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United Nations Children's Fund

Executive Board

Compendium of decisions adopted by the Executive Board at its first regular session of 2022

<i>Decision</i>	<i>Page</i>
First regular session, 8–11 February 2022	
2022/1 Country programme documents	2
2022/2 Extensions of ongoing country programmes	2
2022/3 Establishment of an Assistant Secretary-General position in UNICEF to head the Global COVID-19 Vaccine Delivery Inter-Agency Coordination Structure	2
2022/4 Joint evaluability assessment of the Global Action Plan for Healthy Lives and Well-being for All, and management response	3
2022/5 Plan for global evaluations, 2022–2025	3
2022/6 Update on the implementation of the recommendations made in the independent panel review of the UNICEF response to the protection from sexual exploitation and abuse and the report to the Independent Task Force on Workplace Gender-Discrimination, Sexual Harassment, Harassment and Abuse of Authority	4
2022/7 UNICEF financial report and audited financial statements for the year ended 31 December 2020 and report of the Board of Auditors, and management response	5
2022/8 Private Fundraising and Partnerships: 2022 workplan and proposed budget	6



2022/1

Country programme documents

The Executive Board

1. *Takes note* that the country programme documents, including aggregate indicative budgets, for Belize, Eastern Caribbean Area, El Salvador, Greece, Guinea-Bissau, Guyana and Suriname, Honduras, Jamaica, Malaysia, Maldives, Mozambique, Peru, Thailand and Viet Nam ([E/ICEF/2022/P/L.1–E/ICEF/2022/P/L.14](#)) were made available to the Member States for their comments and input from 16 November to 6 December 2021;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Belize, Eastern Caribbean Area, El Salvador, Greece, Guinea-Bissau, Guyana and Suriname, Honduras, Jamaica, Malaysia, Maldives, Mozambique, Peru, Thailand and Viet Nam ([E/ICEF/2022/P/L.1–E/ICEF/2022/P/L.14](#)).

*First regular session
10 February 2022*

2022/2

Extensions of ongoing country programmes

The Executive Board

1. *Takes note* of the first two-month extensions of the country programmes for the Plurinational State of Bolivia, Costa Rica and the Dominican Republic; and the 10-month extension of the country programme for Morocco, following a two-month extension, which were approved by the Executive Director and are presented in table 1 of document [E/ICEF/2022/P/L.15](#);

2. *Approves* the 11-month extension of the country programme for Afghanistan, following a two-year extension and a three-month extension; the one-year extension of the country programme for Algeria, following a one-year extension and a two-month extension; and the six-month extension of the country programme for the Syrian Arab Republic, following two previous one-year extensions; a nine-month extension; a three-month extension; a two-month extension; a four-month extension; and an eight-month extension; these are presented in table 2 of document [E/ICEF/2022/P/L.15](#).

*First regular session
11 February 2022*

2022/3

Establishment of an Assistant Secretary-General position in UNICEF to head the Global COVID-19 Vaccine Delivery Inter-Agency Coordination Structure

The Executive Board

1. *Takes note* of the context around the administration of COVID-19 vaccines and of the various barriers that are preventing vaccines from being administered in country;

2. *Also takes note* of the need for enhanced cooperation and coordination at the global, regional, subregional and national levels for full, timely and equitable access for all to COVID-19 vaccines, while not diverting resources from other health and humanitarian priorities, including routine immunization programmes;

3. *Recognizes* the role that UNICEF has played and can continue to play in advancing the acquisition, transportation, storage, distribution and administration of COVID-19 vaccines;

4. *Welcomes* the efforts of UNICEF and partners to establish the Global COVID-19 Vaccine Delivery Inter-Agency Coordination Structure and notes that coordinating the work of this entity at the highest possible global level is a key component for ensuring its success;

5. *Approves* the establishment of the post of Assistant Secretary-General for a two-year period reporting to the Executive Director of UNICEF to carry out the role of Global Lead Coordinator for COVID-19 Vaccine Country Readiness and Delivery, in collaboration with other relevant partners, including the World Health Organization and Gavi, the Vaccine Alliance;

6. *Requests* UNICEF to update the Executive Board on the progress achieved through the Global COVID-19 Vaccine Delivery Inter-Agency Coordination Structure at its 2022 annual and second regular sessions and 2023 first regular session, under the agenda item entitled “Update on humanitarian action”, among other updates.

