COVID-19 Vaccine Delivery Partnership

Update for the UNICEF Executive Board

21 February 2022
More than 10 billion doses administered globally, but strong inequities continue to exist

10.3 billion vaccine doses have been administered globally as of 17 February 2022

3.3 billion vaccine doses have been administered across AMC participants

Strong global vaccine inequity persists – 25 AMC participants have vaccinated less than 10% of the population

Source: WHO COVID-19 Dashboard (map), UNICEF Procurement Portal (COVAX shipments), Bloomberg (total # of doses administered).
The COVID-19 Vaccine Delivery Partnership builds on key principles and functions to help accelerate COVID-19 vaccination around the world

Key principles of the Delivery Partnership

1. **National ownership** and centrality of countries to define and manage bottlenecks
2. **One plan, one country team, one budget**
3. **One country support team** – drawing in global resources to support countries rapidly address bottlenecks
4. **Build on existing partner capacities and roles.** Strengthens routine immunization and primary healthcare
5. **Key metrics to monitor progress**, tracked by the Partnership and widely disseminated
6. **Agreed list of 34 countries** for concerted support with **10 countries for immediate support** (regularly updated)

Support functions of the Delivery Partnership

**Three main levers provided by Partnership:**
- Political Engagement
- Vaccine Delivery Funding
- Specialized technical & surge support

**Support functions to activate the three levers:**
- Coordinated Country Support
- Data, Metrics and Monitoring
- Demand Planning
- Toolbox/Guidance
- Partnership Engagement
- Communications
One Team, led by the government and including all relevant stakeholders, will be at the centre with One Plan and One Budget to coordinate around

**One Team**: one government-led country team with all relevant stakeholders

- **Highest-level government entity in charge of COVID-19 vaccination** (e.g. Office of the Prime Minister, Presidential Task Force, Ministry of Health)
- **Ministry of Finance**
- **Expanded Programme for Immunization** (EPI) / entity in charge of operational planning
- **Key in-country partners:**
  - Civil Society representation
  - UNICEF and WHO
  - World Bank country offices
  - UN RC/HC; UNCT members in their respective roles
  - NGOs, bilateral representation, Implementing partners +
  - GAVI Senior Country Managers and dedicated focal points (e.g. ACDC)

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**One Team**
One Team of in-country partners at the centre of all national, regional and global-level planning and support activities

**One Plan**
One joint operational plan, incl. vaccine implementation bottlenecks and areas for support

**One Budget**
One joint view of funding availability and funding needs to support COVID-19 vaccination
One Support Team, convened by CoVDP, will provide and facilitate funding, technical assistance and political advocacy in a coordinated manner.

One Support Team: all regional and global partners engage with countries in a tightly coordinated and integrated way.

Team composed of:
- WHO and UNICEF Regional offices
- Africa CDC, for African countries
- World Bank
- GAVI, WHO and UNICEF HQ
- Humanitarian Agencies and NGOs
- ACT-A Health Systems Response Connector

(participation tailored to country context and One Support Team will reach out to additional constituents as needed)
What's in it for the country...

What we want to achieve

• Country focus at center of all engagement, from vaccine procurement to delivery support
• Country has rapid access to technical and financial support in a streamlined manner
• Country benefits from targeted, coordinated and support and credible incentives from the international community, allowing them to overcome political bottlenecks
• Country leadership through the One Team approach is enabled and supported

What we want to avoid

• High transaction costs for countries and partners by having multiple, insufficiently streamlined engagement lines
• Duplication of funding and technical assistance
• Lack of clarity on country’s priorities, bottlenecks and funding gaps
• Slow administrative processes and high overhead costs to support countries
34 countries for concerted support have been identified

Below 10% coverage in mid-January and off track for 70%

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We agreed upon 10 countries to immediately focus on

Partner consensus on the four criteria to define narrow list of 10 countries to immediately focus on

1. Existing joint partner engagement
2. Large populations
3. Magnitude of expiry risk
4. Opportunity for political momentum

Countries will be rotated from list of 34

Agreement on:

- Afghanistan
- Burkina Faso
- Democratic Republic of the Congo
- Ethiopia
- Ghana
- Kenya
- Nigeria
- Sierra Leone
- Somalia
- Sudan

*Inclusion criteria agreed upon during / in the immediate follow-up of the COVID-19 Vaccine Delivery Retreat January 12-14, 2022; agreement reached across Africa CDC, Africa Vaccine Delivery Alliance (AVDA), UNICEF, WHO; World Bank
Coordinated and data-driven support to accelerate progress towards vaccination targets

**Tailored support for the countries furthest behind:** The Delivery Partnership will provide concerted support to 34 countries through One Team, One Plan, One Budget

**Connect demand and supply:** The Delivery Partnership supports bottom-up, country- and data-driven demand planning for 92 low- and middle-income countries...

**End-to-end delivery data:** The Delivery Partnership collects, analyzes and disseminates delivery data for 92 low- and middle-income countries that’s essential for decision-making...

**Value added**

...to enhance coordination, reduce transaction costs and leverage the combined expertise, resources and skills of national and international partners to address bottlenecks.

...to effectively match demand with supply, reduce dose expiry risk, and ensure doses get to where they are needed the most.

...to track progress towards agreed targets, identify and close funding gaps quickly, increase the transparency of funding flows, and provide viable estimates of delivery costs to government and funding partners.