Evaluation Management Response & Tracking System

Evaluation

Previewed Date: 9/10/2018
Evaluation Title: Evaluation of the CARD and UNICEF Cash Transfer Pilot Project for Pregnant Women and Children in Cambodia
Evaluation Year: 2018
Evaluation Report Sequence Number: 2018/004
Region: EAPR
Office: Cambodia
Person In Charge For Follow Up to Management Response: Debora Comini

Overall Response

Overall Response to the Evaluation: The objective of this evaluation was to inform the design of the national cash transfer programme for pregnant women and children to be financed and implemented by the Royal Government of Cambodia. In this regard, the overall response to the evaluation is to discuss with the government stakeholders during the design phase of the national CT programme based on the recommendations and lessons learned from the evaluation report. Evaluation response is responsible for UNICEF in close collaboration with the government counterparts who are responsible for designing the national CT programme for pregnant women and children – Ministry of Social Affairs, Veterans and Youth Rehabilitation, Ministry of Economy and Finance, Ministry of Planning, Ministry of Health, and Ministry of Planning.

Planned Use of the Evaluation: • Present the finding, lessons learned and recommendations at the CT design workshop. • Dissemination of the evaluation reports (full version as well as a summary report) to the key government and non-government stakeholders. • Sharing the evaluation report with the consultant team who is contract for design the national CT programme to directly inform design of the new programme. • Dissemination of the evaluation report with UNICEF social policy community through HQ and RO as a good practice for evidence-based policy advocacy.

Recommendations and Actions

Recommendation #1:
Reassess the size of cash transfer
Management Response: Agree

Action #1:
Responsible Section: Social Inclusion and Governance
Responsible Person: Maki Kato
Expected Completion: 5/31/2018 12:00:00 AM
Implementation Stage: Completed
Action Planned: Dissemination of the evaluation report to the key government stakeholders in charge of designing the national CT programme
Action Taken: Presentation on the CT evaluation done at the national inter-ministerial workshop for designing the national CT programme (16-18 May 2018) and other bilateral meetings with the key partners

Action #2:
Responsible Section: Social Inclusion and Governance
Responsible Person: Maki Kato
Expected Completion: 5/31/2018 12:00:00 AM
**Action Planned**: Dissemination of the evaluation report to the key non-government stakeholders active in social protection

**Action Taken**: Presentation on the CT evaluation done at the social assistance DP coordination meeting (29 March 2018)

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**Action #3**:

**Responsible Section**: Social Inclusion and Governance  
**Responsible Person**: Maki Kato  
**Expected Completion**: 7/30/2018 12:00:00 AM  
**Implementation Stage**: Underway

**Action Planned**: Use of the evaluation results in the process for designing the national CT programme

**Action Taken**: Underway

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**Action #4**:

**Responsible Section**: Social Inclusion and Governance  
**Responsible Person**: Maki Kato  
**Expected Completion**: 9/30/2018 12:00:00 AM  
**Implementation Stage**: Underway

**Action Planned**: Dissemination of the evaluation report to UNICEF social policy community through RO and HQ (inclusion of the report in the global social policy newsletter)

**Action Taken**: Underway

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**Recommendation #2**:

Trim co-responsibilities

**Management Response**: Agree

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**Action #1**:

**Responsible Section**: Social Inclusion and Governance  
**Responsible Person**: Maki Kato  
**Expected Completion**: 4/30/2018 12:00:00 AM  
**Implementation Stage**: Completed

**Action Planned**: Sharing the evaluation report with the CT design consultant teams

**Action Taken**: The evaluation report has been shared with the consultant and the design team in preparation for the design workshop

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**Action #2**:

**Responsible Section**: Social Inclusion and Governance  
**Responsible Person**: Maki Kato  
**Expected Completion**: 5/31/2018 12:00:00 AM  
**Implementation Stage**: Completed

**Action Planned**: Sharing the evaluation report with the government stakeholders

**Action Taken**: The evaluation report has been shared with government stakeholders

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**Action #3**:

**Responsible Section**: Social Inclusion and Governance  
**Responsible Person**: Maki Kato  
**Expected Completion**: 6/29/2018 12:00:00 AM  
**Implementation Stage**: Completed

**Action Planned**: Facilitate further verification on the ground about the difficulties of monitoring of co-responsibilities

**Action Taken**: Field visit has been conducted to verify co-responsibilities
Recommendation #3:
Create an inclusive targeting mechanism

Management Response:  Agree

Action #1:
Responsible Section:  Social Inclusion and Governance
Responsible Person:  Maki Kato
Expected Completion:  4/30/2018 12:00:00 AM
Implementation Stage:  Completed

Action Planned:  Sharing the evaluation report with the CT design consultant teams
Action Taken:  The evaluation report has been shared with the consultant and design team

Action #2:
Responsible Section:  Social Inclusion and Governance
Responsible Person:  Maki Kato
Expected Completion:  5/31/2018 12:00:00 AM
Implementation Stage:  Completed

