Management response to the evaluation of the UNICEF role as cluster lead/co-lead agency (CLARE II)

Manuel Fontaine
Director, Office of Emergency Programmes

UNICEF Executive Board
2022 annual session – 14–17 June 2022
Item 7: Management response to CLARE II
Reference document: E/ICEF/2022/20
Overview of the Management Response (MR)

- **Three** overarching recommendations.
- **Twelve** sub-recommendations.
- **All agreed** except for one partially agreed.
- **Thirty-five** action points, of which half already initiated.
- Most actions to be **completed by the end of 2023**.

Key Priorities

- **Budget allocations for key Cluster Lead Agency (CLA) functions**
- **Mainstreaming CLA accountabilities and commitments across the organization**
- **Advocacy at IASC level for updating the guidelines and adapting clusters to the context**
UNICEF as a Cluster Lead Agency (CLA)

- **Nutrition, WASH and Education** (co-led with Save the Children) Clusters and the **Child Protection** Area of Responsibility (AoR)

- **Core Commitments** for Children in Humanitarian Action (CCCs)

- Active in **33 countries**
Theme 1: Actions related to Allocation of the agency’s core budget

- L2 and L3 country offices to prioritize funding for coordination in Humanitarian Response Plans.

- Develop a mechanism for predicable funding managed centrally to fill gaps in L3/L2 countries.
Theme 2: Actions related to
Aligning internal systems with CLA responsibilities

- Review/update UNICEF accountability system and define clear and measurable roles and responsibilities regarding CLA.

- More systematically reflect coordination accountabilities in job descriptions and performance evaluation of senior leaders at regional and country levels.
Item 7: Management response to the evaluation of the UNICEF role as cluster lead/co-lead agency (CLARE II)

- Develop a succinct strategy synthesizing CLA accountability and commitments.
- Incorporate accountability related to CLA of the four sectors in trainings of Representatives/COs/Section Chiefs.
- Develop and/or adapt the UNICEF policy guidance notes (accountability to affected populations, centrality of protection, humanitarian-development nexus and localization) to lead the sectors for collective results.

Theme 3: Actions related to
Renewed recognition of the CLA role
UNICEF Executive Board – 2022 annual session – 14–17 June 2022

Item 7: Management response to the evaluation of the UNICEF role as cluster lead/co-lead agency (CLARE II)

- Lead advocacy to update the key IASC governing guidance on clusters.

- Through the Humanitarian Programme Cycle Steering Committee and the global cluster coordination group, lead advocacy on areas of simplification of the Humanitarian Programme Cycle guidelines.

- Develop a common vision of the concept of provider of last resort and co-leadership along with other actors.

Theme 4: Actions related to Leading changes at IASC level

Item 7: Management response to the evaluation of the UNICEF role as cluster lead/co-lead agency (CLARE II)
Thank you.