

# Overview of UNICEF Financial Management

Orientation Session for Executive Board  
Members

January 2015

unite for  
children

unicef 

# Objectives

How does UNICEF finance its activities?

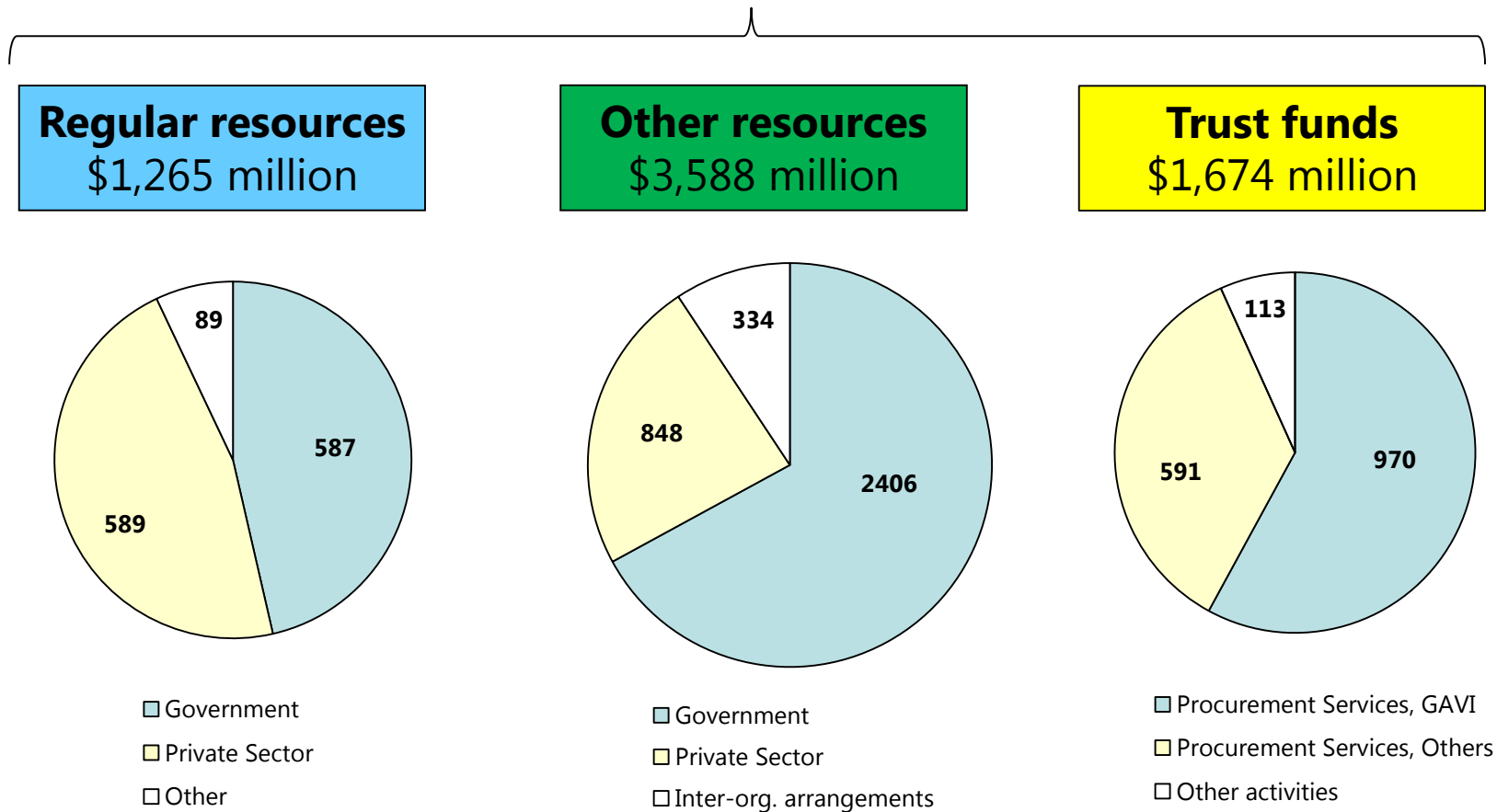
How does the Executive Board exercise its oversight of the financing of UNICEF activities?

