

Management response to the evaluation of the UNICEF Level 3 response to the global COVID-19 pandemic

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Overall Recommendations

1. Develop a corporate narrative for the role of UNICEF in public health emergencies (PHEs)

2. Refresh the corporate narrative on the priority of COVID-19

- A white paper: *“Putting the Best Interest of Children, Women and their Communities at the Centre of Public Health Emergency Preparedness and Response”* has been developed and **will be complemented by a strategic plan**
- **Will increase focus on PHE preparedness and response at all levels**

Overall Recommendations

3. Consider undertaking a functional review of the PHE capacity across UNICEF

4. Build preparedness for PHE response across UNICEF

- Conduct an external evaluation of UNICEF work in PHEs, including a review of UNICEF PHE capacities
- A comprehensive nine-month Humanitarian Leadership programme trained 244 senior managers, with an additional 144 spots planned
- Update training programme of Emergency Preparedness and Response course for all staff in collaboration with regional emergency advisers
- Strengthen guidance on PHE links to preparedness in updated guidance
- Support country and regional offices in understanding and defining risk and risk appetite

Overall Recommendations

5. Revisit the global ethos of partnership in vaccines in particular

- Identify the top three to five partners that UNICEF engages with in the vaccine ecosystem and conduct bilateral and/or multilateral discussions on roles and responsibilities for vaccine supply, country preparedness and delivery during PHEs
- Identify best practices from the COVID-19 Vaccine Delivery Partnership

6. Reassess supply chain and procurement requirements and procedures for PHEs

- Local procurement has been added to the emergency procedures
- COVID-19 supply lessons learned have been documented and shared

Overall Recommendations

6. Intensify the focus on equity and gender in emergency response

- Situation reports, Humanitarian Action for Children and Consolidated Emergency Report guidance includes gender- and age-disaggregated results and analysis
- Resource kit for gender equality and the Core Commitments for Children disseminated
- Gender-responsive emergency preparedness priority actions are integrated into UNICEF internal guidance

7. Define and establish the corporate-level knowledge management and learning system for PHEs

- Formal review process established
- Consulted globally on guidance produced and shared in 2020–2021
- Learning products mapped



Thank you.