

STRUCTURED FUNDING DIALOGUE

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*UNICEF Executive Board
Informal briefing – 24 August 2022
Item 5: Structured dialogue on financing the
results of the UNICEF Strategic Plan, 2018-2021
Reference documents: E/ICEF/2022/25;
UNICEF/2022/EB/12*



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Presentation outline

1. Structured funding dialogue goal

2. Funding compact progress

3. Financing the Strategic Plan

4. The value of Core Resources for Results



1. STRUCTURED FUNDING DIALOGUE GOAL

To secure adequate levels of flexible and predictable funding for the Strategic Plan




Structured Funding Dialogue goal

Goal: To secure adequate levels of flexible and predictable funding for the Strategic Plan



Systematic follow-up to and implementation of **Funding Compact** commitments and decisions



Analysis of needs and challenges with a view to finding solutions



Improved understanding of funding situations, transparency, trust and mutual accountability



2. FUNDING COMPACT PROGRESS

Member State and entity-specific
commitments (UNICEF)



Funding Compact: Progress in 2021

Status vis-à-vis Funding Compact target

{ Reached target } Improvements ↑
{ No progress } Digressing ↓

Member State commitments



Aligning funding to entity requirements

↓ { 9% RR
9% inter-agency pooled }
↑ 11% thematic



Providing stability

↓ { 115 govt. partners
36% multi-year }
↑ 13 pooled fund donors
20 thematic donors



Facilitating coherence & efficiency

↑ 2 cost-recovery waivers

United Nations commitments



Accelerating results on the ground

{ 100% CPD alignment with UNSDCF's
 Evaluation Office engaged in joint and system-wide evaluations
}



Improving transparency & accountability

{ Submit disaggregated financial data to CEB
 Meet IATI standards
 Publish evaluations
 Donor recognition
}



Increasing efficiencies

{ 53% common premises
 100% BOS implementation
 Mutual recognition
 Annual reporting on efficiency gains and cost recovery
}



Funding Compact Commitments: Member States and UNICEF



UNICEF Commitments:

- Overall on track
- Fully met or exceeded on 89% (17 of 19) of the entity-specific commitments

Member State Commitments:

- Overall off track
- Regression on 50% (4 of 8) the member state commitments



Funding Compact

**Member States
commitment on
core resources**



Commitment

to increase core resources
for the United Nations
development system



Indicator

Core share of voluntary
funding for development-
related activities



System-wide

Baseline (2017): 19.4%
Target (2023): 30%



Funding Compact

Member States progress for UNICEF

Core resources from Member States to UNICEF as a share of overall public sector income (includes humanitarian):

Baseline 2018: 13%

Progress 2019: 11%

Progress 2020: 11%

Progress 2021: 9%

Core resources from Member States to UNICEF as a share of Member States' funding (includes humanitarian):

