Management response to the formative evaluation of UNICEF work to link humanitarian and development programming

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Theme 1: Key actions related to Definition and Coherence

• Incorporate the humanitarian and development programming (HDP) nexus in all programme policies, procedures and guidance.

• Update the 2019 Procedure on Linking Humanitarian and Development Programming.
Theme 2: Key actions related to Partnerships

- Revise the framework for partnering with civil society and strengthen localization.
- Develop a digital partnership management system.
Theme 3: Key actions related to Planning and Programming

• Take forward commitments on risk-informed programming, gender- and disability-responsive programming, and accountability to affected populations in humanitarian contexts;

• Ensure clear articulation of UNICEF actions for conflict sensitivity and peacebuilding in policies and plans.
Theme 4: Key actions related to Internal Systems and Structures

• Review UNICEF planning, reporting, monitoring, financial and human resources systems and management structures to support the nexus at all levels (country office, regional office, headquarters);

• Develop and implement a resource mobilization strategy for flexible and multi-year funding;

• Recruit staff with HDP skills and build capacity of staff to work across the HDP nexus.
Theme 5: Key actions related to COVID-19 and the Nexus

- Review the UNICEF global social protection response to COVID-19;
- Strengthen partnerships to advance shock-responsive systems in crisis-prone contexts;
- Ensure child-sensitive, resilient systems for COVID-19 recovery.
Thank you.