UNICEF Strategic Plan, 2022–2025, draft for review

Towards 2030: An Ambition Renewed

Vidhya Ganesh, Director, Division of Data, Analytics, Planning and Monitoring

UNICEF Executive Board – 2021 annual session (1–4 June 2021)

Item 4: UNICEF Strategic Plan, 2022–2025, draft for review

Reference documents: E/ICEF/2021/12 and E/ICEF/2021/12/Add.1
Towards 2030: An Ambition Renewed

**Long-Term Results (by 2030)**

**Goal Area 1.** Every child, including adolescents, survives and thrives, with access to adequate diets, services, practices and supplies

**Goal Area 2.** Every child, including adolescents, learns and acquires skills for the future

**Goal Area 3.** Every child, including adolescents, is protected from violence, exploitation, abuse, neglect and harmful practices

**Goal Area 4.** Every child, including adolescents, has access to safe and equitable water, sanitation and hygiene services and supplies, and lives in a safe and sustainable climate and environment

**Goal Area 5.** Every child, including adolescents, has access to inclusive social protection and lives free from poverty

**Medium-Term Changes (by 2025)**

**Goal Area 1.** Every child, including adolescents, survives and thrives, with access to adequate diets, services, practices and supplies

**Goal Area 2.** Every child, including adolescents, learns and acquires skills for the future

**Goal Area 3.** Every child, including adolescents, is protected from violence, exploitation, abuse, neglect and harmful practices

**Goal Area 4.** Every child, including adolescents, has access to safe and equitable water, sanitation and hygiene services and supplies, and lives in a safe and sustainable climate and environment

**Goal Area 5.** Every child, including adolescents, has access to inclusive social protection and lives free from poverty

**Impact**

Realizing the rights of every child, including adolescents especially the most excluded

**Sphere of control and accountability**

**Sphere of influence**

**Vision**

**Enablers**

**Change Strategies**

**CROSS-CUTTING PROGRAMMES**

- Climate Action
- Disability
- Gender
- Peacebuilding
- Resilience

**PRINCIPLES**

- Accountability
- Access
- Anti-racism and Non-discrimination
- Equity / Inclusion / Leaving no one behind
- Gender Equality
- Human Rights
- Humanitarian Principles

**Country-level**

- Catalytic Child, Adolescent, Youth Engagement and Empowerment
- Child-friendly Governance, Institutions, Policies and Laws
- Comprehensive and Predictable Financing for Children
- Decision-making Based on Data and Evidence
- Equitable and Inclusive Access to Essential Supplies and Services
- Full Implementation of the CCCs for Children in Humanitarian and Fragile Settings
- Greater Public Engagement and Support to Child Rights
- Positive Behaviours, Social and Gender Norms
- Programmes that Reduce Fragility, Prevent Crisis and Build Peace
- Strategically Mobilized Business for Results

**Regional- and global-level**

- CRC
- CEDAW
- CRPD
Result Areas of the Strategic Plan, 2022-2025

GOAL AREA 1
1. Ending preventable deaths and strengthening primary health care
2. Immunization services as part of primary health care
3. Fast-track the end of HIV/AIDS
4. Child and adolescent health and development
5. Mental health and psychosocial well-being
6. Nutrition in early childhood
7. Nutrition of adolescents and women
8. Early detection and treatment of malnutrition

GOAL AREA 2
1. Access to quality learning opportunities
2. Learning, skills, participation and engagement

GOAL AREA 3
1. Protection from violence, abuse and exploitation
2. Promotion of care, mental health and psychosocial well-being and justice
3. Prevention of harmful practices

GOAL AREA 4
1. Safe and equitable water, sanitation and hygiene services and practices
2. Water, sanitation and hygiene systems and empowered communities
3. Climate change, disaster risks and environmental degradation

GOAL AREA 5
1. Reducing child poverty
2. Access to inclusive social protection
Major shifts in the Strategic Plan, 2022–2025

**Design**
- **Outcome focus** to catalyse systemic change for children
- **Intersectional approach** to inequality and discrimination
- Longer-term with a 2030 vision

**Scope**
- Launching new areas of work
- Reimagining programming to build back better and greener

**Internal enablers**
- **Innovative** programmes and technologies at scale
- Stronger integration of development-humanitarian-peacebuilding nexus
- Strengthening systems, including building resilience of communities

**Means of implementation**
- Reinvigoration of partnerships for catalytic changes
- Amplifying resource mobilization and leveraging financing for children
- Engaging and partnering with children and young people

**Acceleration**
- Innovative programmes and technologies at scale
- Stronger integration of development-humanitarian-peacebuilding nexus
- Strengthening systems, including building resilience of communities

**Internal shifts for better organizational impact, efficiency and effectiveness**
- Empowered workforce and agile operating model in a rapidly changing world
UN Working Together

System-wide, coherent implementation of QCPR mandates, leveraging UNICEF comparative advantages

Alignment of cooperation frameworks and CPDs & harmonization of programmatic and monitoring processes, including QCPR monitoring framework

High-level achievement of results for children through country-focused approaches and working within United Nations country teams

Strategic partnerships with United Nations agencies to accelerate results and impact at scale and mobilize financing for children
Thank you.

United to promote a society where every child is included and has agency, opportunity and their rights fulfilled.