Baseline 2018: 17%

Progress 2019: 16%

Progress 2020: 16%

Progress 2021: 14%

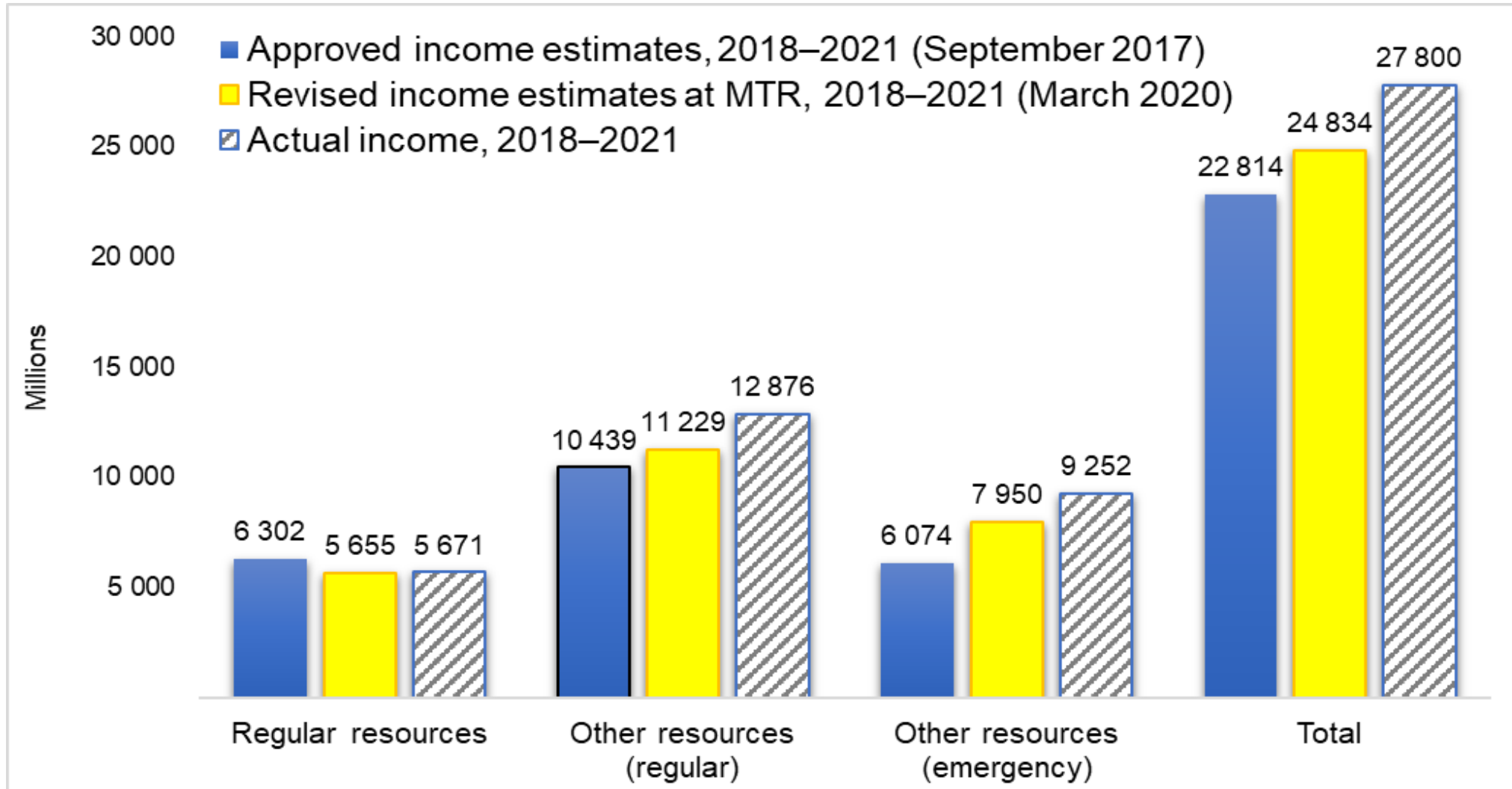


3. FINANCING THE STRATEGIC PLAN

Overview of UNICEF's income

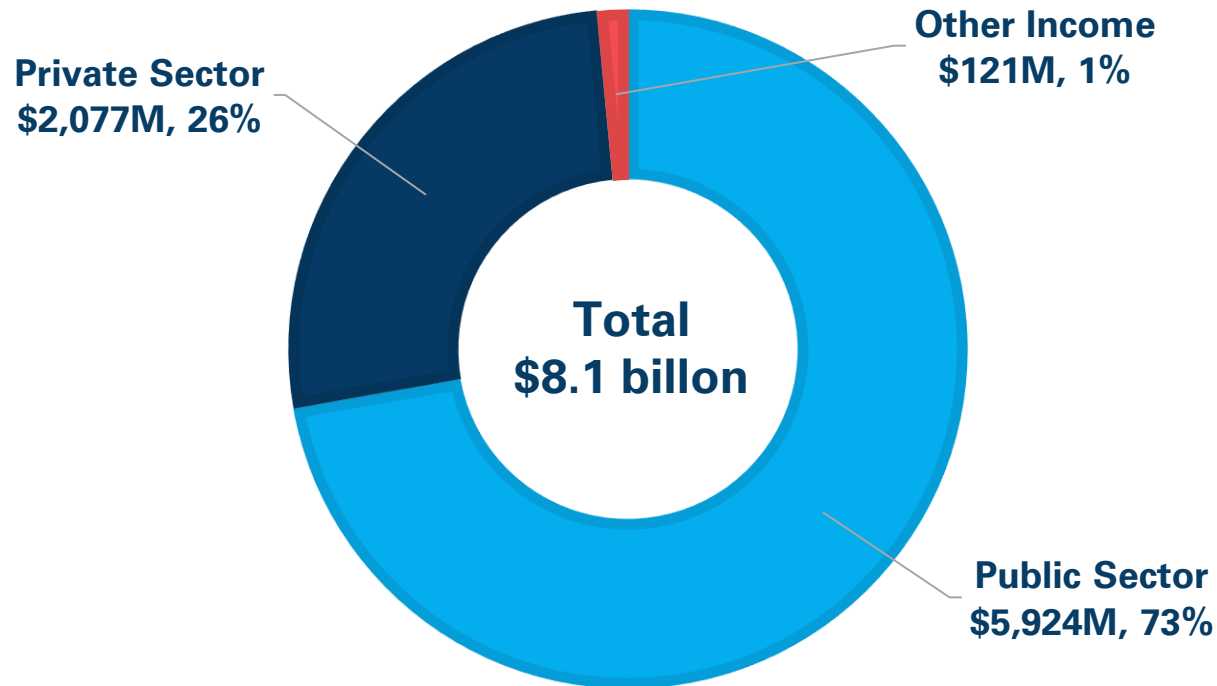


UNICEF Income 2018-2021

