

# Annual Report of the Evaluation Function, 2022

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UNICEF Executive Board – Informal briefing – 18 May 2023

Item 9: Annual report for 2022 on the evaluation function in UNICEF

Reference document: E/ICEF/2023/18

# Background and context

- Shifts in operating environment
- Vision paper for the evaluation function
- UNEG independent Peer Review  
<https://www.unicef.org/evaluation/>
- Review and revision of UNICEF evaluation policy (2018)
- Significant progress, new and emerging challenges



# Areas of significant progress

- Successful recruitment on key evaluation positions
- Scale-up of innovative evaluation approaches
- Significant advances in national evaluation capacity development
- Significant advances in impact evaluation
- Launch of independent Peer Review and corresponding review and revision of the UNICEF evaluation policy
- Completion of *Evaluability assessment and formative evaluation of the UNICEF Strategic Plan, 2022-2025* (in first 6 months of the Strategic Plan 2022-2025)



# Other major milestones in 2022

**+40%**



Number of evaluations managed jointly with other UN agencies between 2021 and 2022

**+10%**



Number of evaluations covering gender equality between 2021 and 2022

**+50%**



Number of dedicated evaluations of Level 3 humanitarian response between 2021 and 2022

**+3200%**



Number of dedicated evaluations of Level 2 humanitarian response between 2021 and 2022



