



August 30, 2016

UNICEF STRATEGIC PLAN:

Updated Financial Estimates 2016 - 2019

Executive Board Informal Session

unicef  | for every child

OBJECTIVES

- Provide financial overview 2015
- Share financial projections 2016 – 2019
- Seek Board approval of regular resources level for 2017 programme submission

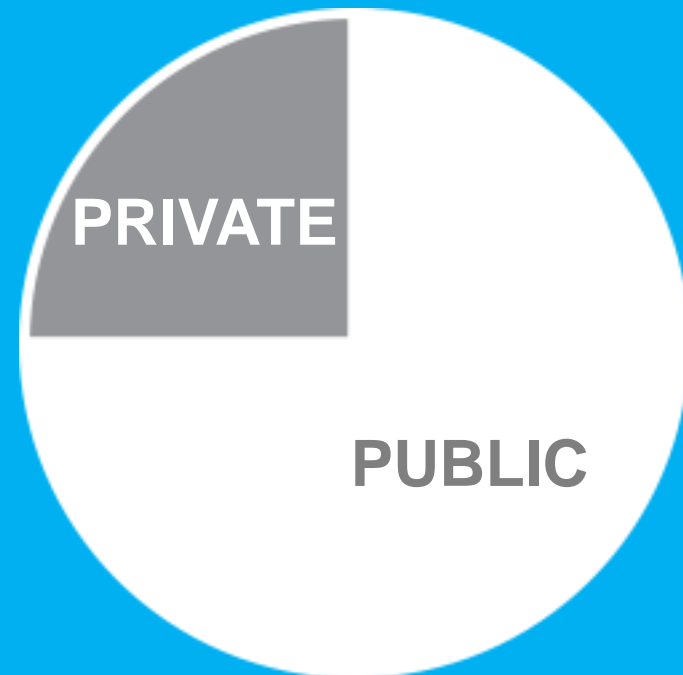




BACKGROUND

UNICEF is a voluntarily funded organization with two main sources of income:

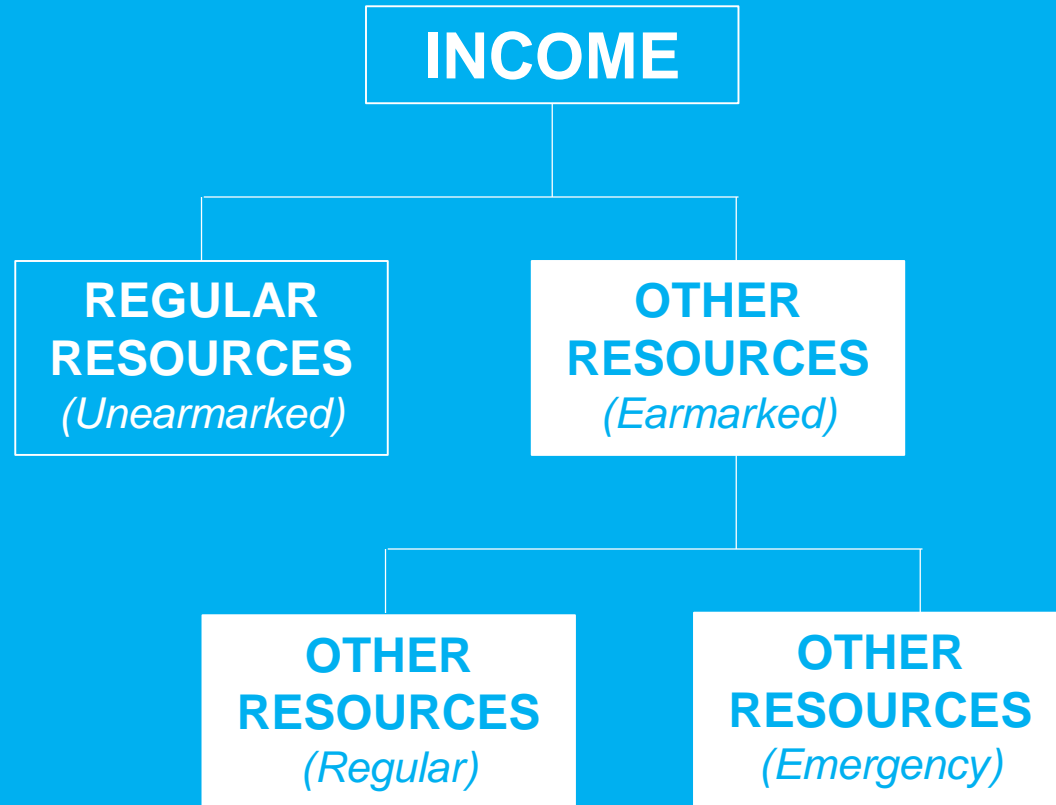
Public (*three-quarters*) and Private (*one-quarter*)