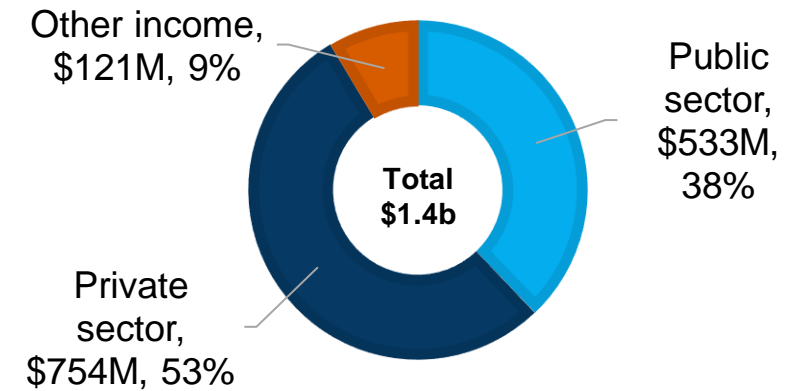


UNICEF Income in 2021

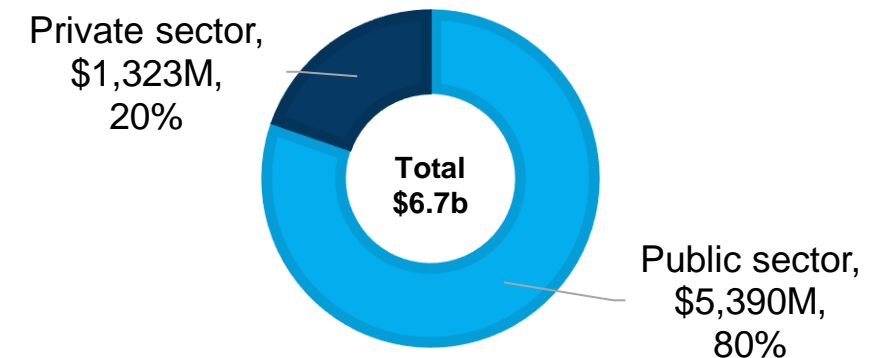
UNICEF INCOME BY RESOURCE PARTNER 2021: \$8.1 billion



Core Resources for Results: \$1,408m (2021):



Other Resources: \$6,713m (2021):



