

## Costed evaluation plan – Mali – UNICEF country programme of cooperation, 2027–2031

The table presents evaluations planned for the duration of the programme cycle. Additional guidance on financial resources for evaluation is outlined in the revised evaluation policy of UNICEF (2023) ([E/ICEF/2023/27](#)) and its corrigendum ([E/ICEF/2023/27/Corr.1](#)).

<i>Evaluation title</i>	<i>United Nations Sustainable Development Cooperation Framework (or equivalent) outcome</i>	<i>Impact results of the UNICEF Strategic Plan, 2026–2029</i>	<i>Rationale for selection as a high-priority evaluation</i>	<i>List of government ministries and/or organizations consulted to select the evaluation</i>	<i>Intended use of evaluation outcomes</i>	<i>Expected start date (month and year, or year only)</i>	<i>Anticipated cost and provisional source of funding (regular resources (RR); and other resources (regular) – ORR), in United States dollars</i>
<p><b>Formative evaluation:</b></p> <p>Evaluation of the multisectoral community approach of the UNICEF Mali programme</p>	<p><b>Strategic priority 1: Inclusive growth and environmental sustainability</b></p> <p>Outcome 1: By 2031, Malians – in particular women, young people, displaced people and their host communities – are active participants in a diversified, inclusive and formalized economy in which decent jobs are created based on the sustainable management of natural resources and the environment.</p> <p><b>Strategic priority 2: Human capital</b></p> <p>Outcome 2: By 2031, Malians – in particular children, young people, women, people with disabilities, displaced people and people with chronic illness, and especially those in rural and peri-urban areas – have equitable, continuous and inclusive access to high-quality integrated basic social services that are resilient in the face of climate and</p>	<p>All impact result areas (1–5), strategies and enablers</p>	<p>Mali is facing multidimensional crises that affect children, adolescents and women in particular, especially in hard-to-reach areas. In this context, UNICEF is implementing multisectoral intervention packages at the community level, covering health, nutrition, water, sanitation and hygiene, education, child protection and social protection, including mechanisms for preparing for, anticipating and responding to shocks, while strengthening local governance and localization.</p> <p>However, the overlapping nature of vulnerabilities and the complexity of the shocks call for an integrated evaluation to assess the added value, coherence and synergies of these approaches, identify the main bottlenecks, and document best practices, particularly in relation to local governance, localization and early warning and response mechanisms.</p> <p>This evaluation is a priority given the need to generate evidence to optimize community intervention packages adapted to operational and security constraints. Its outcomes will</p>	<p>Ministry of Foreign Affairs and International Cooperation (MAECI)</p> <p>Ministry for Women, Children and the Family</p> <p>Ministry of Justice and Human Rights</p> <p>Ministry of Health and Social Development</p> <p>Ministry of Territorial Administration</p> <p>National Directorate of Social Development</p> <p>National Directorate of Social Protection and the Solidarity Economy</p>	<p>The evaluation outcomes will be used to refocus and optimize multisectoral community-based intervention packages, by systematically integrating the management of humanitarian access, risk mitigation and constraints specific to hard-to-reach areas.</p> <p>They will be used to adjust local governance and localization models, by clarifying the roles and responsibilities of communities, local</p>	<p>Second quarter, 2027</p>	<p>100 000 (RR) 150 000 (OR) <b>250 000 (total)</b></p>

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	socioeconomic crises, guaranteeing the effective realization of their rights.		enhance community effectiveness, equity and resilience, while improving alignment with the humanitarian-development-peace nexus (triple nexus) approach, taking into account the actual access situation and local capacity.	General Directorate of Civil Protection  Local authorities	governments and technical services, and to improve early warning and rapid response mechanisms.  The conclusions and recommendations will inform joint planning and review processes (Government, UNICEF and partners), national social protection and crisis management frameworks, and humanitarian and development programming, with a view to strengthening community effectiveness, equity and resilience and more effectively reaching children in the most		

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					vulnerable situations.		
<p><b>Formative evaluation:</b> Evaluation of the UNICEF contribution to improving learning outcomes and equity in education in Mali</p>	<p><b>Strategic priority 2: Human capital</b> <b>Outcome 2:</b> By 2031, Malians – in particular children, young people, women, people with disabilities, displaced people and people with chronic illness, and especially those in rural and peri-urban areas – have equitable, continuous and inclusive access to high-quality integrated basic social services that are resilient in the face of climate and socioeconomic crises, guaranteeing the effective realization of their rights.</p>	<p><b>Impact result 2:</b> 350 million more children and young people learning and skilled</p>	<p>This evaluation addresses a strategic priority area for UNICEF Mali and its partners, namely improving children's learning outcomes and reducing inequalities in access to and the quality of education, which links directly to SDG 4.</p> <p>It aims to analyse and document the contribution of the UNICEF Mali Country Programme to the implementation of the Ten-Year Education and Vocational Training Development Programme (PRODEC) national framework, which is the strategic reference document for the development of the education sector. This contributes to SDG 4.</p> <p>It seeks to close a gap in evidence on the specific contribution and added value of UNICEF in the education sector.</p>	<p>MAECI Ministry of National Education</p>	<p>The outcomes will help reorient the UNICEF contribution towards the achievement of PRODEC's objectives, thereby contributing to the SDG 4 targets and supporting significant improvements in the quality of learning in Mali.</p> <p>They will also include recommendations on improving education in emergency situations, while analysing the strengths and weaknesses of alternative strategies (radio, community teachers, temporary</p>	<p>Second quarter, 2028</p>	<p>75 000 (RR) 75 000 (OR) <b>150 000 (total)</b></p>