INCOME



BACKGROUND



Four-year financial estimates updated annually as per FRR
Allows the UNICEF to plan commitments prudently while pursuing medium-term objectives

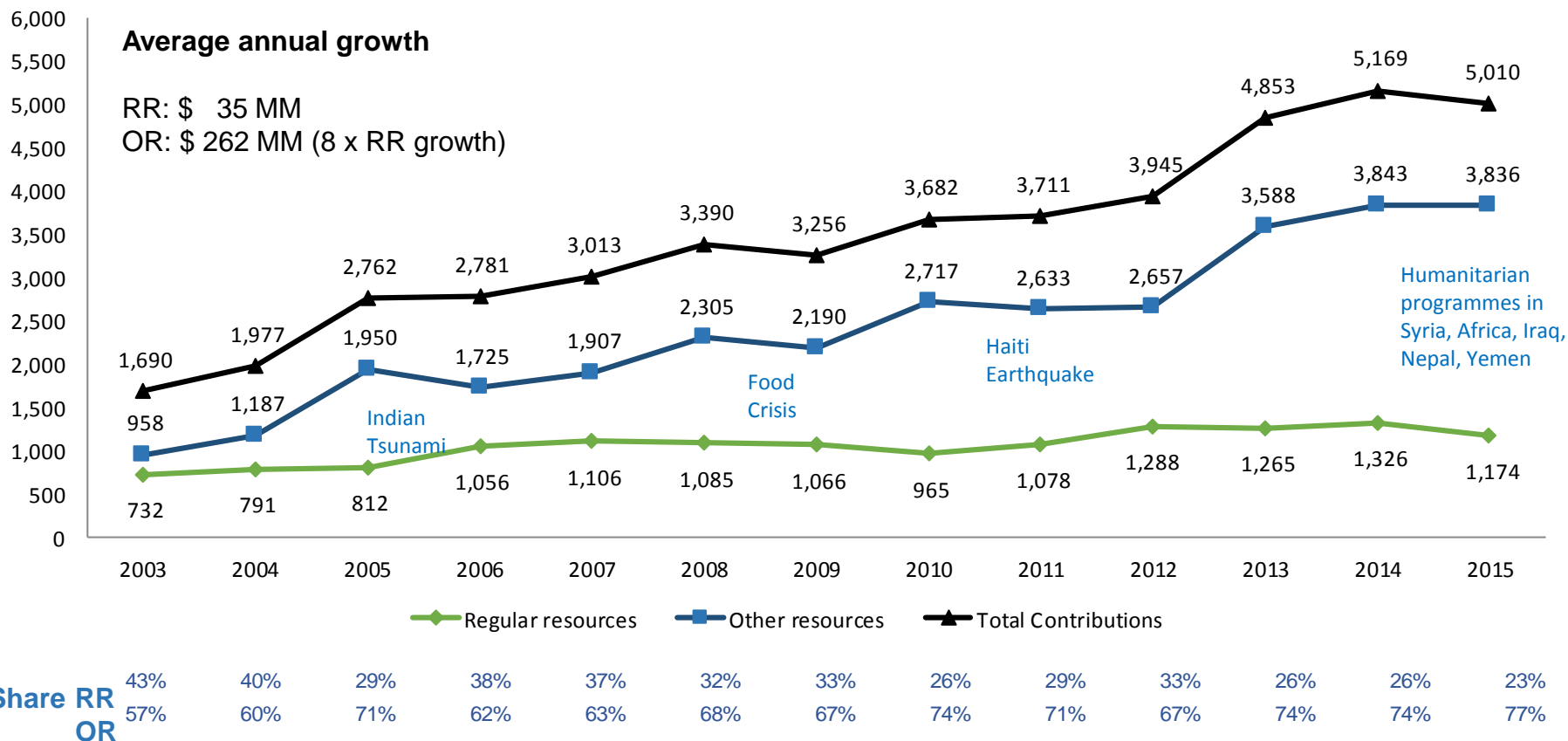
2015 FINANCIAL OVERVIEW

(in millions of US dollars)