# Three types of financial resources

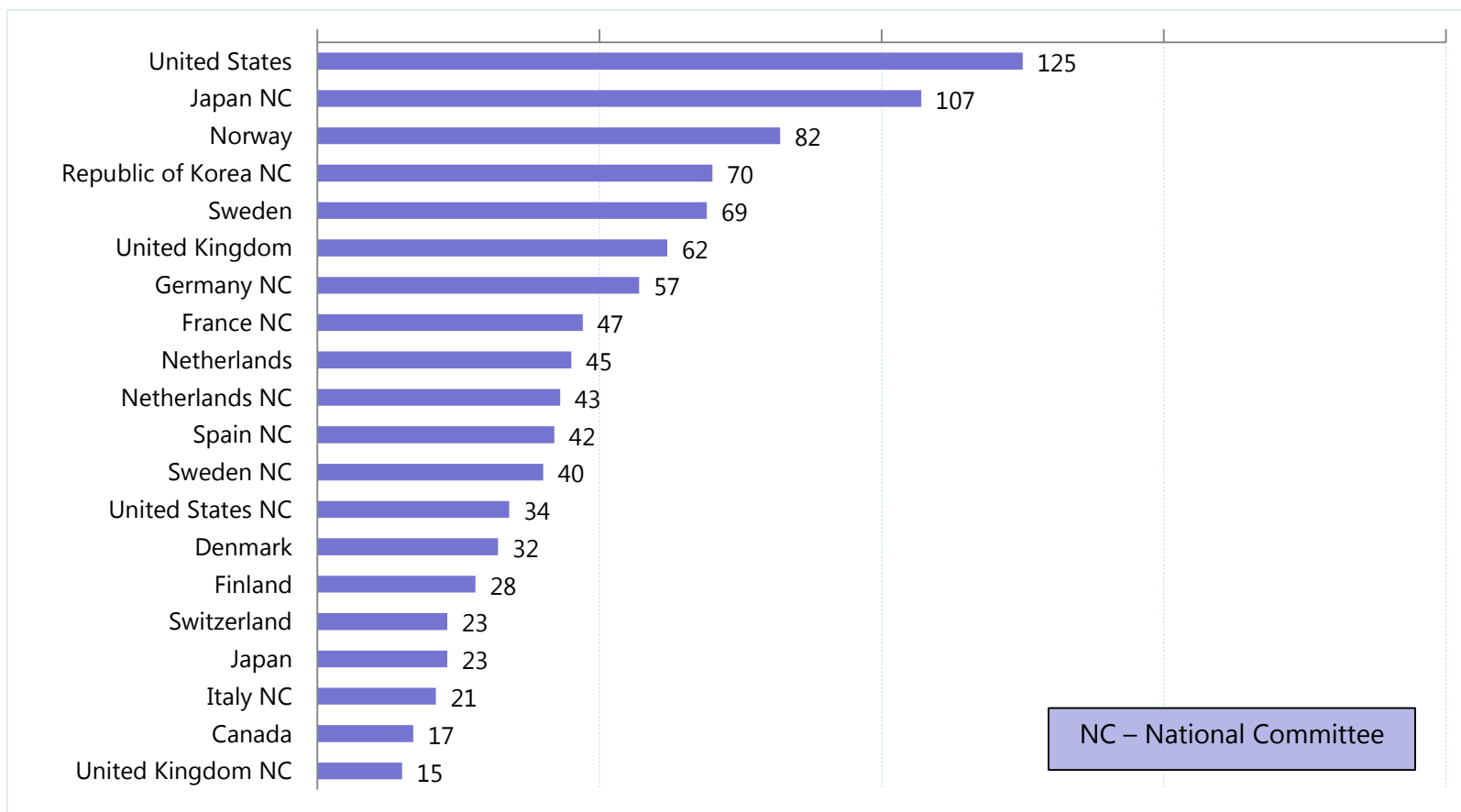


# Sources of financial