United Nations E/ICEF/2026/9

Economic and Social Council

Distr.: General
20 April 2026

Original: English

For decision

United Nations Children's Fund
Executive Board
Annual session 2026
16–19 June 2026
Item 1 of the provisional agenda

Provisional annotated agenda, timetable and organization of work

Contents

Item		*Page*
1.	Adoption of the provisional annotated agenda, timetable and organization of work	3
2.	Opening statements by the President of the Executive Board and the Executive Director of UNICEF	3
	Programme and policy matters	
3.	Annual report for 2025 of the Executive Director of UNICEF	3
	Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2026–2029	3
	UNICEF report on the recommendations of the Joint Inspection Unit	4
4.	Annual report on UNICEF humanitarian action	4
5.	Annual report on the implementation of the UNICEF Gender Action Plan, 2022–2025	4
6.	UNICEF programme cooperation	4
	Extensions of ongoing country programmes	4
7.	Update on protection from sexual exploitation and abuse	5
8.	Update on organizational culture and diversity	5
9.	Update on implementation efforts on the repositioning of the United Nations development system	5
10.	Update on the UN80 Initiative and implementation by UNICEF	5

26-05740 (E) 080526

Please recycle

Evaluation, audit and oversight matters

11. Evaluation reports and management responses 6

Annual report for 2025 on the evaluation function in UNICEF, and management response 6

Impact evaluation of the early childhood cash transfer of the Juntos programme on health services coverage and prevalence of stunting and anaemia in Peru, and UNICEF summary of the response of the Government of Peru to the evaluation 6

12. Report of the Ethics Office of UNICEF for 2025, and management response 7

13. Internal audit and investigations 7

UNICEF Office of Internal Audit and Investigations 2025 annual report to the Executive Board, and management response 7

UNICEF Audit Advisory Committee 2025 annual report to the Executive Board 7

14. Annual report on the risk profile of UNICEF 8

15. Progress on the consideration of the review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women by the Joint Inspection Unit 8

Resource, financial and budgetary matters

16. Private Fundraising and Partnerships: financial report for the year ended 31 December 2025 .. 8

Other matters and adoption of draft decisions

17. Address by the Chairperson of the UNICEF Global Staff Association 8

18. Other matters 8

19. Adoption of draft decisions 9

20. UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board 9

Provisional timetable and organization of work for the 2026 annual session of the UNICEF Executive Board 10

Provisional annotated agenda

1. Adoption of the provisional annotated agenda, timetable and organization of work
For decision (E/ICEF/2026/9)

The provisional agenda has been prepared in consultation with the Bureau of the Executive Board on the basis of the programme of work presented to the Board at its second regular session of 2025. The Board will adopt the agenda for the session, making any amendments it considers necessary.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

2. Opening statements by the President of the Executive Board and the Executive Director of UNICEF

The Executive Board will hear opening statements by the President of the Executive Board and the Executive Director of UNICEF.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

Programme and policy matters

3. Annual report for 2025 of the Executive Director of UNICEF
For decision (E/ICEF/2026/10)

The report covers 2025, the last year of the UNICEF Strategic Plan, 2022–2025. It takes stock of progress towards the aims of the Strategic Plan, presenting and analysing progress against key indicators. Included with the report are the following documents: (a) report on the implementation of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2022–2025; (b) report on the implementation of the quadrennial comprehensive policy review of operational activities for development of the United Nations system; (c) description of independent oversight functions/bodies in UNICEF; and (d) a data companion and scorecard.

UNICEF focal point:
Mr. Bo Viktor Nylund
Director a.i., Office of Strategy and Evidence – Innocenti
bvnylund@unicef.org / +39 055 203 3358

Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2026–2029
For information (E/ICEF/2026/11)

The document has been updated to provide the baselines and targets for the impact and outcome indicators included in the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2026–2029 endorsed as part of the Strategic Plan at the second regular session of 2025.

UNICEF focal point:
Mr. Bo Viktor Nylund
Director a.i., Office of Strategy and Evidence – Innocenti
bvnylund@unicef.org / +39 055 203 3358

UNICEF report on the recommendations of the Joint Inspection Unit
For information (E/ICEF/2026/12)

The report summarizes the UNICEF response to recommendations addressed to the organization contained in reports and notes issued by the Joint Inspection Unit from January through December 2025.

