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United Nations Children's Fund

Executive Board

Compendium of decisions adopted by the Executive Board at its first regular session of 2023

<i>Decision</i>		<i>Page</i>
	First regular session, 7–10 February 2023	
2023/1	Country programme documents.....	2
2023/2	Extensions of ongoing country programmes.....	2
2023/3	Evaluability assessment and formative evaluation of the UNICEF positioning to achieve the UNICEF Strategic Plan, 2022–2025, and management response	3
2023/4	UNICEF financial report and audited financial statements for the year ended 31 December 2021 and report of the Board of Auditors, and management response	3
2023/5	Private Fundraising and Partnerships: 2023 workplan and proposed budget	3



2023/1 Country programme documents

The Executive Board

1. *Takes note* that the country programme documents for Algeria, Bolivia (Plurinational State of), Central African Republic, Costa Rica, Dominican Republic, Ecuador, Haiti, Iran (Islamic Republic of), Lebanon, Nepal and Sao Tome and Principe ([E/ICEF/2023/P/L.2–E/ICEF/2023/P/L.6](#), [E/ICEF/2023/P/L.8–E/ICEF/2023/P/L.10](#) and [E/ICEF/2023/P/L.12–E/ICEF/2023/P/L.14](#)), the multi-country programme for the Pacific Islands ([E/ICEF/2023/P/L.1](#)) and the area programme document for Palestinian children and women in Jordan, Lebanon, the Syrian Arab Republic and the State of Palestine ([E/ICEF/2023/P/L.11](#)), including aggregate indicative budgets, were made available to Member States for their comments and input from 15 November to 5 December 2022; that the common country programme document for Cabo Verde ([DP/FPA-ICEF/CCPD/2023/CPV/1](#)), including aggregate indicative budget, was made available to Member States for their comments and input from 7 November to 25 November 2022; and that the country programme document for Venezuela (Bolivarian Republic of) ([E/ICEF/2023/P/L.7](#)), including aggregate indicative budget, was made available to Member States for their comments and input from 18 November to 8 December 2022;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents for Algeria, Bolivia (Plurinational State of), Central African Republic, Costa Rica, Dominican Republic, Ecuador, Haiti, Iran (Islamic Republic of), Lebanon, Nepal, Sao Tome and Principe and Venezuela (Bolivarian Republic of), the multi-country programme for the Pacific Islands, the area programme document for Palestinian children and women in Jordan, Lebanon, the Syrian Arab Republic and the State of Palestine, and the common country programme document for Cabo Verde ([E/ICEF/2023/P/L.1–E/ICEF/2023/P/L.14](#) and [DP/FPA-ICEF/CCPD/2023/CPV/1](#)), including aggregate indicative budgets.

*First regular session
8 February 2023*

2023/2 Extensions of ongoing country programmes

The Executive Board

1. *Takes note* of the six-month extension of the country programme for Papua New Guinea, following a six-month extension; and the 10-month extension of the country programme for Mauritania, following a two-month extension, both of which were approved by the Executive Director and are presented in table 1 of document [E/ICEF/2023/P/L.15](#);

2. *Approves* the 10-month extension of the country programme for Brazil, following a one-year extension and a two-month extension; the proposed 10-month extension of the country programme for the Gambia, following a one-year extension and a two-month extension; and the proposed 10-month extension of the country programme for Afghanistan, following a two-year extension, a three-month extension and an 11-month extension, all of which are presented in table 2 of document [E/ICEF/2023/P/L.15](#).

*First regular session
9 February 2023*

2023/3

Evaluability assessment and formative evaluation of the UNICEF positioning to achieve the UNICEF Strategic Plan, 2022–2025, and management response

The Executive Board

1. *Welcomes* the evaluability assessment and formative evaluation of the UNICEF positioning to achieve the UNICEF Strategic Plan, 2022–2025, its summary ([E/ICEF/2023/3](#)) and its management response ([E/ICEF/2023/4](#));

2. *Calls upon* UNICEF to implement all 12 recommendations and maintain the fundamental organizational strengths identified in the evaluability assessment and formative evaluation, to ensure that the organization is better positioned to achieve the Strategic Plan, 2022–2025;

3. *Requests* UNICEF to further elaborate the action plan, including concrete actions, to enable maximum achievement of these recommendations in the evaluability assessment and formative evaluation, and to present to the Executive Board at the annual session of 2024 an update on progress achieved as part of the midterm review of the Strategic Plan, 2022–2025.

*First regular session
9 February 2023*

2023/4

UNICEF financial report and audited financial statements for the year ended 31 December 2021 and report of the Board of Auditors, and management response

The Executive Board

1. *Welcomes* the unqualified audit opinion for 2021 issued by the Board of Auditors, the report of the Board of Auditors for the financial period that ended on 31 December 2021 ([A/77/5/Add.3](#)) as well as the management response ([E/ICEF/2023/AB/L.2](#));

2. *Also welcomes* the progress made by UNICEF in implementing the recommendations of the Board of Auditors, and supports the ongoing efforts of UNICEF management to implement the recommendations of the Board of Auditors;

3. *Calls upon* UNICEF to report on the impacts of the implementation of these recommendations, with inclusion of references to aspects of organizational culture, such as briefings to staff, trainings or updated standard operating procedures, in its reporting on audit recommendations;

4. *Recalls* its decisions 2020/6, paragraph 5, and 2021/4, paragraph 3, and underlines the importance of timely closure of recommendations related to the management of implementing partners.

*First regular session
9 February 2023*

2023/5

Private Fundraising and Partnerships: 2023 workplan and proposed budget

The Executive Board

1. *Notes* the high, medium and low revenue scenarios for 2023, as shown in table 3 of document [E/ICEF/2023/AB/L.1](#);

2. *Approves* a budget for special purpose activities of \$160.3 million from regular resources, comprising \$85 million for investment funds and \$75.3 million for other private sector fundraising costs, and the establishment of an other resources ceiling of \$66 million based on the medium scenario in table 3 of document [E/ICEF/2023/AB/L.1](#);

3. *Authorizes* UNICEF:

(a) To redeploy resources between the various regular resources budget lines (as detailed in paragraph 1, above), up to a maximum of 10 per cent of the amounts approved;

(b) To decrease or increase expenditures up to the levels indicated in columns I and III of table 3 of document [E/ICEF/2023/AB/L.1](#) should the apparent revenue from fundraising decrease or increase to the levels indicated in columns I and III;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2023 approved workplan;

4. *Encourages* the Executive Director to identify and respond to opportunities in new markets, should they arise, between Executive Board sessions and to notify the Board accordingly;

5. *Approves* an interim one-month allocation for January 2024 of \$16.0 million (or 10 per cent of the special purpose regular resources allocation of \$160.3 million), to be absorbed into the annual Private Fundraising and Partnerships budget for 2024.

*First regular session
9 February 2023*