resources

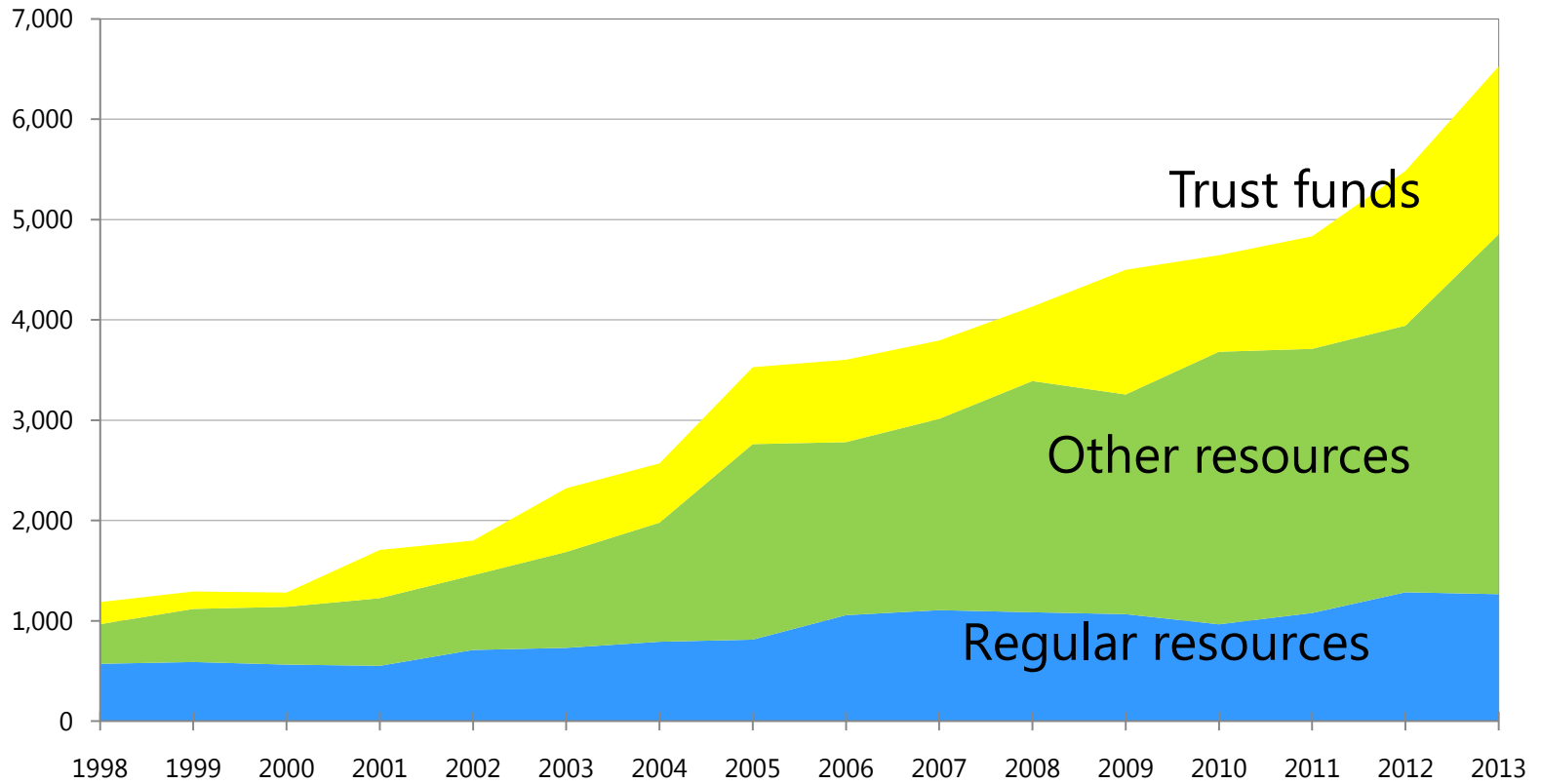
## Total resources in 2013: \$6,527 million