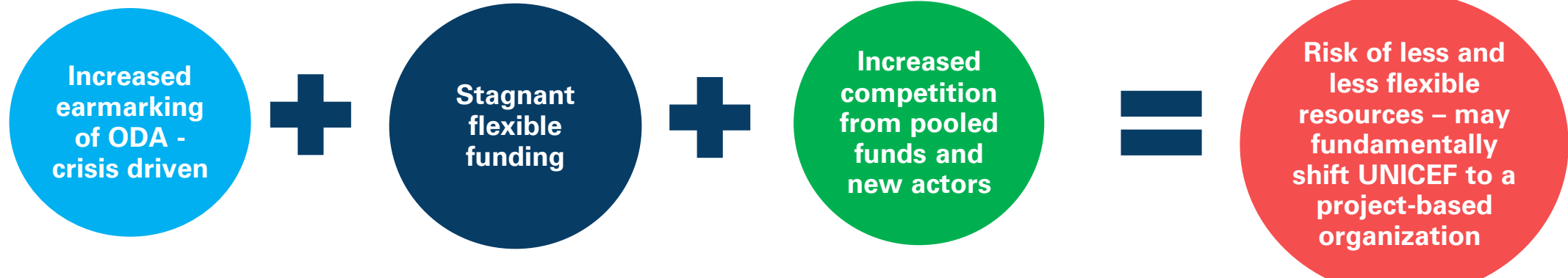
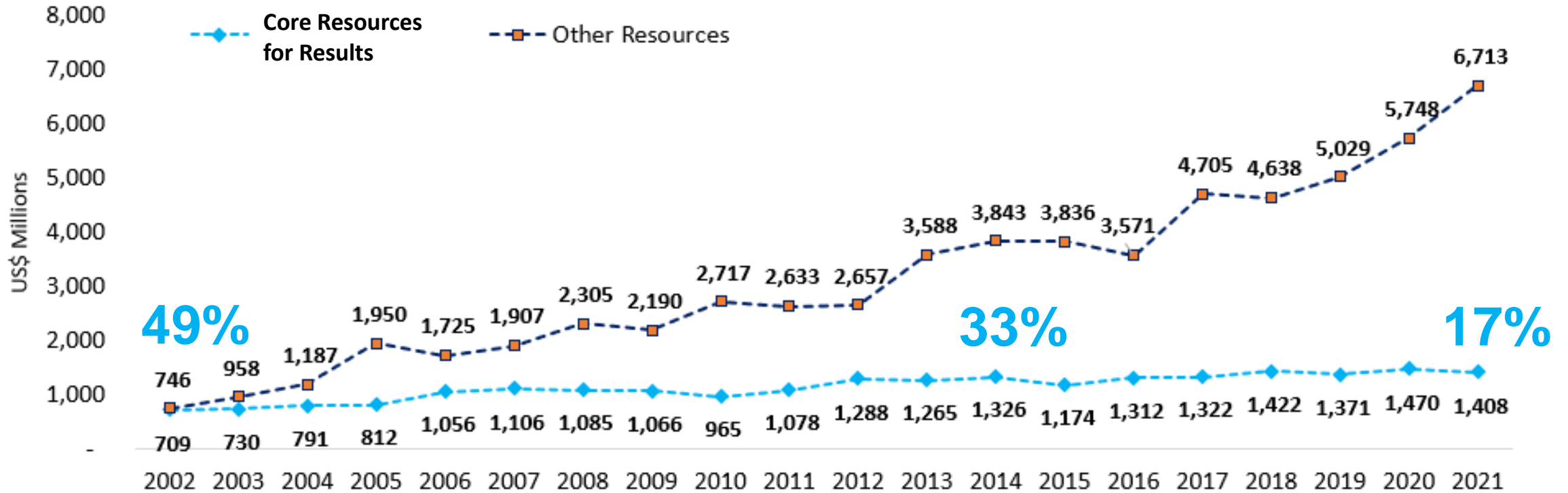
Majority of UNICEF income (public and private) comes from OECD-DAC countries