UNICEF focal point:
Mr. Nazim Khizar
Deputy Director, Financial Reporting and Grant Management
Division of Financial and Administrative Management
nkhizar@unicef.org / 212 824 6014

4. Annual report on UNICEF humanitarian action
For decision (E/ICEF/2026/13)

The annual report presents an overview of the UNICEF response to humanitarian crises in 2025, globally, regionally and at the country level, outlining key challenges and lessons learned in humanitarian action, and how these have informed the UNICEF response. The report also identifies strategic priorities for the coming year.

UNICEF focal point:
Ms. Lucia Elmi
Director, Office of Emergency Programmes
lelmi@unicef.org / 212 326 7448

5. Annual report on the implementation of the UNICEF Gender Action Plan, 2022–2025
For information (E/ICEF/2026/14)

The report provides an update on programmatic and institutional results, including financial resources and expenditures, based on the results matrix, indicators and performance benchmarks of the Gender Action Plan. The report is accompanied by a data companion and scorecard.

UNICEF focal point:
Ms. Lauren Rumble
Associate Director, Gender Equality, Global Programme Division
lrumble@unicef.org / 212 326 7690

6. UNICEF programme cooperation

Extensions of ongoing country programmes
For decision (E/ICEF/2026/P/L.10)

In accordance with Executive Board decision 2009/11, the Executive Board will be requested to approve the one-year extension of the country programme for Lebanon, following a one-year extension; and the one-year extension of the country programme for South Sudan, following a one-year extension.

UNICEF focal points:
Mr. Bo Viktor Nylund
Director, Office of Strategy and Evidence – Innocenti
bvnylund@unicef.org / +39 055 203 3358

Mr. George Laryea-Adjei
Director, Global Programme Division
glaryeaadjei@unicef.org / 212 326 1080

7. Update on protection from sexual exploitation and abuse
For decision (E/ICEF/2026/15)

The report outlines how UNICEF prevents and responds to sexual exploitation and abuse, as well as broader safeguarding risks, across its programmes and operations at headquarters, regional and country levels.

UNICEF focal point:
Mr. Bo Viktor Nylund
Director a.i., Office of Strategy and Evidence – Innocenti
bvnylund@unicef.org / +39 055 203 3358

8. Update on organizational culture and diversity
For decision (E/ICEF/2026/16)

The report provides an update on the ongoing efforts of UNICEF to strengthen its organizational culture and further integrate its core values into the delivery of results, with the vision to create a workplace where all colleagues are treated with dignity and respect.

UNICEF focal point:
Mr. Sajid Ali
Principal Adviser, Division of People and Culture
sajidali@unicef.org / 212 824 6065

9. Update on implementation efforts on the repositioning of the United Nations development system
For decision

In its decision 2018/15, the Executive Board requested UNICEF to continue its engagement with the Board on the implementation of General Assembly resolution 72/279 and to provide regular updates on that work. The information note also includes updates on the implementation of General Assembly resolution 76/4 on the review of the resident coordinator system, in the context of General Assembly resolution 79/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, and addresses the requests contained in Executive Board decision 2025/13 adopted at the annual session of 2025. The information note will be accompanied by the United Nations development system reform checklist, as an annex.

UNICEF focal point:
Ms. Mandeep O'Brien
Director, Public Partnerships Division
mobrien@unicef.org / 212 326 7118

10. Update on the UN80 Initiative and implementation by UNICEF
For decision

The Executive Board will hear an update on UNICEF engagement in the UN80 Initiative pursuant to its decision 2026/1.

UNICEF focal point:
Ms. Mandeep O'Brien
Director, Public Partnerships Division
mobrien@unicef.org / 212 326 7118

Evaluation, audit and oversight matters

11. Evaluation reports and management responses

Annual report for 2025 on the evaluation function in UNICEF, and management response
For decision (E/ICEF/2026/17, E/ICEF/2026/18)

The annual report is prepared in accordance with Executive Board decision 2008/4, which requested that UNICEF report annually on the evaluation function and on the findings and recommendations of evaluations completed each year. The report outlines the contextual background for the evaluation function in 2025, highlighting progress in implementing the Revised evaluation policy of UNICEF and relevant Executive Board decisions. It provides an overview of evaluation function performance in 2025, including an analysis of delivery and coverage, the evaluation portfolio profile, quality and follow-through, and evaluation financing, as well as the key achievements, challenges and influencing factors shaping performance in a period of sustained financial constraint and organizational change. The report is accompanied by a management response.

