries on absorption limits, product preference and in-country stock pipeline
- **Administration of donations:** Improved visibility and ensuring adequate shelf life for donated doses
- **In-country delivery:** Unified and elevated global delivery coordination structure by COVAX partners to increase support to countries and accelerate country readiness and in-country delivery of vaccines
Thank you.