EXECUTIVE FEEDBACK

Title of the evaluation: Final Evaluation of the Justice for Every Child Project, December 2013-November 2017, Bosnia and Herzegovina

Sequence No: 2017/001
Region: CEE/CIS
Office: Bosnia and Herzegovina
Coverage: Bosnia and Herzegovina
Evaluation Type: Project
Year of Report: 2017

OVERALL RATING

Highly Satisfactory

Implications: Exceeds UNICEF/UNEG standards for evaluation reports and decision makers may use the evaluation with a high degree of confidence.

Lessons for future evaluations: This report has clearly been prepared with reference to the UNICEF evaluation standards and the GEROS system, applying similar language and organisation of information. This demonstrates good use of those materials to develop a report that meets and exceeds the requirements for evaluation reports in UNICEF. Of particular note in this report is the very strong section on ethics.

SECTION A: BACKGROUND (weight 5%)

Satisfactory

The background of the evaluation object is insightful and clear. It is, however, currently missing any information on the budget and clear explanation of the geographical coverage of interventions. Give the design of the evaluation, it would also have been appropriate to go beyond the presentation of the results frameworks and to examine the underlying theories of change in terms of the political, economic and social mechanisms being exploited by the project design.

SECTION B: EVALUATION PURPOSE, OBJECTIVES AND SCOPE (weight 5%)

Highly Satisfactory

The purpose and scope of the evaluation are described concisely, but fully meet the definition of the elements in the UNICEF standards.

SECTION C: EVALUATION METHODOLOGY (weight 15%)

Highly Satisfactory

The description of the overall design of the evaluation would benefit from a little more clarity on the approaches to systematically synthesising the multiple lines of evidence (it describes what the evaluation did, but not always exactly how it did this). However, the sampling, limitations and the ethics sub-sections of the methods chapter are outstanding - going above and beyond the requirements included in the UNICEF standards. Of particular note is the thoughtful blend of criteria for representative sampling (including non-intervention locations) and the very robust ethics arrangements that give detailed explanations of how the appropriate standards were applied.

SECTION D: EVALUATION FINDINGS (weight 20%)

Satisfactory
The findings section is comprehensive and presents extensive analysis under all evaluation criteria and questions. The effectiveness sub-section is the most comprehensive, with several tables summarising the concrete examples and evidence used to develop the findings. Other sections still cover all the questions, but in less detail. There is extensive use of quotations from informants and the survey results. It is not clear, however, how other quantitative data was applied. For example, the section on efficiency reports positive findings, but seemingly based on a synthesis of opinions rather than an analysis of quantitative.

**SECTION E: EVALUATION CONCLUSIONS & LESSONS LEARNED (weight 15%)**

**Highly Satisfactory**

Conclusions are clearly based on the findings, and do a robust job of synthesising a large amount of evidence into clear and useful conclusions. These identify both the successes of the project and remaining external and internal issues that will need to be addressed in the future. The lessons learned are identified according to UNICEF standards.

**SECTION F: RECOMMENDATIONS (weight 15%)**

**Highly Satisfactory**

Recommendations are practically arranged around the programme outcomes, and organised based on the intended user (e.g. UNICEF or a Ministry) and the timeframe for implementing the recommendations. Whilst these add up to an extensive list of recommendations, the level at which they are pitched and the clear organisation means that they remain useful.

**SECTION G: EVALUATION STRUCTURE/PRESENTATION (weight 5%)**

**Highly Satisfactory**

This is an extremely well presented report - easy and logical to navigate with good use of formatting to organise the different types of information.

**SECTION H: EVALUATION PRINCIPLES (weight 15%)**

**Satisfactory**

The report is attuned to addressing issues of children in the justice system based on HRBAP principles and language. While it highlights some gender differences - and is limited in the data available in official statistics - this could have been further expanded on in the analysis. For example, the reasons why 97% of children in the justice system are boys, the reasons that the conviction rate of girls is higher, and the social groups from which boys and girls are coming from.

**SECTION I: EXECUTIVE SUMMARY (weight 5%)**

**Highly Satisfactory**

The executive summary meets UNICEF standards and is useful for decision makers.

Does the evaluation meet UN SWAP evaluation performance indicators?

8  Meets requirements

**Recommendations for improvement**

**Section A**  The background section would benefit from a clear presentation of the budget of the project.

**Section B**  No further information is required.

**Section C**  The reference to mixed methods and triangulation would benefit from a little more specificity in terms of how the synthesis of evidence was achieved.

**Section D**  Greater use of diverse sources of evidence could have been made to support the findings on efficiency and the probability of sustainability.

**Section E**  No further changes required.

**Section F**  It would be helpful to include a sentence on who validated the recommendations.

**Section G**  Greater use of graphics could have added further readability to an already-outstanding report.
<table>
<thead>
<tr>
<th>Section H</th>
<th>In addition to the headline analysis on gender and the report identifying that there was limited monitoring of gender, the report would benefit from investigating the reasons leading to these outcomes.</th>
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<tbody>
<tr>
<td>Section I</td>
<td>No further requirements.</td>
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