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For decision

United Nations Children's Fund

Executive Board

Second regular session 2026

1–4 September 2026

Item 1 of the provisional agenda

Provisional annotated agenda, timetable and organization of work

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Provisional annotated agenda

1. Adoption of the provisional annotated agenda, timetable and organization of work

For decision ([E/ICEF/2026/25/Rev.2](#))

The provisional agenda is prepared in consultation with the Bureau of the Executive Board and is based on the programme of work adopted by the Executive Board at its second regular session of 2025. The Executive Board will adopt the agenda for the session, making any amendments that it considers necessary.

UNICEF focal point:

Mr. Andrés Franco

Secretary of the Executive Board

afranco@unicef.org / 212 326 7663

2. Opening statements by the President of the Executive Board and the Executive Director of UNICEF

The Executive Board will hear opening statements by the President of the Executive Board and the Executive Director of UNICEF.

UNICEF focal point:

Mr. Andrés Franco

Secretary of the Executive Board

afranco@unicef.org / 212 326 7663

Organizational and procedural matters

3. Proposed programme of work for the Executive Board sessions in 2027

For information ([E/ICEF/2026/26](#))

The proposed programme of work is based on suggestions by the secretariat and on Executive Board decisions. It has been prepared in consultation with the Bureau of the Executive Board of UNICEF and is presented to the Board. The programme of work serves as a framework for setting the agendas for the Executive Board sessions in 2027, subject to decisions by the Board and any modifications introduced in consultation with the Bureau of the Executive Board.

UNICEF focal point:

Mr. Andrés Franco

Secretary of the Executive Board

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Programme and policy matters

4. UNICEF programme cooperation

(a) Country programme documents

For decision

The country programme documents listed below are presented to the Executive Board for approval on a no-objection basis, in accordance with Executive Board decision 2014/1. The theme for the segment is “Country Programmes Driving Nutrition Progress”. Costed evaluation plans for each country programme are posted on the UNICEF Executive Board website alongside the documents, as is a link to the United Nations Sustainable Development Group website, where the relevant United Nations Sustainable Development Cooperation Frameworks have been made available, as appropriate. The country programme documents are presented by region:

Asia and the Pacific

Lao People's Democratic Republic ([E/ICEF/2026/P/L.11](#))

Thailand ([E/ICEF/2026/P/L.12](#))

Viet Nam ([E/ICEF/2026/P/L.13](#))

Eastern and Southern Africa

Botswana ([E/ICEF/2026/P/L.14](#))

Eritrea ([E/ICEF/2026/P/L.15](#))

Eswatini ([E/ICEF/2026/P/L.16](#))

Mozambique ([E/ICEF/2026/P/L.17](#))

Zimbabwe ([E/ICEF/2026/P/L.18](#))

Europe and Central Asia

Albania ([E/ICEF/2026/P/L.19](#))

Tajikistan ([E/ICEF/2026/P/L.20](#))

Latin America and Caribbean

English- and Dutch-speaking Caribbean countries multi-country programme ([E/ICEF/2026/P/L.21](#))

Guatemala ([E/ICEF/2026/P/L.22](#))

Uruguay ([E/ICEF/2026/P/L.23](#))

West and Central Africa

Burkina Faso ([E/ICEF/2026/P/L.24](#))

Cameroon ([E/ICEF/2026/P/L.25](#))

Chad ([E/ICEF/2026/P/L.26](#))

Mali ([E/ICEF/2026/P/L.27](#))

UNICEF focal points:

Ms. Regina De Dominicis

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Mr. George Laryea-Adjei

Director, Global Programme Division

glaryeaadjei@unicef.org / 212 326 1080

(b) Extensions of ongoing country programmes

For decision ([E/ICEF/2026/P/L.28/Rev.1](#))