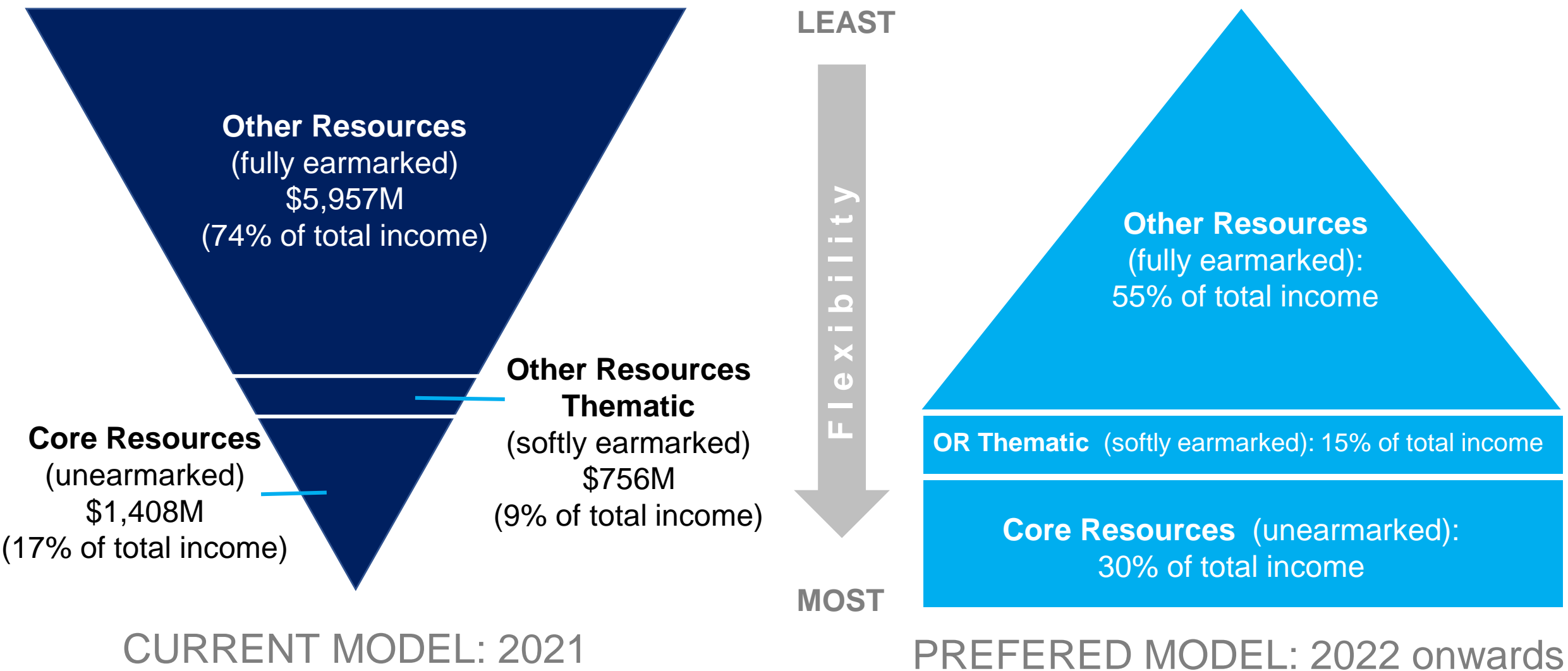
4. THE VALUE OF CORE RESOURCES FOR RESULTS (RR)

Flexible funding to achieve the
greatest impact

Ratio of RR to Total Income is Decreasing



RR, thematic funds and OR are complementary





RR achieves the greatest impact by enabling three key elements...

- The **predictability** to plan and implement long-term programmes for children

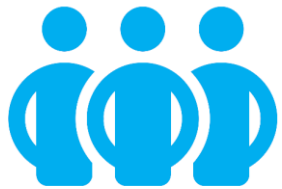
- The **flexibility** to address challenging and rapidly changing contexts

- The **efficiency** that comes from reducing transaction costs and maximizing resources that go directly to children.



UNICEF's comparative advantages

Five key reasons for investing in UNICEF's work for children through Core Resources for Results (RR)



