



# Economic and Social Council

Distr.: General  
16 May 2022

Original: English

**For decision**

## United Nations Children's Fund

Executive Board

**Annual session 2022**

14–17 June 2022

Item 1 of the provisional agenda

### Provisional annotated agenda, timetable and organization of work

#### Contents

<i>Item</i>	<i>Page</i>
1. Adoption of the provisional annotated agenda, timetable and organization of work .....	3
2. Opening statements by the President of the Executive Board and the Executive Director of UNICEF .....	3
<b>Programme and policy matters</b>	
3. Annual report for 2021 of the Executive Director of UNICEF .....	3
Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2022–2025 .....	3
UNICEF report on the recommendations of the Joint Inspection Unit .....	4
4. UNICEF humanitarian action .....	4
(a) Annual report on UNICEF humanitarian action .....	4
(b) Update on the progress achieved through the COVID-19 Vaccine Delivery Partnership.....	4
5. Annual report on the implementation of the UNICEF Gender Action Plan, 2018–2021 .....	4
6. UNICEF programme cooperation .....	5
(a) Country programme documents .....	5
(b) Extensions of ongoing country programmes .....	5



<b>Evaluation, audit and oversight matters</b>	
7.	Evaluation reports and management responses ..... 5
	Annual report for 2021 on the evaluation function in UNICEF, and management response..... 5
	Evaluation of the UNICEF role as cluster lead/co-lead agency, and management response ..... 6
8.	Report of the Ethics Office of UNICEF for 2021, and management response ..... 6
9.	Internal audit and investigations ..... 6
	UNICEF Office of Internal Audit and Investigations 2021 annual report to the Executive Board, and management response ..... 6
	UNICEF Audit Advisory Committee 2021 annual report to the Executive Board ..... 7
<b>Resource, financial and budgetary matters</b>	
10.	Update on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system ..... 7
11.	Private Fundraising and Partnerships: financial report for the year ended 31 December 2021 .. 7
12.	Update on the World Bank instrument to facilitate sustained investment in private sector fundraising ..... 8
<b>Other matters and adoption of draft decisions</b>	
13.	Address by the Chairperson of the UNICEF Global Staff Association ..... 8
14.	Other matters ..... 8
15.	Adoption of draft decisions ..... 8
16.	UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board ..... 8
<b>Provisional timetable and organization of work for the 2022 annual session of the UNICEF Executive Board</b> ..... 9	

## Provisional annotated agenda

### 1. Adoption of the provisional annotated agenda, timetable and organization of work

*For decision (E/ICEF/2022/9/Rev.1)*

The provisional agenda has been prepared in consultation with the Bureau of the Executive Board on the basis of the programme of work presented to the Board at its second regular session of 2021. The Board will adopt the agenda for the session, making any amendments it considers necessary.

### 2. Opening statements by the President of the Executive Board and the Executive Director of UNICEF

The Executive Board will hear opening statements by the President of the Executive Board and the Executive Director of UNICEF.

## Programme and policy matters

### 3. Annual report for 2021 of the Executive Director of UNICEF

*For decision (E/ICEF/2022/10)*

The report covers 2021, the last year of the UNICEF Strategic Plan, 2018–2021. It takes stock of progress towards the aims of the Strategic Plan, presenting and analysing progress against key indicators. The report includes analysis of key programmatic and organizational adaptations made in response to the coronavirus disease 2019 (COVID-19) pandemic. Included with the report are the following documents: (a) report on the implementation of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2018–2021; (b) report on the implementation of the quadrennial comprehensive policy review of operational activities for development of the United Nations system; (c) “Working together to support implementation of the 2030 Agenda for Sustainable Development: joint annex on the common chapter of the strategic plans, 2018–2021 of UNDP, UNFPA, UNICEF and UN-Women”; and (d) a data companion and scorecard. The report will also inform the Executive Board of the number of senior-level positions that were established on an as-needed basis in 2021.

UNICEF focal point:

Ms. Vidhya Ganesh

Director, Division of Data, Analytics, Planning and Monitoring

[vganesh@unicef.org](mailto:vganesh@unicef.org) / 212-824-6247

### Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2022–2025

*For information (E/ICEF/2022/11)*

The document has been updated to provide the baselines, milestones and targets for the indicators included in the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2022–2025 endorsed as part of the Strategic Plan at the second regular session of 2021.