In accordance with Executive Board decision 2009/11, the Executive Board will be (i) informed of the first two-month extensions of the country programmes for Chile, the Comoros, Ecuador, El Salvador, Honduras, Maldives and Peru; and the first one-year extensions of the country programmes for Bangladesh, Benin, Guinea-Bissau, Togo and Venezuela (Bolivarian Republic of), all of which were approved by the Executive Director; and (ii) requested to approve the two-month extensions of the country programmes for Panama and Tunisia, both following one-year extensions; the two-month extensions of the country programmes for the Syrian Arab Republic and Yemen, both following two consecutive one-year extensions; the two-month extension of the country programme for the Congo, following a two-year extension;

the additional one-year extension of the country programme for Libya, following a previous one-year extension; and the additional one-year extension of the country programme for Myanmar, following four consecutive one-year extensions.

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(c) Global and Regional Programme document, 2026–2029

For decision (E/ICEF/2026/28)

The UNICEF Global and Regional Programme, 2026–2029, is an integral component of the UNICEF Strategic Plan, 2026–2029, and the budget was approved by the Executive Board in the integrated resource plan of the UNICEF integrated budget, 2026–2029 (decision 2025/23). This programme document provides the programmatic framework, results structure and accountability arrangements for the implementation of those resources.

UNICEF focal point:

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5. Structured dialogue on financing the results of the UNICEF Strategic Plan, 2022–2025

For decision (E/ICEF/2026/27)

Funding compact: Progress against Member State and entity-specific commitments related to UNICEF

For information (UNICEF/2026/EB/11)

Annual joint report of UNDP, UNFPA, UNICEF and UN-Women on the implementation of the joint cost-recovery policy, including differentiated cost-recovery rates and approved waivers

For information

The structured dialogue is presented to the Executive Board in accordance with several decisions of the Board, the most recent being 2025/20. Pursuant to its decision 2019/23, the Board will also be presented with a report on progress against Member State and UNICEF entity-specific commitments outlined in the new funding compact introduced in 2024. In addition, pursuant to its decision 2024/25, the Board will be presented with a joint harmonized report on the progress of implementation of the cost-recovery policy.

UNICEF focal point:

Ms. Mandeep O'Brien

Global Director, Public Partnerships and Resource Mobilization Division

mobrien@unicef.org / 212 326 7118

6. Update on UNICEF humanitarian action

For information

The Executive Board will be presented with an oral update on UNICEF humanitarian action.

UNICEF focal point:
Ms. Lucia Elmi
Director, Office of Emergency Programmes
lelmi@unicef.org / 212 326 7448

7. Update on the UN80 Initiative and implementation by UNICEF

For decision

The Executive Board will hear an update on UNICEF engagement in the UN80 Initiative pursuant to its decision 2026/15.

UNICEF focal point:
Ms. Mandeep O'Brien
Global Director, Public Partnerships and Resource Mobilization Division
mobrien@unicef.org / 212 326 7118

Evaluation, audit and oversight matters

8. Progress on the consideration of the review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women by the Joint Inspection Unit

For decision

The Executive Board will be provided with an update on the implementation of its decision 2024/15, on the assessment of how the Executive Board executes its governance and oversight functions.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

9. Update on oversight matters

(a) Proposal outlining the modalities for consultation with the Executive Board with respect to the appointment, renewal, non-renewal and termination of the heads of the independent oversight functions

For information ([E/ICEF/2026/29](#))

The Executive Board will be provided with a proposal outlining the modalities for consultation with respect to the appointment, renewal, non-renewal and termination of the heads of independent oversight functions, including the timing, format and scope of such consultation, pursuant to the request in its decision 2026/16 from the annual session of 2026.

UNICEF focal point:
Ms. Rada Noeva
Deputy Chief of Staff
rnoeva@unicef.org / 212 326 7488

(b) Revised Charter of the UNICEF Office of Internal Audit and Investigations

For decision ([E/ICEF/2026/AB/L.7](#))

The Executive Board will be presented with a revised Charter of the Office of Internal Audit and Investigations, which will consist of an amendment pursuant to its decision 2026/18 from the annual session of 2026, in which UNICEF was requested to revise the Charter to include provisions for consultation with the Executive Board with respect to the appointment, renewal, non-renewal and termination of the Director of the Office of Internal Audit and Investigations.

