

Report on the midterm review of the UNICEF Strategic Plan, 2022–2025 and annual report for 2023 of the Executive Director of UNICEF

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Item 3: Report on the midterm review of the UNICEF Strategic Plan, 2022–2025 and annual report for 2023 of the Executive Director of UNICEF


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UNICEF Performance in Goal Areas 2023



Goal Area 1
Survive and thrive

8 result areas




Goal Area 2
Learning and skills acquisition

2 result areas



Goal Area 3
Protection from violence and exploitation

3 result areas



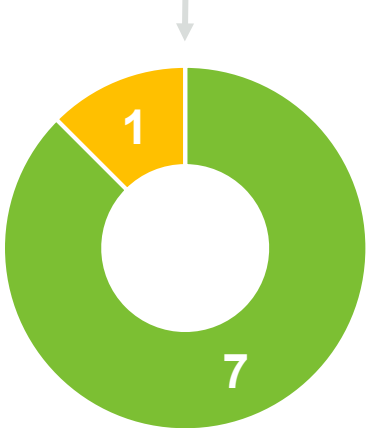
Goal Area 4
Safe and clean environment

3 result areas

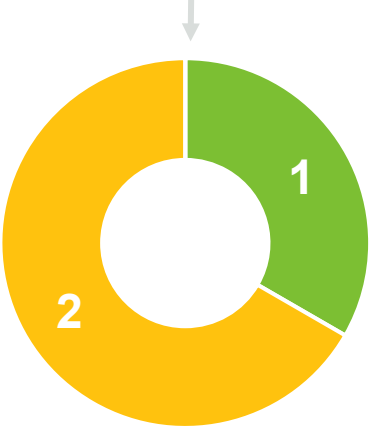
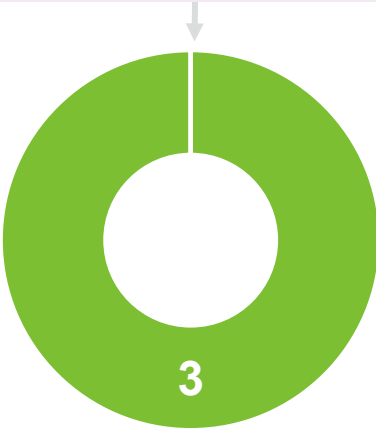


Goal Area 5
Living free from child poverty and access to social protection

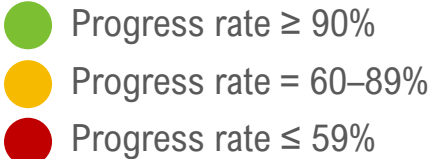
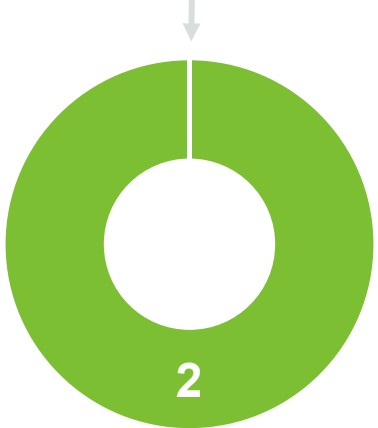
2 result areas



Mental health and psychosocial well-being



Water, sanitation and hygiene systems and empowerment of communities
Climate change, disaster risks and environmental degradation



Key Achievements in Cross-Cutting Programmes in 2023



Climate Action

5.4 and 4.8 million people, respectively, accessed climate-resilient water systems and sanitation facilities.
In 78 countries, children and young people were engaged in action and advocacy to address climate change, 28 of which worked to mainstream in teacher training and learning opportunities.



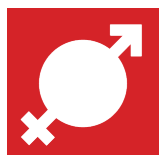
Resilience

32 per cent of countries reported having a resilient education system that can respond to humanitarian crises.
22 countries had shock-responsive social protection systems, driven partially by efforts to strengthen the readiness of national systems to scale up cash transfers as well as UNICEF internal preparedness.



Peace-building

30 per cent of country offices met organizational benchmarks for contributions to social cohesion and peace.
68 per cent of countries experiencing conflict had a system to document, analyse and use data about grave child rights violations for prevention and response, up from 52 per cent in 2022.



Gender

122.8 million children aged 5–19 years benefited from gender-responsive programmes for the prevention of anaemia and other forms of malnutrition.
29 per cent of country offices met organizational standards for UNICEF Gender Action Plan implementation, up from 3 per cent in 2021.



Disability

4.7 million children with disabilities were reached across different programmes in 145 countries.
67 countries had disability-inclusive social protection programmes, up from 55 in 2021.

Change Strategies and Enablers 2023 Performance | Organizational Effectiveness and Efficiency

UNICEF's progress rate on its change strategies is over 90 per cent in **8 of the 9 cases**, with only the “Data, research, evaluation and knowledge management” area coming short, at 85 per cent.



UNICEF's progress rate on its enablers is over 90 per cent in **4 of the 5 cases**, with the “Strategic internal communication and staff engagement” area coming close, at 89 per cent.



67 per cent of country offices met organizational benchmarks for **community engagement and social and behaviour change** standards, while **37 per cent of country offices** met for systematically **assessing** and addressing multifaceted drivers of **discrimination and stigmatization**.



UNICEF procured **\$5.24 billion in goods and services**, up 37 per cent from pre-COVID-19 figures. Over \$893.1 million worth of emergency supplies were delivered to 81 countries.



50 per cent of country offices met organizational benchmarks for the **accountability to affected populations**.



Offices took steps to better manage overall safeguarding risks. **56 country offices** implemented systems to **prevent and respond to sexual exploitation and abuse**.



UNICEF met **94 per cent** of benchmarks on the **System-wide Action Plan on Gender Equality**, mainly due to progress made in overall **gender parity**, reaching **49.4 per cent of women staff** in 2023.



54 per cent of UNICEF offices were located in **United Nations common premises**, facilitating common or shared services between organizations.

Key Shifts Emerging from the MTR



Global reprioritization on the **rights and needs of children**



Renewed focus on evidence for **SDG acceleration at scale**

Implement **Sustainability and Climate Action Plan** and invest in **resilient** systems and communities



Reposition UNICEF as a **strategic contributor to Africa's development agendas**



Step up work on **systemic change** and **systems strengthening**, including thought leadership and policy solutions



Practical solutions to realize rights of **adolescent girls**, including by promoting their leadership and agency

Operationalize analytical work for a **deeper and differentiated understanding of SDG progress**



More **strategic resource allocation**, including in contexts such as upper-middle-income countries



Expenses and Revenue

Direct programme expense by Goal Area, 2023

Goal Area	Total expense (millions)
Every child survives and thrives, with access to nutritious diets, quality primary health care, nurturing practices and essential supplies	\$3 631.8
Every child learns and acquires skills for the future	\$1 741.7
Every child is protected from violence, exploitation, abuse, neglect and harmful practices	\$982.0
Every child has access to safe and equitable water, sanitation and hygiene services and lives in a safe and sustainable climate and environment	\$1 250.0
Every child has access to inclusive social protection and lives free from poverty	\$851.4
TOTAL	\$8 456.9

Total revenue for 2023 was **\$8.9 billion** (decrease of 14 per cent from 2022).

Public sector revenue: \$6.4 billion

Private sector revenue: \$2.1 billion

2023 regular resource revenue from the public sector marginally increased, from \$524 million in 2022 to **\$526 million in 2023**.

Revenue for humanitarian assistance was **\$3.1 billion in 2023**.

Thank you.

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