UNICEF focal point:

Ms. Vidhya Ganesh

Director, Division of Data, Analytics, Planning and Monitoring

[vganesh@unicef.org](mailto:vganesh@unicef.org) / 212-824-6247

**UNICEF report on the recommendations of the Joint Inspection Unit**

*For information (E/ICEF/2022/12)*

The report summarizes the UNICEF response to recommendations addressed to the organization contained in reports and notes issued by the Joint Inspection Unit from January through December 2021.

UNICEF focal point:

Ms. Diane Kepler

Deputy Director, Strategic Resource Management

Division of Financial and Administrative Management

[dkepler@unicef.org](mailto:dkepler@unicef.org) / 212-824-6386

**4. UNICEF humanitarian action**

**(a) Annual report on UNICEF humanitarian action**

*For decision (E/ICEF/2022/13)*

The annual report presents an overview of the UNICEF response to humanitarian crises in 2021, globally, regionally and at the country level, outlining key challenges met and lessons learned in humanitarian action. The report further elaborates on ways in which the organization has acted on these lessons and the way forward in the new Strategic Plan period, 2022–2025.

UNICEF focal point:

Mr. Manuel Fontaine

Director, Office of Emergency Programmes

[mfontaine@unicef.org](mailto:mfontaine@unicef.org) / 212-326-7163

**(b) Update on the progress achieved through the COVID-19 Vaccine Delivery Partnership**

*For information (E/ICEF/2022/21)*

The update will provide an overview of the work of the COVID-19 Vaccine Delivery Partnership in supporting the acceleration of the delivery of COVID-19 vaccines at country level, outlining trends, challenges and solutions identified. The partnership was established by UNICEF and the World Health Organization in consultation with Gavi, the Vaccine Alliance.

UNICEF focal point:

Ted Chaiban

Global Lead Coordinator for COVID-19 Vaccine Country-Readiness and Delivery

[tchaiban@unicef.org](mailto:tchaiban@unicef.org) / +962 6 5502 401

**5. Annual report on the implementation of the UNICEF Gender Action Plan, 2018–2021**

*For information (E/ICEF/2022/14)*

The report provides an update on programmatic and institutional results, including financial resources and expenditures, based on the results matrix, indicators and performance benchmarks of the Gender Action Plan. The report also includes information on the organization's efforts to strengthen its gender-related expertise at the country level, in line with Executive Board decision 2020/12. The report is accompanied by a data companion and scorecard.

UNICEF focal point:

Ms. Lauren Rumble

Associate Director, Gender Equality, Programme Division

[lrumble@unicef.org](mailto:lrumble@unicef.org) / 212-326-7690

## 6. UNICEF programme cooperation

### (a) Country programme documents

*For decision*

The country programme documents listed below are presented to the Executive Board for approval on a no-objection basis, in accordance with Executive Board decision 2014/1. The country programme documents and costed evaluation plans are available on the UNICEF Executive Board website, as is a link to the United Nations Sustainable Development Cooperation Frameworks on the United Nations Sustainable Development Group website.

Eastern and Southern Africa

Kenya ([E/ICEF/2022/P/L.16](#))

United Republic of Tanzania ([E/ICEF/2022/P/L.17](#))

Middle East and North Africa

Syrian Arab Republic ([E/ICEF/2022/P/L.18](#))

UNICEF focal point:

Ms. Vidhya Ganesh

Director, Division of Data, Analytics, Planning and Monitoring

[vganesh@unicef.org](mailto:vganesh@unicef.org) / 212-824-6247

### (b) Extensions of ongoing country programmes

*For decision* ([E/ICEF/2022/P/L.19](#))

In accordance with Executive Board decision 2009/11, the Executive Board will be (i) informed of the first two-month extension of the country programme for Ecuador; the first two-month extension of the multi-country programme for the Pacific Islands; the first six-month extensions of the country programmes for Chile and Papua New Guinea; and the first one-year extension of the country programme for Myanmar; and (ii) requested to approve the approve the one-year extension of the country programme for the Democratic People's Republic of Korea, following a previous one-year extension.