UNICEF focal point:
Mr. Stephen Zimmermann
Director, Office of Internal Audit and Investigations
szimmermann@unicef.org / 917 265 4568

Resource, financial and budgetary matters

10. UNICEF Strategic Plan, updated financial estimates, 2026–2029

For decision ([E/ICEF/2026/AB/L.6](#))

In accordance with Executive Board decision 2013/20, updated financial estimates for the UNICEF Strategic Plan are presented to the Executive Board annually. The estimates provide a basis for determining the level of regular resource expenditures, including for programme submissions for approval in 2026. The document includes information requested in decisions 2021/19 and 2023/21. It also includes an updated integrated resource plan and additional details on the resources for evaluation, as requested in decision 2024/17.

UNICEF focal point:
Ms. Diane Kepler
Comptroller and Director, Division of Financial and Administrative Management
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Other matters and adoption of draft decisions

11. Report of the field visit of the Executive Board of UNICEF

For information (UNICEF/2026/EB/12)

Presented for information is the report of the field visit of the Executive Board of UNICEF to Maldives and Sri Lanka, from 31 May to 4 June 2026.

12. Other matters

The Executive Board has before it the provisional list of agenda items for its first regular session of 2027 and may consider any other matters under this agenda item.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

13. Adoption of draft decisions

14. Closing statements by the Executive Director of UNICEF and the President of the Executive Board

The Executive Board will hear closing statements by the Executive Director of UNICEF and the President of the Executive Board.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

Provisional timetable and organization of work for the 2026 second regular session of the UNICEF Executive Board, 1–4 September 2026¹

Tuesday 1 September	10 a.m.– 1 p.m.	Item 1	Adoption of the provisional annotated agenda, timetable and organization of work
		Item 2	Opening statements by the President of the Executive Board and the Executive Director of UNICEF
			General statements
		1.15–2.45 p.m.	<i>Informal consultations</i>
		3–5 p.m.	Item 9 Update on oversight matters (a) Proposal outlining the modalities for consultation with the Executive Board with respect to the appointment, renewal, non-renewal and termination of the heads of the independent oversight functions (b) Revised Charter of the UNICEF Office of Internal Audit and Investigations
		Item 7	Update on the UN80 Initiative and implementation by UNICEF
		5–6 p.m.	<i>Informal consultations</i>
Wednesday 2 September	10 a.m.– 1 p.m.	Item 4	UNICEF programme cooperation (a) Country programme documents (b) Extensions of ongoing country programmes (c) Global and Regional Programme document, 2026–2029
		2–6 p.m.	<i>Informal consultations</i>
Thursday 3 September	10 a.m.– 1 p.m.		Special focus session
		Item 5	Structured dialogue on financing the results of the UNICEF Strategic Plan, 2022–2025
		Item 10	UNICEF Strategic Plan, updated financial estimates, 2026–2029
	1.15–2.45 p.m.		<i>Informal consultations</i>
		3–5 p.m.	Item 8 Progress on the consideration of the review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women by the Joint Inspection Unit
		Item 6	Update on UNICEF humanitarian action
		Item 3	Proposed programme of work for the Executive Board sessions in 2027
	5–6 p.m.		<i>Informal consultations</i>

¹ When consideration of an agenda item concludes ahead of the allocated time, the next item may be taken up for consideration and the timetable adjusted accordingly.

Friday 4 September	10 a.m.– 1 p.m.	Item 11	Report of the field visit of the Executive Board of UNICEF
		Item 12	Other matters
		Item 13	Adoption of draft decisions
		Item 14	Closing statements by the Executive Director of UNICEF and the President of the Executive Board