Action Planned:  Sharing the evaluation report with the government stakeholders
Action Taken:  The evaluation report has been shared with government stakeholders

Action #3:
Responsible Section:  Social Inclusion and Governance
Responsible Person:  Maki Kato
Expected Completion:  9/30/2018 12:00:00 AM
Implementation Stage:  Underway

Action Planned:  Facilitate dialogue between MoP and MoSVY about programme-specific targeting reduce exclusion error
Action Taken:  Underway

Recommendation #4:
Adopt a phased approach to scale up

Management Response:  Agree

Action #1:
Responsible Section:  Social Inclusion and Governance
Responsible Person:  Maki Kato
Expected Completion:  6/29/2018 12:00:00 AM
Implementation Stage:  Completed

Action Planned:  Preparation of the timeframe and its presentation to the policy makers
Action Taken:  The presentation was made to the MoSVY and MEF policy makers

Action #2:
Responsible Section:  MOSVY
Responsible Person:  Maki Kato
Expected Completion:  10/30/2018 12:00:00 AM
Implementation Stage:  Underway

Action Planned:  Discussion with NSPC on the timeframe including phase approach for expansion
Action Taken:  Underway

Recommendation #5:
Establish a robust management information system (MIS) and develop an appropriate monitoring and evaluation (M&E) framework

Management Response: Agree

Action #1:
Responsible Section: Social Inclusion and Governance
Responsible Person: Jana Nagnitschenko
Expected Completion: 9/30/2018 12:00:00 AM
Implementation Stage: Not Started
Action Planned: TORs for MIS development consultancy
Action Taken: Not started

Action #2:
Responsible Section: Social Inclusion and Governance
Responsible Person: Maki Kato
Expected Completion: 12/31/2018 12:00:00 AM
Implementation Stage: Not Started
Action Planned: Recruitment of MIS consultants
Action Taken: Not started

Action #3:
Responsible Section: Social Inclusion and Governance
Responsible Person: Jana Nagnitschenko
Expected Completion: 4/30/2019 12:00:00 AM
Implementation Stage: Not Started
Action Planned: Design of the MIS based on the newly designed CT programme
Action Taken: Not started

Recommendation #6:
Reassign roles and responsibilities of stakeholders along with capacity requirements
Management Response: Agree

Action #1:
Responsible Section: Social Inclusion and Governance
Responsible Person: Maki Kato
Expected Completion: 6/29/2018 12:00:00 AM
Implementation Stage: Completed
Action Planned: TORs for consultancy for MoSVY organizational review
Action Taken: The TOR has been developed

Action #2:
Responsible Section: Social Inclusion and Governance
Responsible Person: Maki Kato
Expected Completion: 8/30/2018 12:00:00 AM
Implementation Stage: Not Started
Action Planned: Recruitment of consultants in coordination with MoSVY and MEF
Action Taken: Not started

Action #3:
Responsible Section: Social Inclusion and Governance
**Responsible Person:** Maki Kato

**Expected Completion:** 12/31/2018 12:00:00 AM

**Implementation Stage:** Not Started

**Action Planned:** Assessment of structure and capacity of MoSVY and SNAs at national and subnational levels

**Action Taken:** Not started

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**Action #4:**

**Responsible Section:** Social Inclusion and Governance

**Responsible Person:** Maki Kato

**Expected Completion:** 2/28/2019 12:00:00 AM

**Implementation Stage:** Not Started

**Action Planned:** Capacity development plan

**Action Taken:** Not started

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**Recommendation #7:**

Design a grievance redress mechanism

**Management Response:** Agree

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**Action #1:**

**Responsible Section:** Social Inclusion and Governance

**Responsible Person:** Maki Kato

**Expected Completion:** 10/30/2018 12:00:00 AM

**Implementation Stage:** Underway

**Action Planned:** Design of the national CT programme incorporating grievance mechanism

**Action Taken:** CT design in underway

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**Action #2:**

**Responsible Section:** Social Inclusion and Governance

**Responsible Person:** Maki Kato

**Expected Completion:** 11/30/2018 12:00:00 AM

**Implementation Stage:** Not Started

**Action Planned:** Validation of the CT design with national and subnational stakeholders

**Action Taken:** Not started

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**Action #3:**

**Responsible Section:** Social Inclusion and Governance

**Responsible Person:** Maki Kato

**Expected Completion:** 12/31/2018 12:00:00 AM

**Implementation Stage:** Not Started

**Action Planned:** Finalization of the design

**Action Taken:** Not started

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**Recommendation #8:**

Design preparatory activities

**Management Response:** Agree

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**Action #1:**

**Responsible Section:** Social Inclusion and Governance

**Responsible Person:** Maki Kato
Expected Completion: 3/31/2019 12:00:00 AM
Implemention Stage: Not Started

**Action Planned:** Communication campaign for awareness raising on birth registration, provision of child vaccine etc

**Action Taken:** Not started