*First regular session
11 February 2022*

2022/4

Joint evaluability assessment of the Global Action Plan for Healthy Lives and Well-being for All, and management response

The Executive Board

Takes note of the joint evaluability assessment of the Global Action Plan for Healthy Lives and Well-being for All, its summary ([E/ICEF/2022/4](#)) and its management response ([E/ICEF/2022/5](#)).

*First regular session
11 February 2022*

2022/5

Plan for global evaluations, 2022–2025

The Executive Board

1. *Welcomes and endorses* the plan for global evaluations, 2022–2025 ([E/ICEF/2022/3](#));

2. *Recalls* Executive Board decision 2018/2 and requests UNICEF to continue to draw on lessons learned from previous reviews, evaluation reports and management responses to ensure the effectiveness of planned evaluations;

3. *Welcomes* that the new plan builds upon lessons learned from the plan for 2018–2021 and requests UNICEF to present a review, including lessons learned, of the plan for 2022–2025 at the second regular session 2025;

4. *Encourages* UNICEF to expand the use of rigorous impact evaluations in the period up to 2025, particularly in thematic areas where new approaches have potential for scaling-up or where existing impact evidence on approaches is lacking;

5. *Reaffirms* the importance of evaluation as an essential tool for learning and accountability and further requests UNICEF to ensure adequate resources for the implementation of the plan for global evaluations, 2022–2025;

6. *Recalls* the funding target of 1 per cent of programme expenditure for evaluation and requests UNICEF to accelerate its efforts to reach this target;

7. *Requests* UNICEF to continue to extend the importance attributed to inter-agency collaboration in the implementation of the Strategic Plan, 2022–2025 (E/ICEF/2021/25) to all evaluations of programmes and projects that include partnerships with other United Nations entities.

*First regular session
11 February 2022*

2022/6

Update on the implementation of the recommendations made in the independent panel review of the UNICEF response to protection from sexual exploitation and abuse and the report of the Independent Task Force on Workplace Gender-Discrimination, Sexual Harassment, Harassment and Abuse of Authority

The Executive Board

1. *Welcomes* the update provided by UNICEF on the implementation of the recommendations made in the independent panel review of the UNICEF response to protection from sexual exploitation and abuse and the report of the Independent Task Force on Workplace Gender-Discrimination, Sexual Harassment, Harassment and Abuse of Authority (E/ICEF/2022/6), as well as of the recommendations of the Task Team on Anti-Racism and Discrimination, and notes with appreciation the increasing inter-agency cooperation;

2. *Takes note with appreciation* that the implementation of the recommendations from the Task Team on Anti-Racism and Discrimination will be a top priority for UNICEF in 2022 and requests the management to put in place a mechanism to regularly monitor and measure the progress in the implementation of the recommendations of the Task Team;

3. *Notes* progress made and the need for continued effort and focus on preventing and taking immediate action to respond to sexual exploitation, abuse and sexual harassment, including ensuring that policies and procedures deliver impact and are resourced sufficiently, and that proposed actions are implemented at the country, regional and global levels;

4. *Requests* UNICEF to continue to take action to ensure a victim-/survivor-centred, system-wide and coherent approach to prevent and respond to sexual exploitation and abuse and sexual harassment, while leveraging its mandate, and to address the increased risks during the coronavirus disease 2019 (COVID-19) response and recovery;

5. *Notes* progress made and the need for continued effort and focus on preventing and taking immediate action to respond to prohibited conduct, and also requests UNICEF to maintain its progress on building a more values-based organizational culture and expanding diversity, equity and inclusion efforts;

6. *Requests* UNICEF to provide an update to the Executive Board on how the organization is preventing and responding to sexual exploitation and abuse in its policies, procedures and operations at headquarters, regional and country levels, at the annual session of 2023, and asks that this includes analysis of available data and implementation of system-wide initiatives, including the Implementing Partners Protocol and use of the Implementing Partner Capacity Assessment and ClearCheck;

7. *Also requests* UNICEF to provide an update to the Executive Board on how the organization is improving organizational culture and on its actions to prevent

and respond to all forms of discrimination, including racism and racial discrimination, and sexual harassment, in its policies, procedures and programmes at headquarters, regional and country levels, at the annual session of 2023;