UNICEF focal point:

Ms. Vidhya Ganesh

Director, Division of Data, Analytics, Planning and Monitoring

[vganesh@unicef.org](mailto:vganesh@unicef.org) / 212-824-6247

### Evaluation, audit and oversight matters

## 7. Evaluation reports and management responses

### Annual report for 2021 on the evaluation function in UNICEF, and management response

*For decision* ([E/ICEF/2022/17](#), [E/ICEF/2022/18](#))

The annual report is prepared in accordance with Executive Board decision 2008/4, which requested that UNICEF report annually on the evaluation function and on the findings and recommendations of evaluations completed each year. The report outlines the challenging operational context encountered by UNICEF in 2021 in light of the COVID-19 pandemic, and the adaptations undertaken to continue to meet the learning and accountability needs of the organization and its stakeholders. It presents an overview of the performance of the evaluation function in 2021, as well as an analysis of achievements and lessons learned throughout the 2018–2021

quadrennium. The report also outlines progress in response to requests made in decisions of the Board. The report is accompanied by a management response.

UNICEF focal point for the annual report:

Mr. Robert McCouch  
Director of Evaluation  
[rmccouch@unicef.org](mailto:rmccouch@unicef.org) / 212-303-7952

UNICEF focal point for the management response:

Ms. Vidhya Ganesh  
Director, Division of Data, Analytics, Planning and Monitoring  
[vganesh@unicef.org](mailto:vganesh@unicef.org) / 212-824-6247

**Evaluation of the UNICEF role as cluster lead/co-lead agency, and management response**

*For decision (E/ICEF/2022/19, E/ICEF/2022/20)*

The evaluation explored the role of UNICEF as cluster lead/co-lead agency in humanitarian action, and the opportunities and challenges faced in carrying out its responsibilities. The evaluation also assessed the progress made since the last cluster lead agency evaluation was undertaken seven years ago, with the aim of informing the future direction of the role of UNICEF. The report is accompanied by a management response.

UNICEF focal point for the evaluation report:

Mr. Robert McCouch  
Director of Evaluation  
[rmccouch@unicef.org](mailto:rmccouch@unicef.org) / 212-303-7952

UNICEF focal point for the management response:

Mr. Manuel Fontaine  
Director, Office of Emergency Programmes  
[mfontaine@unicef.org](mailto:mfontaine@unicef.org) / 212-326-7163

**8. Report of the Ethics Office of UNICEF for 2021, and management response**

*For decision (E/ICEF/2022/15, E/ICEF/2022/16)*

The report of the activities of the Ethics Office and its management response are presented to the Executive Board in accordance with its decisions 2010/18 and 2018/11.

UNICEF focal point for the report:

Mr. El Cid Butuyan  
Director, Ethics Office  
[ebutuyan@unicef.org](mailto:ebutuyan@unicef.org) / 917-893-2293

UNICEF focal point for the management response:

Mr. Bandjougou Magassa  
Director, Division of Human Resources  
[bmagassa@unicef.org](mailto:bmagassa@unicef.org) / 212-326-7012

**9. Internal audit and investigations**

**UNICEF Office of Internal Audit and Investigations 2021 annual report to the Executive Board, and management response**

*For decision (E/ICEF/2022/AB/L.5, E/ICEF/2022/AB/L.5/Add.1, E/ICEF/2022/AB/L.6)*

The report, prepared annually in accordance with Executive Board decision 1997/28, provides an overview of the Office, describes key issues highlighted by its internal audit and investigations work, summarizes the organizational follow-up to the

implementation of recommendations and provides information on the disclosure of internal audit reports during 2021. The report is accompanied by an addendum detailing the investigations closed in 2021, as well as a management response.

UNICEF focal point for the report:

Mr. Stephen Zimmerman

Director, Office of Internal Audit and Investigations

[szimmermann@unicef.org](mailto:szimmermann@unicef.org) / 917-265-4568

UNICEF focal point for the management response:

Ms. Diane Kepler

Deputy Director, Strategic Resource Management

Division of Financial and Administrative Management

[dkepler@unicef.org](mailto:dkepler@unicef.org) / 212-824-6386

### **UNICEF Audit Advisory Committee 2021 annual report to the Executive Board**

*For information*

The annual report of this independent external oversight body is presented to the Executive Board for information.

UNICEF Audit Advisory Committee focal point:

Mr. Jayantilal Karia

Chair, Audit Advisory Committee

[jayantkaria@gmail.com](mailto:jayantkaria@gmail.com) / 914-338-3551

### **Resource, financial and budgetary matters**

#### **10. Update on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system**

*For decision*

In its decision 2018/15, the Executive Board requested UNICEF to continue its engagement with the Board on the implementation of General Assembly resolution [72/279](#) and to provide regular updates on that work.

