

Management response to the evaluation of the UNICEF role as cluster lead/co-lead agency (CLARE II)

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UNICEF Executive Board

2022 annual session – 14–17 June 2022

Item 7: Management response to CLARE II

Reference document: [E/ICEF/2022/20](#)



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for every child

Overview of the Management Response (MR)



- **Three** overarching recommendations.
- **Twelve** sub-recommendations.
- **All agreed** except for one partially agreed.



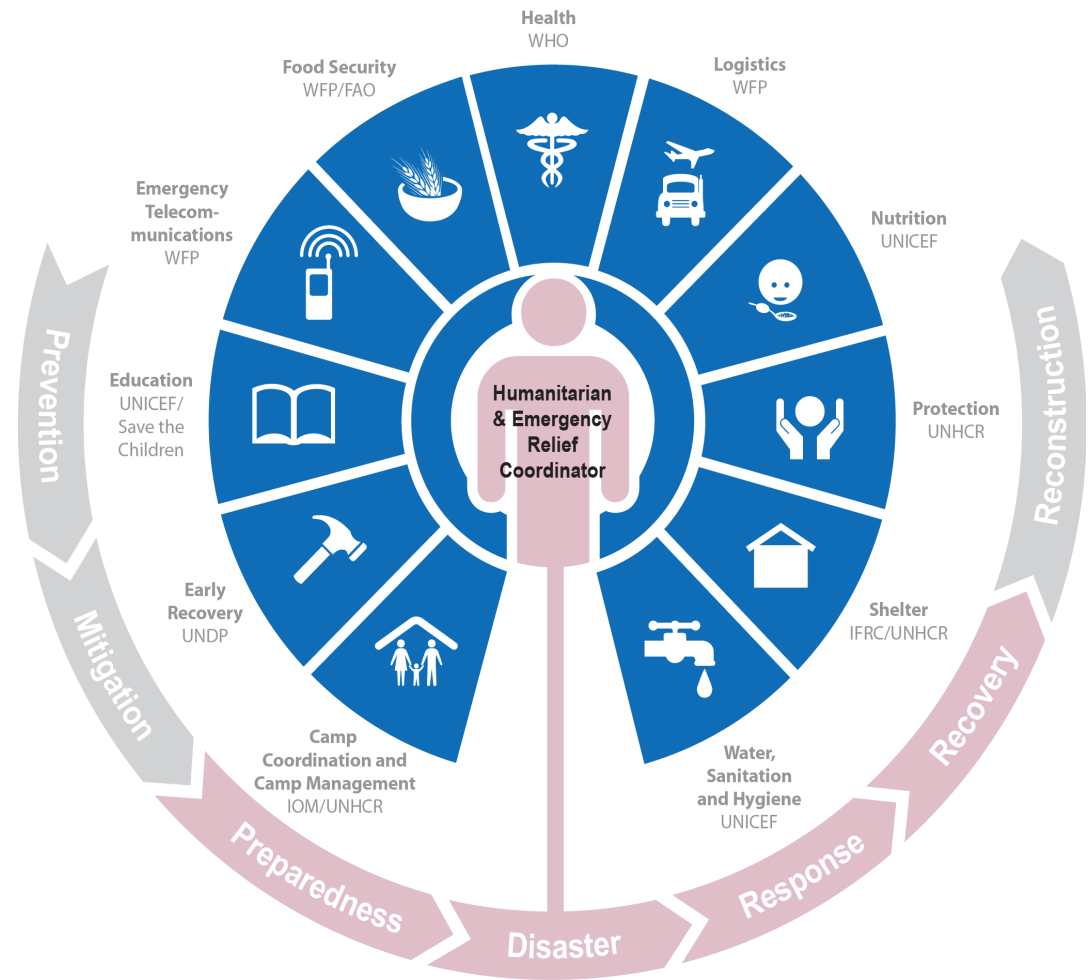
- **Thirty-five** action points, of which half already initiated.
- Most actions to be **completed by the end of 2023**.

Key Priorities

- Budget allocations for key Cluster Lead Agency (CLA) functions
- Mainstreaming CLA accountabilities and commitments across the organization
- Advocacy at IASC level for updating the guidelines and adapting clusters to the context

UNICEF as a Cluster Lead Agency (CLA)

- **Nutrition, WASH and Education** (co-led with Save the Children) Clusters and the **Child Protection** Area of Responsibility (AoR)
- **Core Commitments** for Children in Humanitarian Action (CCCs)
- Active in **33 countries**





Theme 1: Actions related to Allocation of the agency's core budget

- **L2 and L3 country offices to prioritize funding for coordination in Humanitarian Response Plans.**
- **Develop a mechanism for predictable funding managed centrally to fill gaps in L3/L2 countries.**

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Theme 2: Actions related to

Aligning internal systems with CLA responsibilities

- **Review/update UNICEF accountability system and define clear and measurable roles and responsibilities regarding CLA.**
- **More systematically reflect coordination accountabilities in job descriptions and performance evaluation of senior leaders at regional and country levels.**

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Theme 3: Actions related to Renewed recognition of the CLA role

- **Develop a succinct strategy synthesizing CLA accountability and commitments.**
- **Incorporate accountability related to CLA of the four sectors in trainings of Representatives/COs/Section Chiefs.**
- **Develop and/or adapt the UNICEF policy guidance notes (accountability to affected populations, centrality of protection, humanitarian-development nexus and localization) to lead the sectors for collective results.**

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Theme 4: Actions related to Leading changes at IASC level

- **Lead advocacy to update the key IASC governing guidance on clusters.**
- **Through the Humanitarian Programme Cycle Steering Committee and the global cluster coordination group, lead advocacy on areas of simplification of the Humanitarian Programme Cycle guidelines**
- **Develop a common vision of the concept of provider of last resort and co-leadership along with other actors.**

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Thank you.

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