8. *Further requests* UNICEF to continue taking a long-term approach to preventing and responding to sexual exploitation and abuse and sexual harassment, in line with the Strategic Plan;

9. *Urges* UNICEF to ensure that leadership in country are aware of their responsibilities for protection from sexual exploitation and abuse and sexual harassment; that in all country offices there are respective staff with responsibilities for protection from sexual exploitation and abuse and sexual harassment who participate in inter-agency coordination mechanisms as appropriate; and that staff are provided with appropriate role-specific training as well as regular mandatory training to support culture change;

10. *Requests* UNICEF to monitor the impact of efforts for protection from sexual exploitation and abuse and sexual harassment at the country level, identify and share best practices and address collective barriers, and calls on UNICEF to address the significant gap between the overall strategies on sexual exploitation and abuse and their impact on the ground;

11. *Also requests* timely and thorough victim-/survivor-centred-investigations with prompt reporting to Member States and sufficient resources dedicated to sexual exploitation and abuse and sexual harassment investigations;

12. *Commends* UNICEF for annual submission to the Secretary-General of action plans on preventing and responding to sexual exploitation and abuse that are implemented at headquarters, regional and country levels, and requests UNICEF to share headquarters-level action plans with the Executive Board annually;

13. *Requests* an update from UNICEF, at the 2023 first regular session of the Executive Board, on metrics used to measure progress on tackling sexual exploitation and abuse and sexual harassment and how integrated results and resources framework indicators on sexual exploitation and abuse and sexual harassment have aligned with relevant indicators of the quadrennial comprehensive policy review of operational activities for development of the United Nations system and those of other United Nations development system agencies and ensure that data obtained, including on allegations, using these metrics and indicators and subsequent analysis, systematically inform strategies, policies and procedures.

*First regular session
11 February 2022*

2022/7

UNICEF financial report and audited financial statements for the year ended 31 December 2020 and report of the Board of Auditors, and management response

The Executive Board

1. *Welcomes* the unqualified audit opinion for 2020 issued by the Board of Auditors, the report of the Board of Auditors for the financial period that ended on 31 December 2020 (A/76/5/Add.3) as well as the management response (E/ICEF/2022/AB/L.2);

2. *Also welcomes* the progress made by UNICEF in implementing the recommendations of the Board of Auditors, and supports the ongoing efforts of UNICEF management to implement the recommendations of the Board of Auditors;

3. *Encourages* UNICEF to harmonize further its reporting format with other United Nations funds and programmes on the management response to the report of the Board of Auditors and the implementation of the recommendations, as appropriate, including where possible the time frames for their detailed reporting and the categorization of recommendations, and to work with the United Nations Development Programme, the United Nations Capital Development Fund, the United Nations Population Fund, the United Nations Office for Project Services, the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and the World Food Programme in that regard, as appropriate.

*First regular session
11 February 2022*

2022/8

Private Fundraising and Partnerships: 2022 workplan and proposed budget

The Executive Board

1. *Notes* the high, medium and low revenue scenarios for 2022, as shown in table 3 of document [E/ICEF/2022/AB/L.1](#);

2. *Approves* a budget for special-purpose activities of \$158 million from regular resources, comprising \$85 million for investment funds and \$73 million for other private sector fundraising costs, and the establishment of an other resources ceiling of \$60 million based on the medium scenario in table 3;

3. *Takes note* of the proposed use of \$20 million from the Dynamo Revolving Fund for further investment in private sector fundraising;

4. *Authorizes* UNICEF:

(a) To redeploy resources between the various regular resources budget lines (as detailed in paragraph 1, above), up to a maximum of 10 per cent of the amounts approved;

(b) To decrease or increase expenditures up to the levels indicated in columns I and III of table 3 of document [E/ICEF/2022/AB/L.1](#) should the apparent revenue from fundraising decrease or increase to the levels indicated in columns I and III;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2022 approved workplan;

5. *Encourages* the Executive Director to identify and respond to new market opportunities, should they arise, between Executive Board sessions and to notify the Board accordingly;

6. *Approves* an interim one-month allocation for January 2023 of \$15.8 million (or 10 per cent of the special-purpose regular resources allocation of \$158 million), to be absorbed into the annual Private Fundraising and Partnerships budget for 2023.

*First regular session
11 February 2022*