

# Annual report for 2022 on the evaluation function in UNICEF

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Item 9: Annual report for 2022 on the evaluation function in UNICEF

Reference document: E/ICEF/2023/18

# Background and context

- Shifts in the operating environment
  - **2020–2021:** Disruption, adaptation and innovation (COVID-19)
  - **2022:** Re-stabilization, re-focus, re-invigoration
- Shifts within the evaluation function
  - First year as a full team
  - Vision for the evaluation function
  - Independent Peer Review of the UNICEF evaluation function
  - Review and revision of UNICEF evaluation policy

**2022**

Period of transition marked by significant progress, significant challenges and significant opportunities

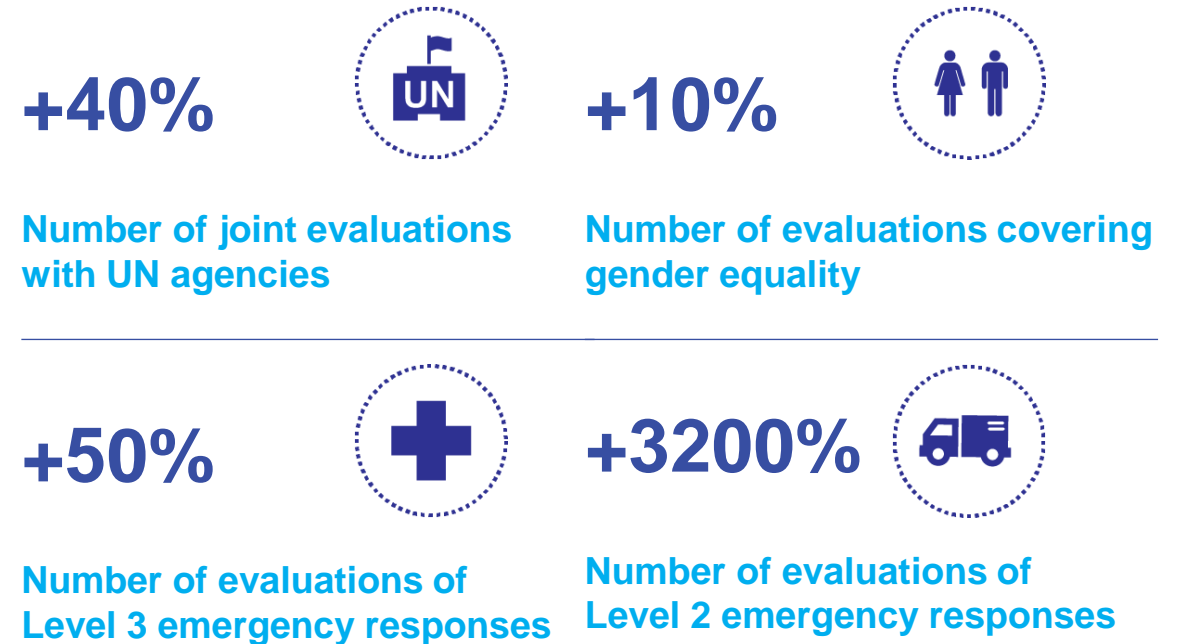


# Areas of significant progress

## Broad accomplishments

- Successful recruitment on **key evaluation positions**
- Scale-up of **innovative approaches**
- Significant progress in **national evaluation capacity development**  
Significant advances in **impact evaluation** (Impact Evaluation Strategy, Impact Catalyst Fund)
- Forging of **innovative, holistic evidence partnership** (evaluation, research, monitoring, data analysis) with Government of Germany
- Launch of **Independent Peer Review of UNICEF evaluation function**
- Launch of the **review and revision of the UNICEF evaluation policy**
- Completion and presentation of the **Evaluability assessment and formative evaluation of the UNICEF Strategic Plan, 2022–2025**

## Accomplishments on key performance indicators



Approaches Requirements **Meets Requirements** Exceeds Requirements



# Areas for improvement in 2023

**-2%**



**Decrease (from 5 to 3) for Impact Evaluations as a % of all UNICEF evaluations between 2021 and 2022**

**-0.3**



**Decrease (from 3.6 to 3.3) in the quality mean score out of 5 between 2021 and 2022**

**+22%**



**Number of overdue Evaluation Management Responses (EMRs) (from 5 to 27) between 2021 and 2022**

**30%**



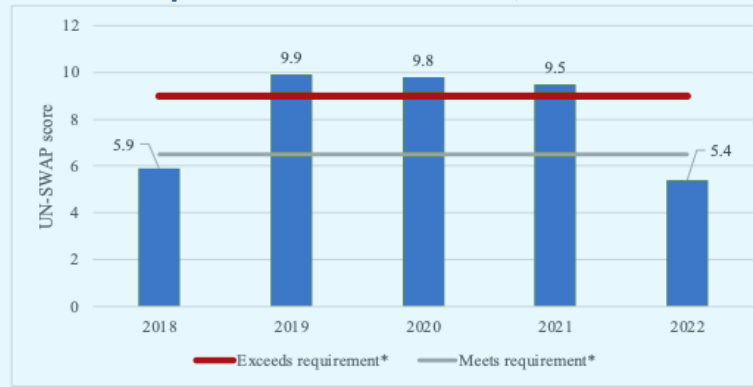
**Percentage of planned headquarters evaluations completed in 2022**



