Annual report for 2021 of the Executive Director

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Item 3: Annual report for 2021 of the Executive Director of UNICEF
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2021: Unprecedented Year of Challenges and Response

- New phase of COVID-19 driven by variants
- Unequal access to vaccines and treatments
- Highest humanitarian needs in decades
- Climate shocks deepening poverty and vulnerability

- Facilitate equitable access to vaccines and essential supplies
- Scale up remote learning and facilitate safe reopening of schools
- Focus on zero-dose children
- Further strengthen quality and timeliness of humanitarian response
- Expand access to social protection and cash transfer
- Leverage partnerships and resources for children
Goal Area 1: Every child survives and thrives
9 result areas

Goal Area 2: Every child learns
3 result areas

Goal Area 3: Every child is protected from violence and exploitation
3 result areas

Goal Area 4: Every child lives in a safe and clean environment
5 result areas

Goal Area 5: Every child has an equitable chance in life
5 result areas

Unicef 2021 performance in goal areas:

- Immunization
- HIV prevention
- Early childhood development
- Adolescent health and nutrition
- Water
- Disaster risk reduction

Progress rate:
- Progress rate ≥ 90%
- Progress rate = 60–89%
- Progress rate ≤ 59%
Key Achievements in Goal Areas and Cross-Cutting Results

38.9 million live births delivered in health facilities in 2021 alone.

63 countries had programmes to improve the diversity of diets in children in 2021, from 32 in 2018.


In 2021, over 8.4 million children and adolescents – compared with 3.6 million in 2018 – and nearly 3.6 million parents and caregivers accessed mental health and psychosocial support.

For the period 2018–2021, 69.9 million people gained access to safe drinking water and 59.6 million to basic sanitation.

In 2021, 67 countries had strong or moderately strong social protection systems, surpassing the 2021 target of 56.

UNICEF met 88% of the criteria in the UN-SWAP benchmarks, exceeding the 2021 target of 87%.

76% of country offices met organizational standards on gender mainstreaming in programme implementation, from 49% in 2018.

UNICEF responded to 483 new and ongoing humanitarian crises in 153 countries in 2021.
## Performance in Change Strategies and Enablers

### Change Strategies

- Programming for at-scale results for children: 84%
- Gender-responsive programming: 93%
- Winning support for the cause of children from decision makers and the wider public: 113%
- Developing and leveraging resources and partnerships for children: 109%
- Harnessing the power of business and markets for children: 130%
- United Nations working together: 103%
- Fostering innovation for children: 119%
- Harnessing the power of evidence as a driver of change for children: 121%

### Enablers

- Responsive, transparent and accountable internal governance: 93%
- Results-oriented, efficient and effective management: 99%
- People: versatile staff as agents of change: 83%
- Versatile, safe and secure knowledge and information systems: 120%
- A stronger, values-based organizational culture: 61%
## Direct programme assistance by Goal Area, 2021

<table>
<thead>
<tr>
<th>Goal Area</th>
<th>Total expense (millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Every child survives and thrives</td>
<td>$2,531</td>
</tr>
<tr>
<td>Every child learns</td>
<td>$1,192</td>
</tr>
<tr>
<td>Every child is protected from violence and exploitation</td>
<td>$773</td>
</tr>
<tr>
<td>Every child lives in a safe and clean environment</td>
<td>$1,111</td>
</tr>
<tr>
<td>Every child has an equitable chance in life</td>
<td>$727</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$6,334</strong></td>
</tr>
</tbody>
</table>

**Total revenue for 2021** was **$8.57 billion**. Total revenue for the period 2018–2021 showed an overall increase of **32%** compared with 2014–2017.

**Public sector revenue:** **$6.22 billion**

**Private sector revenue:** **$2.08 billion**

2021 regular resource revenue from the **public sector** increased to **$762 million** (9% of total revenue).

**Total humanitarian expense** was at **$3.60 billion** (57% of the total 2021 expense).
Updates on SP 2022–2025 IRRF

Guiding Principles in Target-Setting

- **Learn** from Strategic Plan, 2018–2021 evaluation
- **Ensure** continuity to monitor progress towards 2030
- **Align** targets with child-focused Sustainable Development Goal targets
- **Reaffirm** ambition and reinforce the strategic shifts
- **Extensive engagement** and consultation
- **Integrate** leaving no one behind commitment
- **Incorporate** humanitarian action
- **Focus on gathering** disaggregated data

Updates on SP 2022–2025 IRRF
Updates on SP 2022–2025 IRRF

Key Targets across Goal Areas

**Goal Area 1**
- 125 countries strengthen primary health-care systems using WHO/UNICEF PHC operational levers
- 300 million children under 5 years old reached with programmes for prevention of stunting, wasting, micronutrient deficiencies and/or overweight and obesity

**Goal Area 2**
- 114.1 million out-of-school children and adolescents access education

**Goal Area 3**
- Integrate free and universal birth registration service within civil registration and vital statistics in 64 countries, from 14 in 2017

**Goal Area 4**
- 60 countries increase WASH sector expenditures through private sector and innovative financing

**Goal Area 5**
- 70 countries achieve benchmark for strong and inclusive social protection systems
Updates on SP 2022–2025 IRRF

Key Targets in Change Strategies and Enablers

- 97% of country offices improve the availability and quality of data for child-related Sustainable Development Goals
- Scale up 9 global innovation portfolios to tackle programmatic challenges, such as mental health and psychosocial well-being
- Expand the system to prevent and respond to sexual exploitation and abuse in 90% of country offices
- 85% of country offices implement joint programmes with other United Nations organizations and government partners
- Mobilize a total income of $18.5 billion and $7.2 billion from public and private sectors, respectively, for 2022–2025
- Enhance gender parity of staff across all categories and train 95% of senior leaders on diversity, equity and inclusion
Thank you.