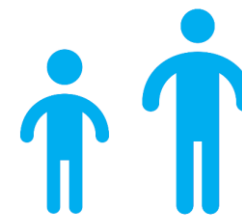
Expert staff



Taking the work to
scale



Leading and
pioneering



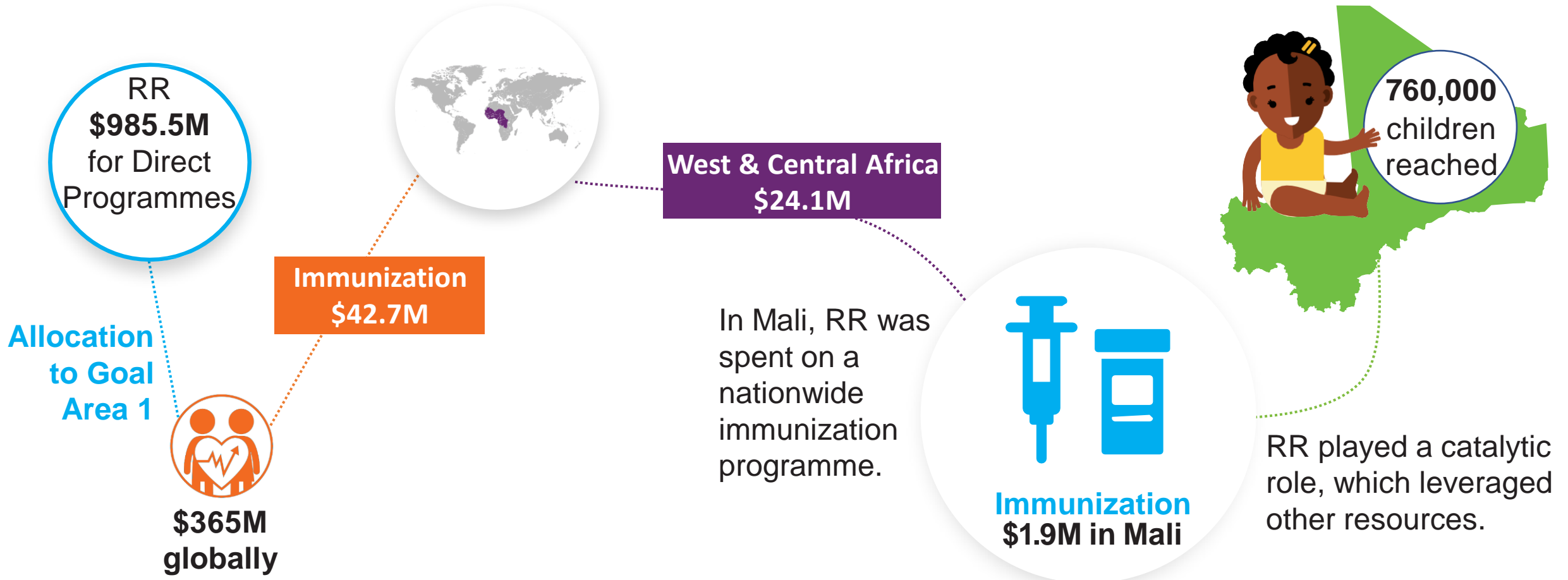
Meeting needs
throughout childhood
and adolescence



Before, during, and
after an emergency

From global to on-the-ground implementation: An illustration from Mali

This graphic illustrates how Core Resources for Results (RR) are used by a country to achieve results, beginning with the global allocation to one Goal Area, to a region, and finally to the Mali Country Office.





Value for money around the world

By supporting RR, donors safeguard the essential core funding of more than 150 country offices across seven regions, helping to maintain UNICEF's global footprint.

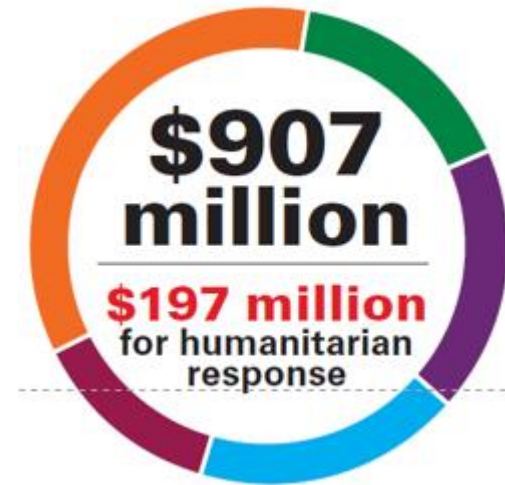
RR supports vital programming for children at the **country, regional, and global level** around the world.

Within this, **RR is integral to UNICEF's humanitarian response**, with a significant portion supporting lifesaving emergency programmes across the globe.

Core Resources for Results (RR) is vital for supporting UNICEF’s work in humanitarian contexts.

In 2021, over 21 per cent of total RR spending was for humanitarian response work.

RR is also critical for supporting UNICEF’s work across all five of our Goal Areas.



34% for humanitarian response



14% for humanitarian response



20% for humanitarian response



21% for humanitarian response



11% for humanitarian response



RR is essential for advancing UNICEF's priorities



Immunization

RR enabled continued vaccination amidst crisis in Afghanistan.



Climate action

RR supported UNICEF's response to Cyclone Eloise in Mozambique.



Learning crisis

\$5.5 million of RR was spent on improving learning outcomes in DRC in 2021.



Mental health

RR funded a mental health expert staff member in Lebanon in 2021.