UNICEF focal point:

Ms. June Kunugi

Director, Public Partnerships Division

[jkunugi@unicef.org](mailto:jkunugi@unicef.org) / 917-640-1795

#### **11. Private Fundraising and Partnerships: financial report for the year ended 31 December 2021**

*For decision (E/ICEF/2022/AB/L.4)*

The report is presented annually to the Executive Board, in accordance with annex I to General Assembly resolution [48/162](#) of 20 December 1993.

UNICEF focal point:

Ms. Carla Haddad Mardini

Director, Private Fundraising and Partnerships Division

[chaddadmardini@unicef.org](mailto:chaddadmardini@unicef.org) / 41 22 909 5702

**12. Update on the World Bank instrument to facilitate sustained investment in private sector fundraising**

*For information (UNICEF/2022/EB/10)*

The update provides information on the strategic approach to alternative/innovative finance and on the World Bank instrument to facilitate sustained investment in private sector fundraising.

UNICEF focal point:

Ms. Carla Haddad Mardini

Director, Private Fundraising and Partnerships Division

[chaddadmardini@unicef.org](mailto:chaddadmardini@unicef.org) / 41 22 909 5702

**Other matters and adoption of draft decisions**

**13. Address by the Chairperson of the UNICEF Global Staff Association**

The chairperson of the UNICEF Global Staff Association addresses the Executive Board at its annual session.

UNICEF focal point:

Mr. Noma Owens-Ibie

Chairperson, Global Staff Association

[nowensibie@unicef.org](mailto:nowensibie@unicef.org) / 212-824-6135

**14. Other matters**

The Executive Board has before it the provisional list of agenda items for its second regular session of 2022 and may consider discussing any other issue under this agenda item.

**15. Adoption of draft decisions**

**16. UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board**

Following the announcement of the 2022 Staff Team Awards, the Executive Board will hear statements by the Executive Director of UNICEF and the President of the Executive Board.



## Provisional timetable and organization of work for the 2022 annual session of the UNICEF Executive Board<sup>1</sup>

Tuesday 14 June	a.m. 10:00– 1:00	Item 1	Adoption of the provisional annotated agenda, timetable and organization of work
		Item 2	Opening statements by the President of the Executive Board and the Executive Director of UNICEF
		Item 3	Annual report for 2021 of the Executive Director of UNICEF Update of the Integrated Results and Resources Framework of the UNICEF Strategic Plan, 2022–2025 UNICEF report on the recommendations of the Joint Inspection Unit <i>General statements</i>
			p.m. 1:15– 2:45
	p.m. 3:00– 5:00	Item 7	<i>General statements (cont'd)</i> Evaluation reports and management responses Annual report for 2021 on the evaluation function in UNICEF, and management response Evaluation of the UNICEF role as cluster lead/co-lead agency, and management response
	p.m. 5:00– 6:00		<i>Informal consultations</i>
Wednesday 15 June	a.m. 10:00– 1:00	Item 11	Private Fundraising and Partnerships: financial report for the year ended 31 December 2021
		Item 12	Update on the World Bank instrument to facilitate sustained investment in private sector fundraising
		Item 10	Update on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system
		Item 5	Annual report on the implementation of the UNICEF Gender Action Plan, 2018–2021
	p.m. 1:15– 2:45		<i>Informal consultations</i>

<sup>1</sup> When consideration of an agenda item concludes ahead of the allocated time, the next item will be taken up for consideration and the timetable adjusted accordingly.

	p.m. 3:00– 5:00	Item 4	UNICEF humanitarian action (a) Annual report on UNICEF humanitarian action (b) Update on the progress achieved through the COVID-19 Vaccine Delivery Partnership
		Item 9	Internal Audit and Investigations UNICEF Office of Internal Audit and Investigations 2021 annual report to the Executive Board, and management response UNICEF Audit Advisory Committee 2021 annual report to the Executive Board
	p.m. 5:00– 6:00		<i>Informal consultations</i>
Thursday 16 June	a.m. 10:00– 1:00	Item 6	UNICEF programme cooperation (a) Country programme documents (b) Extensions of ongoing country programmes
		Item 8	Report of the Ethics Office of UNICEF for 2021, and management response
	p.m. 1:15– 6:00		<i>Informal consultations</i>
Friday 17 June	a.m. 10:00– 1:00	Item 13	Address by the Chairperson of the UNICEF Global Staff Association
		Item 14	Other matters
		Item 15	Adoption of draft decisions
		Item 16	UNICEF Staff Team Awards and closing statements by the Executive Director of UNICEF and the President of the Executive Board