UNICEF focal point for the annual report:
Mr. Robert McCouch
Director of Evaluation
rmccouch@unicef.org / 212 303 7952

UNICEF focal point for the management response:
Ms. Rada Noeva
Deputy Chief of Staff
rnoeva@unicef.org / 212 326 7488

Impact evaluation of the early childhood cash transfer of the Juntos programme on health services coverage and prevalence of stunting and anaemia in Peru, and UNICEF summary of the response of the Government of Peru to the evaluation
For information (E/ICEF/2026/19, E/ICEF/2026/20)

The evaluation measures the impact of an early childhood cash transfer targeted at households with a pregnant woman or a child under 1 year old in Peru. The transfer, implemented by the Government of Peru and part of the Juntos programme, succeeded in improving access to health services and reducing stunting. The impact evaluation recommendations led to significant policy changes and continued engagement with UNICEF to strengthen social protection in Peru. The report is accompanied by a UNICEF summary of the response of the Government of Peru to the evaluation.

UNICEF focal point for the evaluation report:
Mr. Robert McCouch
Director of Evaluation
rmccouch@unicef.org / 212 303 7952

UNICEF focal point for the UNICEF summary of the response of the Government of Peru to the evaluation:
Mr. Javier Álvarez
UNICEF Representative in Peru
jalvarez@unicef.org / +51 1 613 0707

12. Report of the Ethics Office of UNICEF for 2025, and management response
For decision (E/ICEF/2026/21, E/ICEF/2026/22)

The report of the activities of the Ethics Office and its management response are presented to the Executive Board in accordance with its decisions 2010/18, 2018/11 and 2022/14.

UNICEF focal point for the report:
Mr. El Cid Butuyan
Director, Ethics Office
ebutuyan@unicef.org / 212 326 7142

UNICEF focal point for the management response:
Mr. Sajid Ali
Principal Adviser, Division of People and Culture
sajidali@unicef.org / 212 824 6065

13. Internal audit and investigations

UNICEF Office of Internal Audit and Investigations 2025 annual report to the Executive Board, and management response
For decision (E/ICEF/2026/AB/L.3, E/ICEF/2026/AB/L.3/Add.1, E/ICEF/2026/AB/L.3/Add.2, E/ICEF/2026/AB/L.4)

The report, prepared annually in accordance with Executive Board decision 1997/28 and subsequent decisions, provides an overview of the Office, describes key issues highlighted by its internal audit and investigations work, summarizes the organizational follow-up to the implementation of recommendations, and provides information on the disclosure of internal audit reports during 2025. The report is accompanied by two addenda, one detailing the open agreed internal audit actions older than 18 months as at 31 December 2025, and another detailing the cases closed after investigation and cases closed after assessment with established financial losses during 2025. The report is also accompanied by a management response.

UNICEF focal point for the report:
Mr. Stephen Zimmermann
Director, Office of Internal Audit and Investigations
szimmermann@unicef.org / 917 265 4568

UNICEF focal point for the management response:
Mr. Nazim Khizar
Deputy Director, Financial Reporting and Grant Management
Division of Financial and Administrative Management
nkhizar@unicef.org / 212 824 6014

UNICEF Audit Advisory Committee 2025 annual report to the Executive Board
For information

The annual report of this independent external oversight body is presented to the Executive Board for information.

UNICEF Audit Advisory Committee focal point:
Mr. Richard Chambers
Chair, Audit Advisory Committee
rchambers@richardchambers.com / 407 463 9389

14. Annual report on the risk profile of UNICEF
For decision (E/ICEF/2026/23)

The annual report is presented to the Executive Board in accordance with its decision 2025/17. The report focuses on top risks, risk appetite, and management and mitigation of critical risks for the coming year.