## Indicator 10



Exceeds Requirements

**Meets Requirements**

Approaches Requirements

# Areas for improvement in 2023

**-2%**



**Decrease (from 5 to 3) for Impact Evaluations as a % of all UNICEF evaluations between 2021 and 2022**

**-0.3**



**Decrease (from 3.6 to 3.3) in the quality mean score out of 5 between 2021 and 2022**

**+22%**



**Number of overdue Evaluation Management Responses (EMRs) (from 5 to 27) between 2021 and 2022**

**30%**

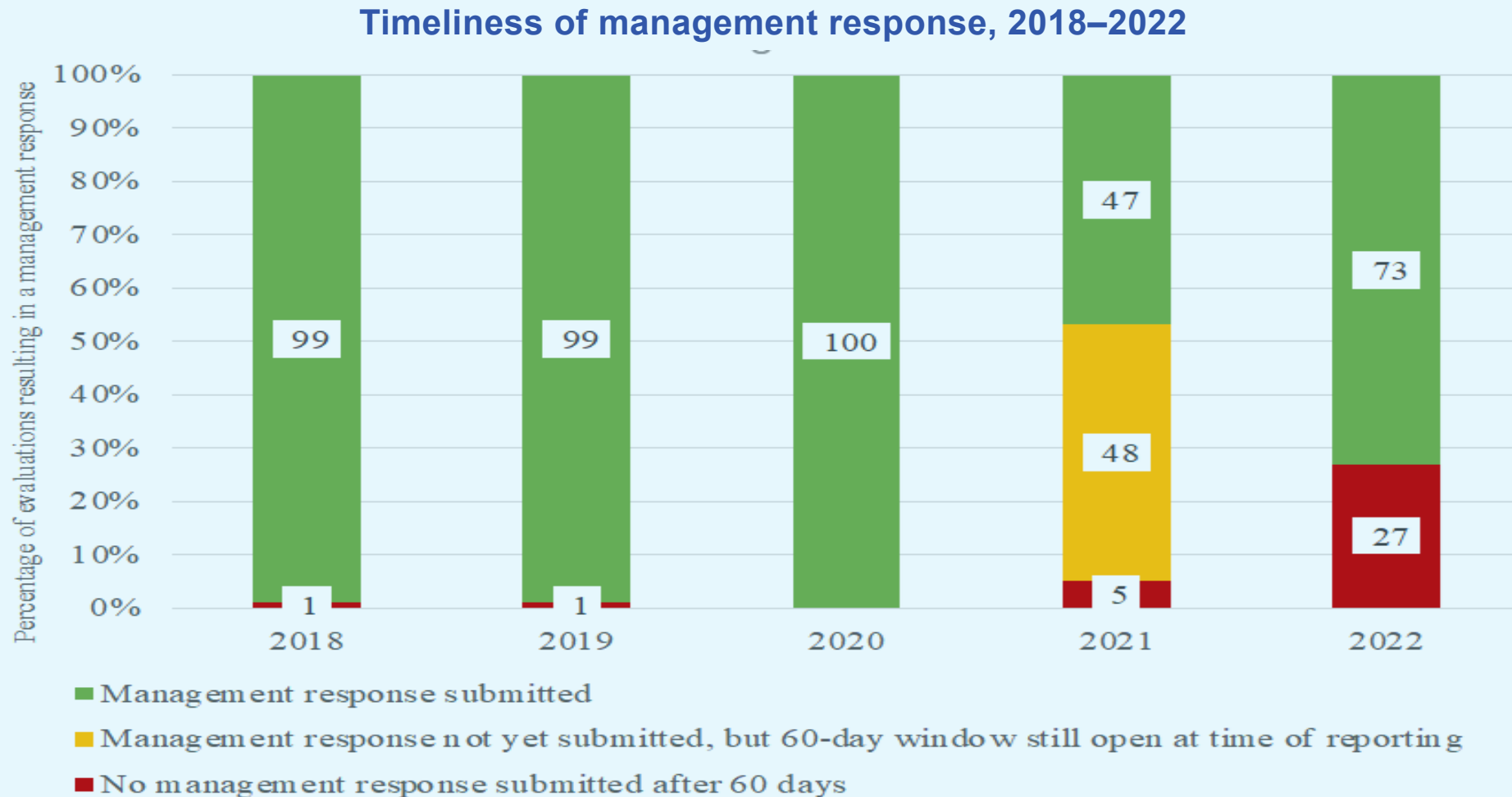


**Percentage of planned headquarters evaluations completed in 2022**



# Area of significant concern

## Management Response Timeliness



# Area of significant concern

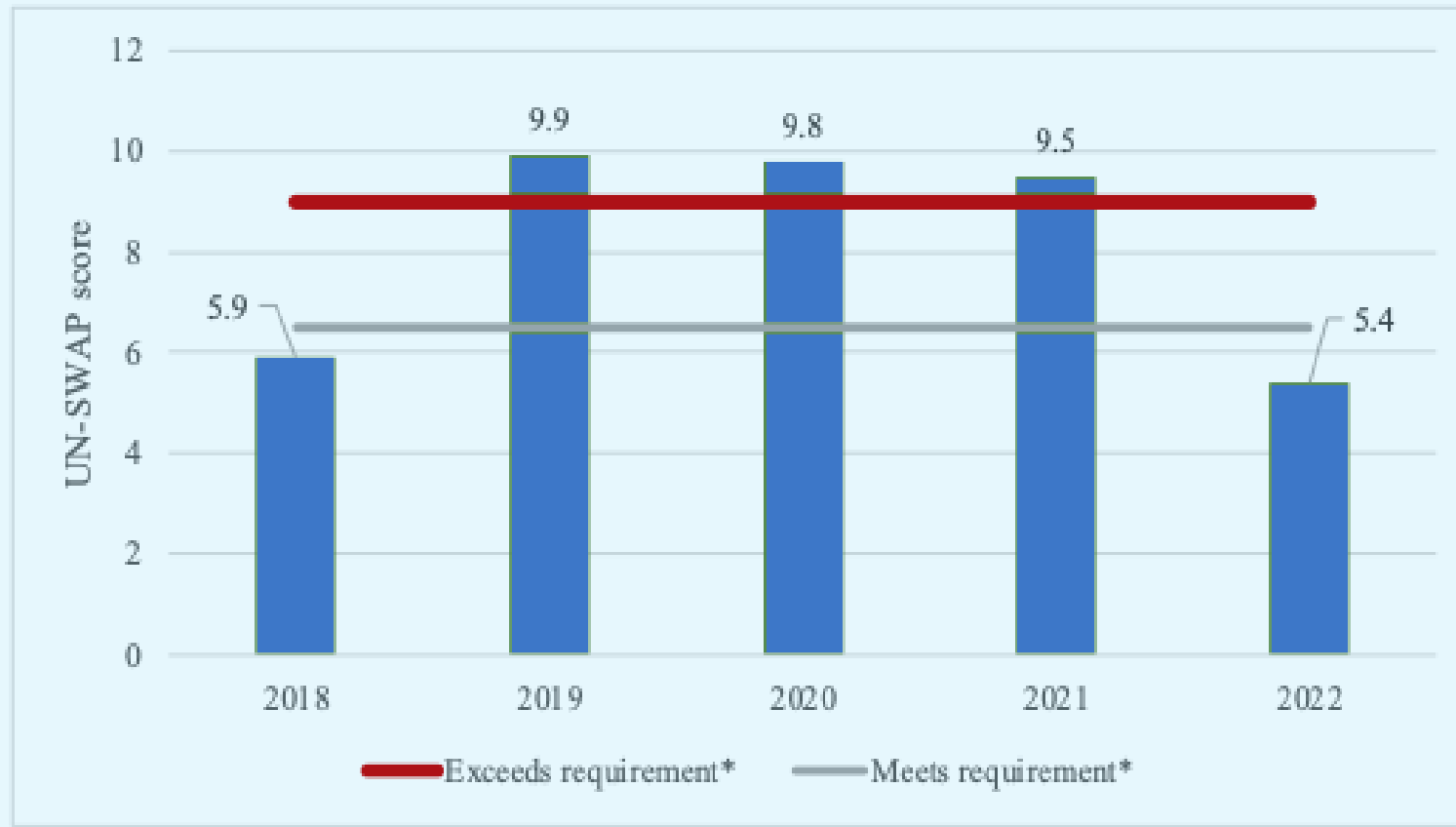
## Quality of evaluation



# Area of significant concern

## Gender equality and empowerment of women

Evaluation performance under the United Nations System-wide Action Plan on Gender Equality and the Empowerment of Women, 2018–2022