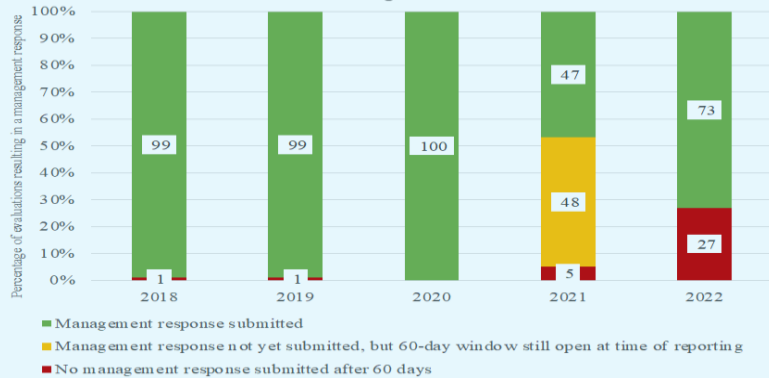
# Areas of significant concern

- Management response timeliness
- Meaningful integration of gender equality / empowerment of women lenses into evaluations
- Evaluation expenditure
- Evaluation expenditure reporting

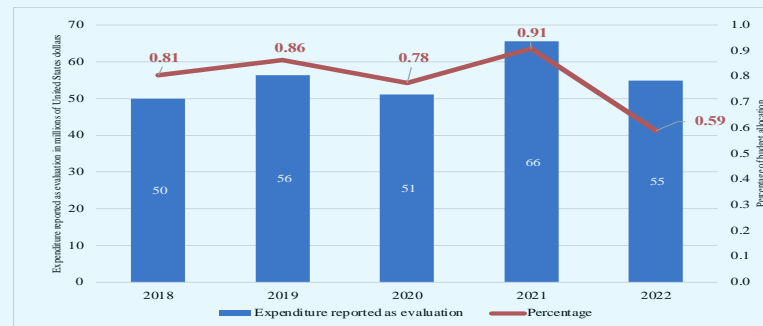
Evaluation performance under the UN System-wide Action Plan on Gender Equality and the Empowerment of Women, 2018–2022



Timeliness of management response, 2018–2022



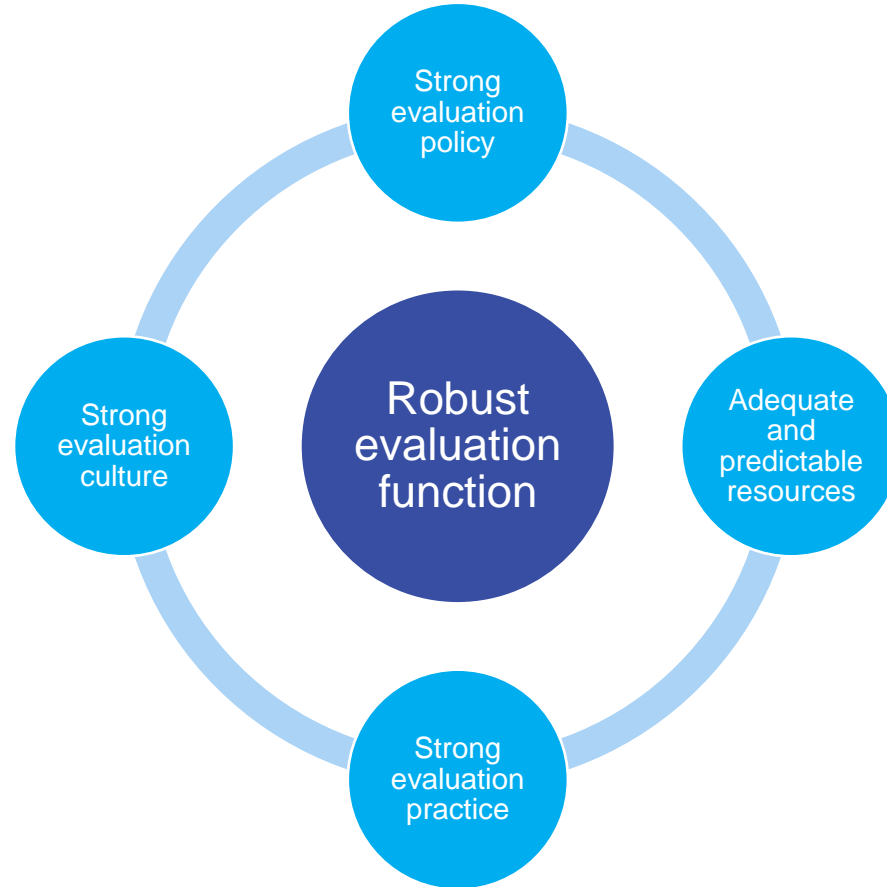
UNICEF expenditure reported as evaluation, in millions of USD and as a % of total budget allocation, 2018–2022





# Key priorities in 2023

- Finalize and receive Executive Board endorsement of revised UNICEF evaluation policy
- Develop accompanying guidance to implement revised evaluation policy
- Complete management response to Independent Peer Review of the UNICEF evaluation function
- Address specific shortfalls and challenges, together with management
- Continue to mature the function and enabling environment, together with management





# Thank you.