UNICEF focal point:
Mr. Jacob van der Blij
Chief Risk Officer
jvanderblij@unicef.org / 212 326 7183

15. Progress on the consideration of the review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women by the Joint Inspection Unit
For decision

The Executive Board will be provided with an update on the implementation of its decision 2024/15, on the assessment of how the Executive Board executes its governance and oversight functions.

UNICEF focal point:
Mr. Andrés Franco
Secretary of the Executive Board
afranco@unicef.org / 212 326 7663

Resource, financial and budgetary matters

16. Private Fundraising and Partnerships: financial report for the year ended 31 December 2025
For decision (E/ICEF/2026/AB/L.5)

The report is presented annually to the Executive Board, in accordance with annex I to General Assembly resolution 48/162 of 20 December 1993.

UNICEF focal point:
Ms. Carla Haddad Mardini
Director, Private Fundraising and Partnerships Division
chaddadmardini@unicef.org / +41 22 909 5702

Other matters and adoption of draft decisions

17. Address by the Chairperson of the UNICEF Global Staff Association

The chairperson of the UNICEF Global Staff Association addresses the Executive Board at its annual session.

UNICEF focal point:
Ms. Francoise Chandler
Chairperson, Global Staff Association
fchandler@unicef.org / 212 824 6135

18. Other matters

The Executive Board has before it the provisional list of agenda items for its second regular session of 2026 and may consider discussing any other issue under this agenda item.

19. Adoption of draft decisions

20. UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board

Following the announcement of the 2026 Staff Team Awards, the Executive Board will hear statements by the Executive Director of UNICEF and the President of the Executive Board.

Provisional timetable and organization of work for the 2026 annual session of the UNICEF Executive Board

16–19 June 2026[1]

Tuesday 16 June	10 a.m.–1 p.m.	Item 1	Adoption of the provisional annotated agenda, timetable and organization of work
		Item 2	Opening statements by the President of the Executive Board and the Executive Director of UNICEF
		Item 3	Annual report for 2025 of the Executive Director of UNICEF
			Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2026–2029
			UNICEF report on the recommendations of the Joint Inspection Unit
			General statements
	1.15–2.45 p.m.		*Informal consultations*
	3–5 p.m.		*General statements (cont'd)*
		Item 4	Annual report on UNICEF humanitarian action
		Item 7	Update on protection from sexual exploitation and abuse
		Item 6	UNICEF programme cooperation
			Extensions of ongoing country programmes
	5–6 p.m.		*Informal consultations*
Wednesday 17 June	10 a.m.–1 p.m.	Item 13	Internal audit and investigations
			UNICEF Office of Internal Audit and Investigations 2025 annual report to the Executive Board, and management response
			UNICEF Audit Advisory Committee 2025 annual report to the Executive Board
		Item 12	Report of the Ethics Office of UNICEF for 2025, and management response
		Item 11	Evaluation reports and management responses
			Annual report for 2025 on the evaluation function in UNICEF, and management response
			Impact evaluation of the early childhood cash transfer of the Juntos programme on health services coverage and prevalence of stunting and anaemia in Peru, and UNICEF summary of the response of the Government of Peru to the evaluation
	1.15–2.45 p.m.		*Informal consultations*

[1] When consideration of an agenda item concludes ahead of the allocated time, the next item will be taken up for consideration and the timetable adjusted accordingly.

	3–5 p.m.	Item 9	Update on implementation efforts on the repositioning of the United Nations development system
		Item 10	Update on the UN80 Initiative and implementation by UNICEF
		Item 8	Update on organizational culture and diversity
		Item 14	Annual report on the risk profile of UNICEF
	5–6 p.m.		*Informal consultations*
Thursday 18 June	10 a.m.–1 p.m.	Item 15	Progress on the consideration of the review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF and UN-Women by the Joint Inspection Unit
		Item 16	Private Fundraising and Partnerships: financial report for the year ended 31 December 2025
		Item 5	Annual report on the implementation of the UNICEF Gender Action Plan, 2022–2025
		Item 17	Address by the Chairperson of the UNICEF Global Staff Association
	2–6 p.m.		*Informal consultations*
Friday 19 June	10 a.m.–1 p.m.	Item 18	Other matters
		Item 19	Adoption of draft decisions
		Item 20	UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board
	3–5 p.m.		