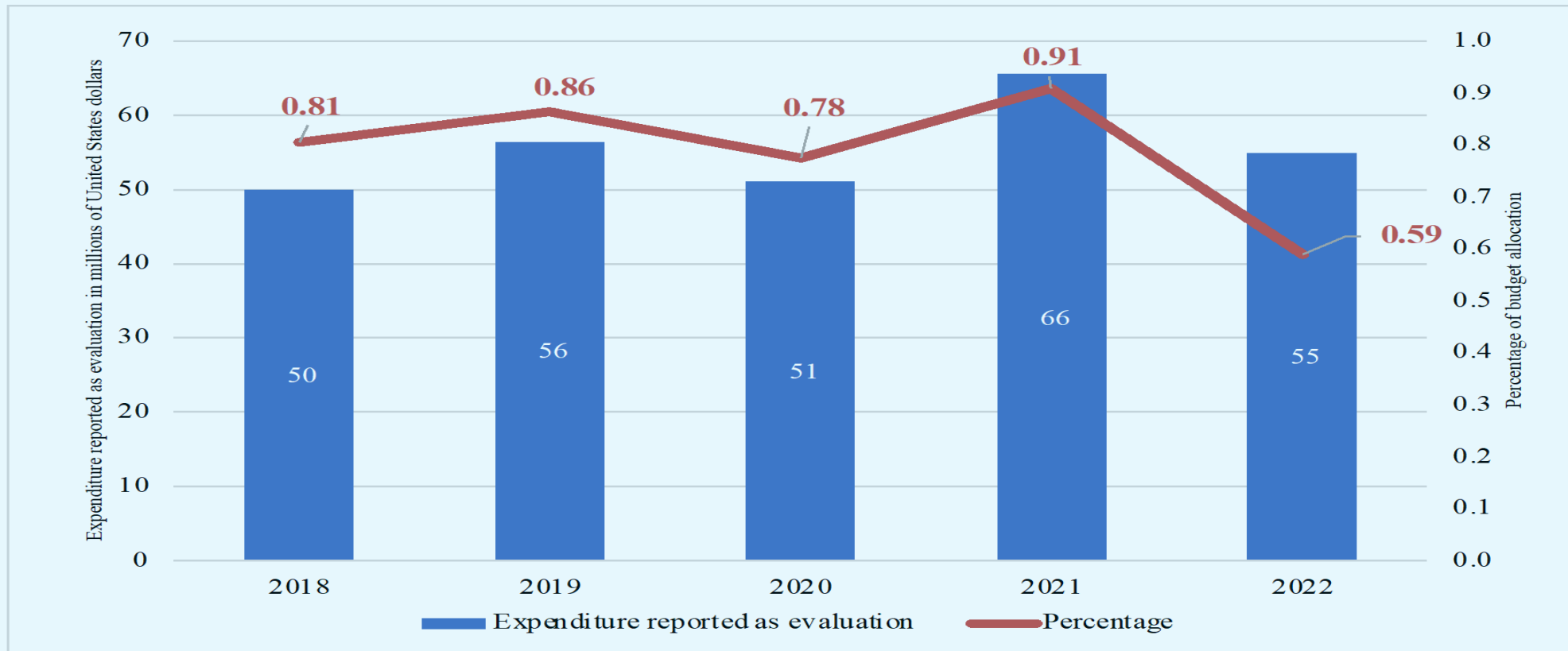




# Area of significant concern

## Overall expenditure reported as being related to evaluation

UNICEF expenditure reported as evaluation, in millions of United States dollars and as a percentage of total budget allocation, 2018–2022



# Area of significant concern

## Activities reported as evaluation expenditure

### Activities reported as evaluation expenditure, by activity type, 2022

Activities	Expenditure (in United States dollars)	Percentage
Activities directly related to evaluation	<b>38,073,275</b>	<b>70%</b>
Data and surveys	3,505,294	6%
Planning and programme reviews	1,755,344	3%
Monitoring	1,294,542	2%
Research	264,703	1%
Evidence generation	612,357	1%
Systems strengthening	4,187,139	8%
Other	5,128,126	9%
Total	54,820,780	100%

# Key priorities in 2023

1. Predictable and adequate resourcing for the function
2. Enhancing the maturity of the evaluation function in the organization
3. Strengthening accountability mechanisms and clarifying roles and responsibilities



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evaluation  
Policy

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evaluation  
practice

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evaluation  
culture



# Thank you.