## Top 20 public and private donors to regular resources, 2013 (\$ millions)



# Total financial resources, 1998 - 2013

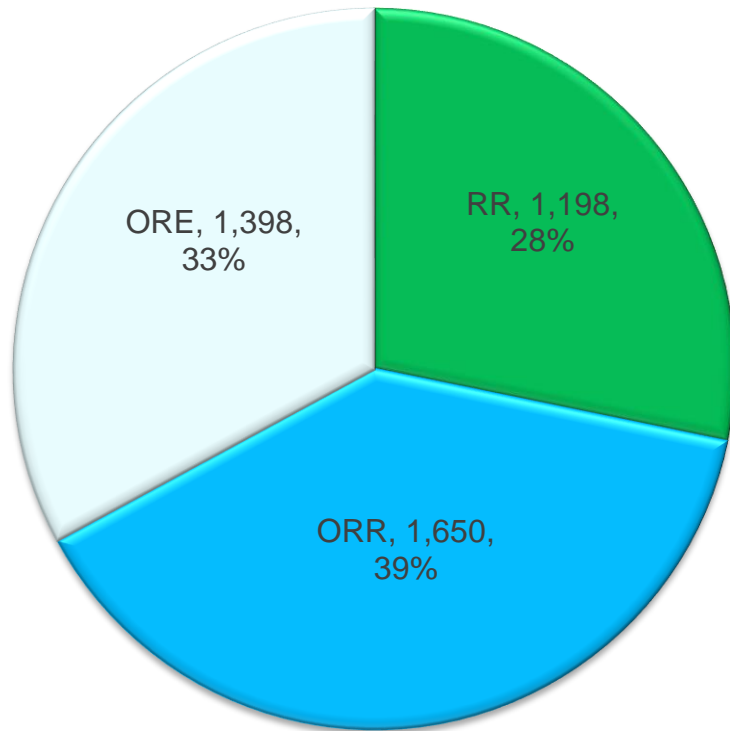


Source: UNICEF financial statements

# Funds utilization in 2013

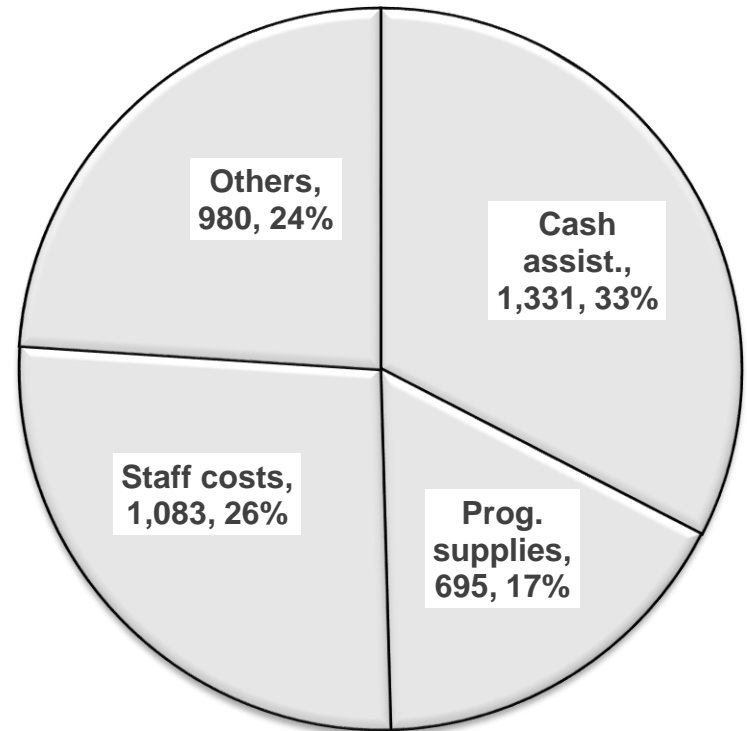
In million of dollars

## Expenditure by resource type



Total: **4,246**

## Categories of expenses



Total: **4,089**

# Oversight by Executive Board

**Strategic Plan with Integrated Budget**  
-every 4 years-  
**Updated Financial Estimates** -each year 2<sup>nd</sup> session-

5 year **Country Programme Documents (CPDs)**

Year 1

Year 2

Year 3

Year 4

Updated  
Financial  
Estimates

Updated  
Financial  
Estimates

Updated  
Financial  
Estimates

Updated  
Financial  
Estimates

Audited  
Financial  
Statements

Audited  
Financial  
Statements

Audited  
Financial  
Statements

Audited  
Financial  
Statements

PFP -budget: 1<sup>st</sup> session- & -financial report: 2<sup>nd</sup> session-





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