Update on the repositioning of the United Nations development system

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UNDS reform: key elements

- Management Accountability Framework
  - Dual reporting model, mutual accountability, performance appraisals
  - Alignment of CPDs and UNSDCFs
- Communications and Advocacy Guidelines
- UN INFO
- Multi-Country Offices
- Regional Collaborative Platforms
Resident coordinators and RC pool

– Six UNICEF staff in a resident coordinator role and three in a resident coordinator ad interim role

– UNICEF fourth-largest UN provider of resident coordinators

– UNICEF revised policy to encourage inter-organization staff mobility opportunities
Funding the resident coordinator system (2021)

$6.4m 1% coordination levy

$8.3m UNSDG cost-sharing

$1.3m Cash/In-kind at local level
Joint Programmatic Delivery

– Importance of partnerships with UN entities

– Global agreements and initiatives with UN agencies

– 87% of UNICEF country offices delivered jointly with other UN entities (2021)

– Joint SDG Fund

– Assessment of Joint UN Interventions
Efficiency Agenda

- High-quality back-office operations and systemic change in corporate business operations
- Co-chair of UNSDG Business Innovations Group and Task Team on Efficiency Impact Reporting
- Harmonization of business practices across entities through Local Shared Services Centres (former Common Back Office)
- Business Operations Strategies implemented in all UNICEF offices
- 53% of UNICEF offices in Common Premises
- $195 million in UN cost avoidance in 2021 under the efficiency agenda
UNICEF collaborates on 13 proposals and co-leads on 5 proposals: violence against women and girls; the Transforming Education Summit; the development of a Global Vaccination Plan; youth and decent jobs; and legal identity.
Way Forward

- Efficiencies
- UN INFO
- Reform at regional level
- Third annual survey among UNICEF representatives
- Leverage the reform to deliver results for children
- Support Governments in 2030 Agenda implementation
Thank you.