

Executive Feedback

Title of the evaluation	Comprehensive Evaluation of The Community Health Program in Rwanda
Sequence No	2016/004
Region	ESAR
Country	Rwanda
Evaluation Type	Country Programme
Year of Report	2016

OVERALL RATING	
	Satisfactory Meets UNICEF/UNEG standards for evaluation reports and decision makers may use the evaluation with confidence
Implications:	Sound monitoring systems should be instilled in the programmes to generate appropriate data likely to be needed by evaluations. The evaluators should try to correct the deficiencies if any through relevant quantitative or qualitative field investigations.
Lessons for future evaluations:	Inclusion of Annexes would have further enhanced the value of the evaluation.

SECTION A: BACKGROUND (weight 5%)

	Highly Satisfactory Object of evaluation is described in great detail. The logical Framework of the intervention is presented (Fig 7, p26) . A ToC is developed. Project background and its components, and the policy environment have been discussed in detail. Various stakeholders have been well identified. This section has been written very well.
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SECTION B: EVALUATION PURPOSE, OBJECTIVES AND SCOPE (weight 5%)

	Satisfactory The purpose, scope and its justification (thematic, temporal and geographical) and intended users of the evaluation are given (p29-30) . Objectives are given as per ToRs .While it has been written that objectives etc. are as per ToRs and Annex also shows indicates it but Annex documents are not attached. Rationale of the scope has been detailed.
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SECTION C: EVALUATION METHODOLOGY (weight 15%)

	Satisfactory Mention is made of adherence to UNEG standards (including ethics) and the manner in which it is done is given (Table 5, p32). The evaluation criteria (OECD-DAC), are clearly and elaborately specified . Evaluation design is based on ToC and contribution analysis. Primary and secondary data sources are described elaborately as are sampling methods. A mixed methodology approach (including contribution analysis) has been followed. Ethical issues have been mentioned (p 38,44,45). An evaluation matrix is given in Table 6 (p36). Coverage indicates the number of female community members. Limitations and mitigating methods)are discussed and presented clearly (Table 7, pp45-46)The section is well written.
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SECTION D: EVALUATION FINDINGS (weight 20%)

	Highly Satisfactory
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The evaluation seeks to answer all the questions . The findings are clear and direct on various relevant issues. Data analysis has been well presented with data Tables and graphs for better understanding. Both quantitative and qualitative data has been analysed using contribution analysis. A detailed cost analysis is also available (Findings 5.2 to 5.5, pp87-92). The reporting system of the programme is also evaluated (P95).

SECTION E: EVALUATION CONCLUSIONS & LESSONS LEARNED (weight 15%)



Satisfactory

Conclusions and lessons learnt are logically derived from findings, and point to the strengths and weaknesses of the programme. The performance of the programme in respect of each evaluation criterion has also been rated as specified in the ToRs. The conclusions indicate the specific recommendations to which they led. However, the conclusions do not seem to be much above the level of findings. Lessons learnt are better abstractions.

SECTION F: RECOMMENDATIONS (weight 15%)



Satisfactory

The recommendations are derived logically from the conclusions. In fact each recommendation is specifically linked to a conclusion. The agency responsible for each recommendation has also been indicated.

SECTION G: EVALUATION STRUCTURE/PRESENTATION (weight 5%)



Satisfactory

Annexes not available although listed in the report, Inclusion of Annexes and Executive Summary would have raised the review to Highly Satisfactory level.

SECTION H: EVALUATION PRINCIPLES (weight 15%)



Fair

The evaluation is weak in integrating gender mainly because of non-availability of gender-segregated data from the monitoring system. This deficiency should be made good by evaluator through investigations and FGDs.

SECTION I: EXECUTIVE SUMMARY (weight 5%)



Satisfactory

The executive summary is provide separately to the main report. It contains all the essential elements, but is rather long (10 pages).

Does the evaluation meet UN SWAP evaluation performance indicators?

6 Approaches requirements

Recommendations for improvement

Section A	N/A
Section B	Copy of the Annexes could help in better review.
Section C	The methodology section of the report has been elaborated in regard to evaluation questions etc. . Details are stated to have been mentioned to be in Annex . Annex not available, but sufficient details are available in the main body of the report.
Section D	The section well written. Data analysis is excellent.
Section E	The conclusions should go beyond findings and need to be more general than findings.
Section F	Prioritization of recommendations would have added value
Section G	Inclusion of Annexes would have added value to the report and helped in a better review.
Section H	Monitoring systems should pay attention to equity and gender aspects adequately.
Section I	The executive summary could have been more concise to enhance usefulness.