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					learning spaces, accelerated programmes) implemented to improve efficiency, equity and educational continuity.		
<p><b>Formative-summative evaluation:</b></p> <p>Evaluation of the National Plan for Accelerating Child Survival in Mali 2025–2027</p>	<p><b>Strategic priority 2: Human capital</b></p> <p><b>Outcome 2:</b> By 2031, Malians – in particular children, young people, women, people with disabilities, displaced people and people with chronic illness, and especially those in rural and peri-urban areas – have equitable, continuous and inclusive access to high-quality integrated basic social services that are resilient in the face of climate and socioeconomic crises, guaranteeing the effective realization of their rights.</p>	<p><b>Impact result 1:</b> 10 million child lives saved and at least 500 million children healthy, well-nourished and development ally on track</p>	<p>UNICEF supports the Government of Mali to strengthen maternal, neonatal and child health services, with a particular focus on priority regions with the highest maternal and infant mortality rates.</p> <p>This includes strengthening the healthcare system to operate in hard-to-reach areas, supporting strategies for service continuity during emergencies and improving supply chain resilience, with a view to ensuring a tailored response.</p> <p>This support aligns with the National Plan for Accelerating Child Survival (2025–2027) of Mali, which prioritizes primary healthcare and health systems-strengthening.</p> <p>It is therefore essential that the Government of Mali and UNICEF conduct a formative and summative evaluation of the programme, to measure the contributions of UNICEF and its</p>	<p>MAECI</p> <p>Ministry of Health and Social Development</p>	<p>The evaluation outcomes will be used to guide and adjust the support provided by UNICEF and its partners to strengthen health systems, focusing on the most effective levers to improve the health of women and children.</p>	<p>Third quarter, 2028</p>	<p>100 000 (RR) 100 000 (OR) <b>200 000 (total)</b></p>

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			partners to improving primary healthcare.				
<p><b>Formative evaluation:</b></p> <p>Evaluation of the climate resilience strategy and child-sensitive environmental risk management mechanisms in the WASH sector</p>	<p><b>Strategic priority 2: Human capital</b></p> <p><b>Outcome 2:</b> By 2031, Malians – in particular children, young people, women, people with disabilities, displaced people and people with chronic illness, and especially those in rural and peri-urban areas – have equitable, continuous and inclusive access to high-quality integrated basic social services that are resilient in the face of climate and socioeconomic crises, guaranteeing the effective realization of their rights.</p>	<p><b>Impact result 1:</b> 10 million child lives saved and at least 500 million children healthy, well-nourished and development ally on track</p> <p><b>Impact result 5:</b> 500 million children better protected from disasters and climate and environmental risks</p>	<p>This evaluation is a response to increasing climate-related challenges, which exacerbate vulnerabilities affecting children (floods, droughts, water pollution).</p> <p>It will identify gaps in current approaches, document and analyse resilient practices, and guide the refocusing of the programme towards sustainable interventions aligned with national and global priorities in the context of the climate emergency.</p>	<p>MAECI</p> <p>Ministry of Energy and Water</p> <p>Ministry of the Environment, Sanitation and Sustainable Development</p>	<p>The outcomes will help reorient the WASH programme and climate action, integrating climate-resilient interventions in line with the Nationally Determined Contribution (NDC) of Mali and child-focused environmental risk management mechanisms.</p> <p>They will also guide the adjustment of intervention strategies and capacity-building for national partners on the prospective analysis of climate and cross-border risks, as well as the systematic integration of climate</p>	<p>Second quarter , 2029</p>	<p>75 000 (RR) 75 000 (OR) <b>150 000 (total)</b></p>

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					resilience into the planning and implementation of WASH interventions.		
<p><b>Summative evaluation:</b> Evaluation of the UNICEF country programme, 2027–2031</p>	<p><b>Strategic priority 1: Inclusive growth and environmental sustainability</b></p> <p><b>Outcome 1:</b> By 2031, Malians – in particular women, young people, displaced people and their host communities – are active participants in a diversified, inclusive and formalized economy in which decent jobs are created based on the sustainable management of natural resources and the environment.</p> <p><b>Strategic priority 2: Human capital</b></p> <p><b>Outcome 2:</b> By 2031, Malians – in particular children, young people, women, people with disabilities, displaced people and people with chronic illness, and especially those in rural and peri-urban areas – have equitable, continuous and inclusive access to high-quality integrated basic social services that are resilient in the face of climate and</p>	<p>All impact result areas (1–5), strategies and enablers</p>	<p>The evaluation of the Mali-UNICEF programme of cooperation 2027–2031 is an institutional priority under the revised evaluation policy of UNICEF (2023).</p> <p>This comprehensive evaluation of the country programme will make it possible to assess the UNICEF contribution to national priorities, notably the National Strategy for Emergence and Sustainable Development (SNEDD) 2024–2033 and Vision Mali 2063, in a context characterized by changing political, security and climate dynamics.</p> <p>The evaluation will generate evidence to support the repositioning of UNICEF as a strategic partner of the Government, while making recommendations for the direction of the next country programme, in line with national priorities and global commitments on children’s rights.</p>	<p>MAECI</p>	<p>The outcomes will help refocus UNICEF interventions towards the achievement of national priorities and global goals, strengthening its commitments on accountability and partnership with respect to the Government, donors and implementing partners.</p>	<p>First quarter, 2030</p>	<p>100 000 (RR) 100 000 (OR) <b>200 000 (total)</b></p>

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	socioeconomic crises, guaranteeing the effective realization of their rights.						
<b>Total resources</b>							<b>450 000 (RR)</b> <b>500 000 (OR)</b> <b>950 000 (Grand total)</b>