UNICEF's RR allocation in 2021

\$850,000
minimum
to each
Country
Office

\$65.7 million
Global
17% for
humanitarian
response

\$55.3 million
Middle East and
North Africa
40% for
humanitarian
response

\$24.2 million
Europe and
Central Asia*

\$61.2 million
East Asia and the
Pacific
19% for
humanitarian
response

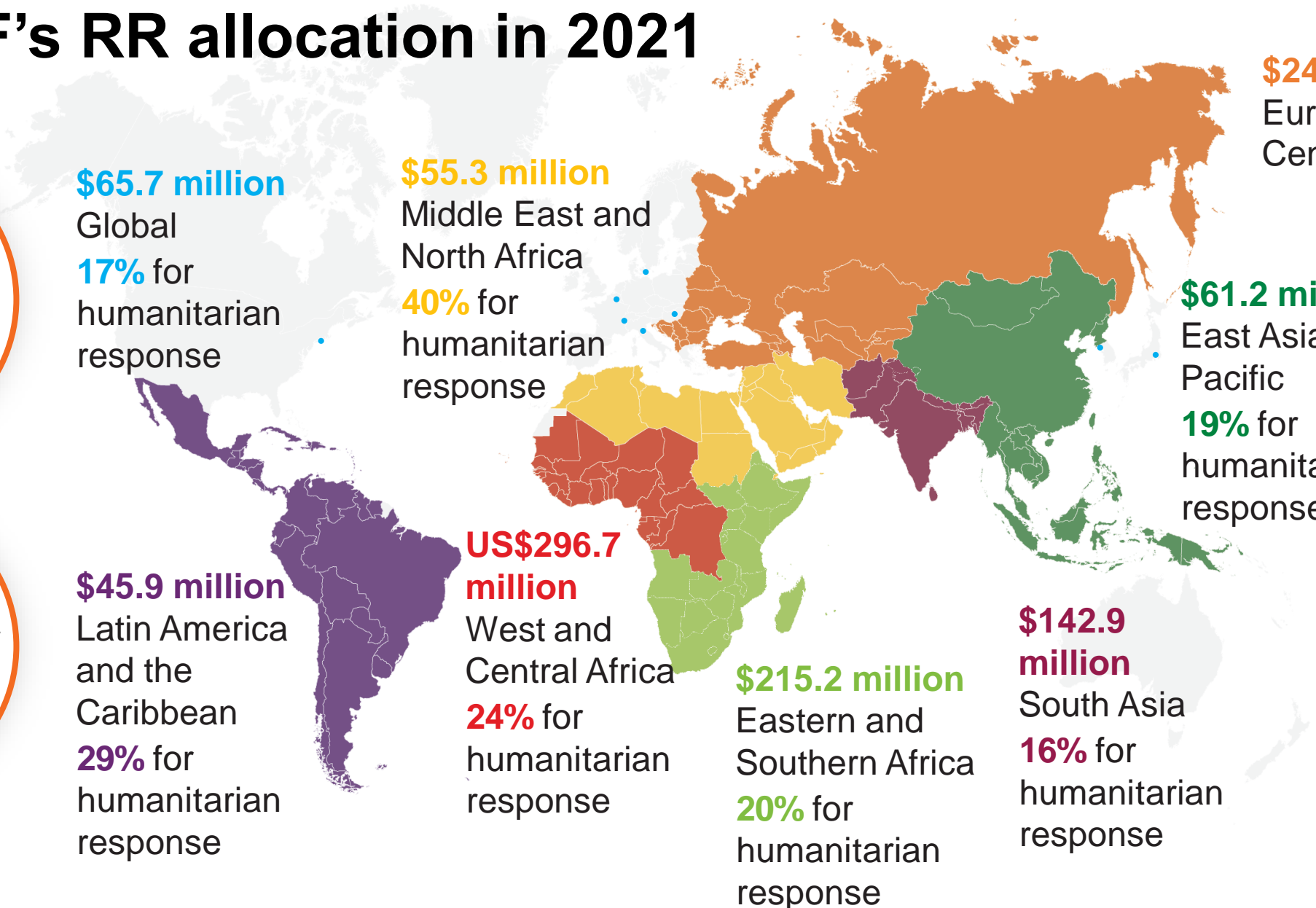
\$45.9 million
Latin America
and the
Caribbean
29% for
humanitarian
response

**US\$296.7
million**
West and
Central Africa
24% for
humanitarian
response

\$215.2 million
Eastern and
Southern Africa
20% for
humanitarian
response

**\$142.9
million**
South Asia
16% for
humanitarian
response

3 criteria
Under 5 Mortality
Child Population
GNI per capita



What more can we jointly do
to **increase Core Resources for Results (RR)**
and **reverse the trend** to meet the
30% Funding Compact target
to achieve more
sustainable results for children?

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Thank you.

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