Structured Funding Dialogue

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UNICEF Executive Board – 2022 second regular session (6–8 September 2022)
Item 5: Structured dialogue on financing the results of the UNICEF Strategic Plan, 2018–2021
Reference documents: E/ICEF/2022/25; UNICEF/2022/EB/12
Funding Compact Commitments: Member States and UNICEF

Core resources from Member States to UNICEF as a share of overall public sector income (including humanitarian):

- Baseline 2018: 13%
- Progress 2019: 11%
- Progress 2020: 11%
- Progress 2021: 9%

The trend is reversing, away from the Member State Funding Compact commitment on core funding.
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UNICEF Income 2018-2021

- Approved income estimates, 2018–2021 (September 2017)
- Revised income estimates at MTR, 2018–2021 (March 2020)
- Actual income, 2018–2021

11% decrease
Ratio of RR to Total Income is Decreasing

Increased earmarking of ODA - crisis driven + Stagnant flexible funding + Increased competition from pooled funds and new actors = Risk of less and less flexible resources – may fundamentally shift UNICEF to a project-based organization
Tracing core resources globally to the ground
An illustration from Mali

This graphic illustrates how Core Resources for Results (RR) are used by a country to achieve results, beginning with the global allocation to one Goal Area, to a region, and finally to the Mali Country Office.

Allocation to GA1: Survive & Thrive
RR $985.5M for Direct Programmes

Immunization $42.7M

West & Central Africa $24.1M

In Mali, RR was spent on a nationwide immunization programme.

Immunization $1.9M in Mali

RR played a catalytic role, which leveraged other resources.

760,000 children reached
The Core Challenge to drive Core Funding

Core funding allows UNICEF to direct funding to where it’s needed most and achieve the greatest impact for children. Join us on our journey to better tell our story.

Improved partner recognition and new impact stories, infographics and videos to demystify the impact of RR and to drive fundraising.
Thank you.