

Update on the repositioning of the United Nations development system

Andrés Franco
Deputy Director, Public Partnerships Division

UNICEF Executive Board – Informal briefing – 23 May 2022

Item 10 – Reference document: [Information Note](#)



UNDS reform: key elements

- **Management Accountability Framework**
 - **Dual reporting model, mutual accountability, performance appraisals**
 - **Alignment of CPDs and UNSDCFs**
- **Communications and Advocacy Guidelines**
- **UN INFO**
- **Multi-Country Offices**
- **Regional Collaborative Platforms**

Resident coordinators and RC pool

- Six UNICEF staff in a **resident coordinator role** and three in a resident coordinator *ad interim* role
- UNICEF **fourth-largest UN provider** of resident coordinators
- UNICEF revised policy to encourage inter-organization **staff mobility** opportunities



Funding the resident coordinator system (2021)



© UNICEF/UN015793



Joint Programmatic Delivery

- Importance of partnerships with UN entities
- **Global agreements and initiatives with UN agencies**
- **87% of UNICEF country offices delivered jointly** with other UN entities (2021)
- **Joint SDG Fund**
- **Assessment of Joint UN Interventions**

Efficiency Agenda



- High-quality **back-office operations** and **systemic change** in corporate business operations
- Co-chair of **UNSDG Business Innovations Group** and **Task Team on Efficiency Impact Reporting**
- **Harmonization of business practices** across entities through **Local Shared Services Centres** (former Common Back Office)
- **Business Operations Strategies** implemented in all UNICEF offices
- **53%** of UNICEF offices in **Common Premises**
- **\$195 million** in **UN cost avoidance** in 2021 under the efficiency agenda

Our Common Agenda

UNICEF collaborates on 13 proposals and co-leads on 5 proposals: violence against women and girls; the Transforming Education Summit; the development of a Global Vaccination Plan; youth and decent jobs; and legal identity.



Way Forward

- Efficiencies
- UN INFO
- Reform at **regional level**
- Third annual **survey** among UNICEF representatives
- Leverage the reform to **deliver results for children**
- **Support Governments in 2030 Agenda** implementation





unicef 
for every child

Thank you.