Update on the findings of the midterm review of the Humanitarian Review

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1. Midterm review of the Humanitarian Review

Objective of the Humanitarian Review 2020:

To conduct an organizational assessment of UNICEF configuration and capacity for humanitarian action, including the commitment to strengthen linkages with its development work.

Objective of the 2024 midterm review of the Humanitarian Review:

To assess implementation progress of the recommendations that came out of the Humanitarian Review, identify lessons and propose corrective action and strategic priorities.
The Humanitarian Review offered **70 recommendations** to improve UNICEF humanitarian action.

Implementation is progressing with **62% of the recommendations fully implemented or on track**.

<table>
<thead>
<tr>
<th>Status</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Completed</td>
<td>26%</td>
</tr>
<tr>
<td>High Implementation</td>
<td>16%</td>
</tr>
<tr>
<td>Medium Implementation</td>
<td>14%</td>
</tr>
<tr>
<td>Low Implementation</td>
<td>11%</td>
</tr>
<tr>
<td>Continuing</td>
<td>7%</td>
</tr>
<tr>
<td>Not Started</td>
<td>8%</td>
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**Completed**
- 100% implemented

**High Implementation**
- > 75% implemented

**Medium Implementation**
- 50%-75% implemented

**Low Implementation**
- < 25% implemented

**Continuing**
- Ongoing – no start or end date

**Not Started**
- Implementation not yet commenced
### 3. Key implementation highlights

<table>
<thead>
<tr>
<th>Priority Area 1: Preparing for the Future</th>
<th>Operational Response Framework for Public Health Emergencies launched</th>
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<tbody>
<tr>
<td>Priority Area 2: Predictability, Quality, Timeliness, Equity</td>
<td>Revised Core Commitments for Children rolled out – and reached more than 10,000 UNICEF personnel</td>
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<tr>
<td>Priority Area 3: Humanitarian Leadership &amp; Capacity</td>
<td>Initiatives to strengthen Humanitarian Leadership, Surge Capacity and Humanitarian Learning</td>
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<td>Priority Area 4: Corporate Commitment</td>
<td>Procedure on the Humanitarian, Development and Peace Nexus revised</td>
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<td>Priority Area 5: Accountability</td>
<td>Simplified enterprise risk management assessment and reporting tools and procedures launched</td>
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4. Midterm review findings & recommendations

1. Focus on the transformative nature of the Humanitarian Review, including synthesizing & sharpening recommendations & prioritizing actions.

2. Further emphasize three areas of work:
   • Humanitarian Principles
   • Climate Action
   • Security Management

3. Enhance governance & monitoring of implementation & ensure adequate resources are available.

4. Refocus humanitarian action in the next Strategic Plan.
Thank you