	Regular Resources			Other Resources		
	Plan	Actual	Financial performance	Plan	Actual	Financial performance
INCOME	1,240	1,174	95%	3,469	3,836	111%
EXPENDITURE	1,339	1,192	89%	3,661	3,959	108%

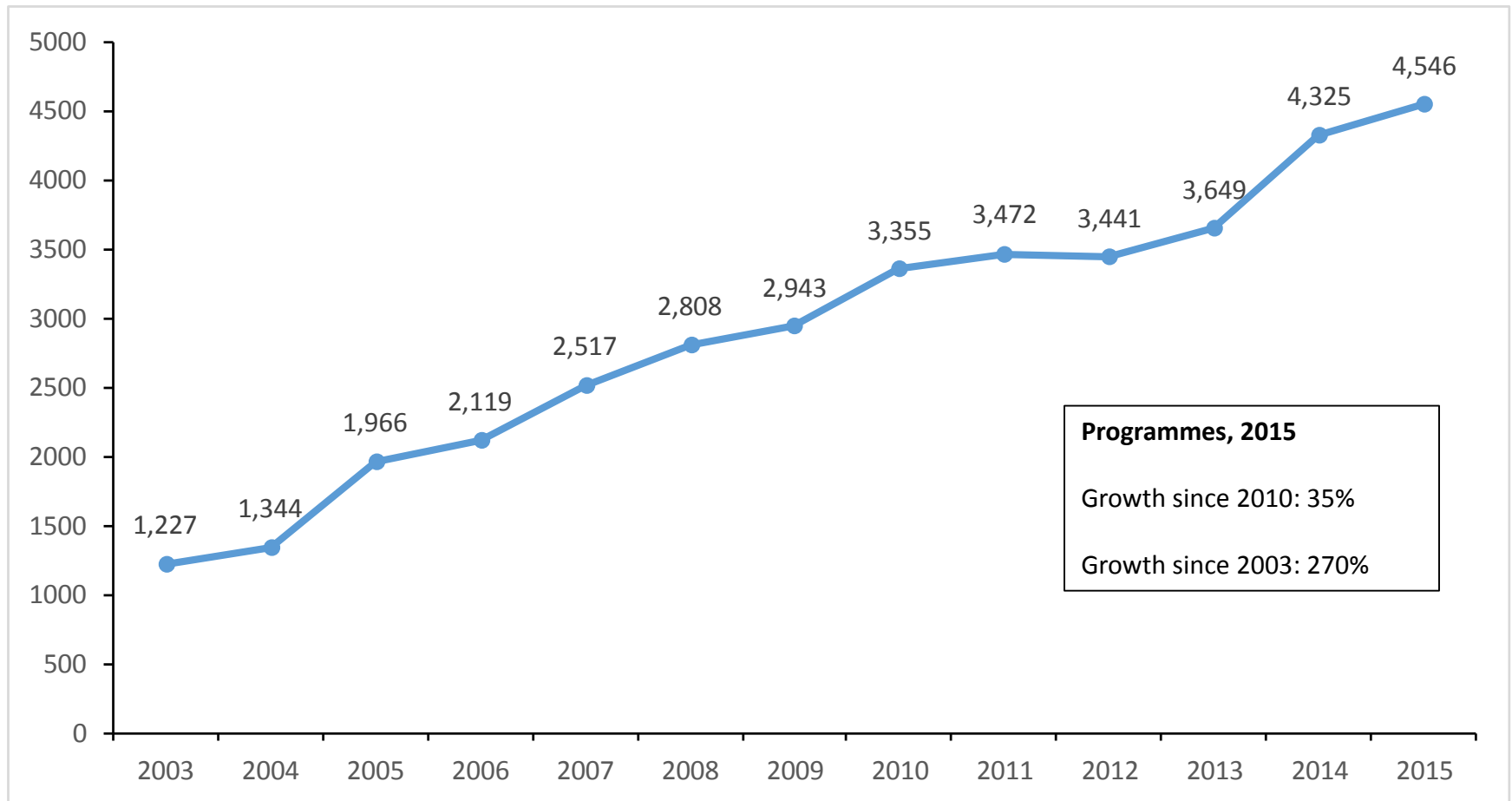
HISTORICAL INCOME TREND

(in millions of US dollars)



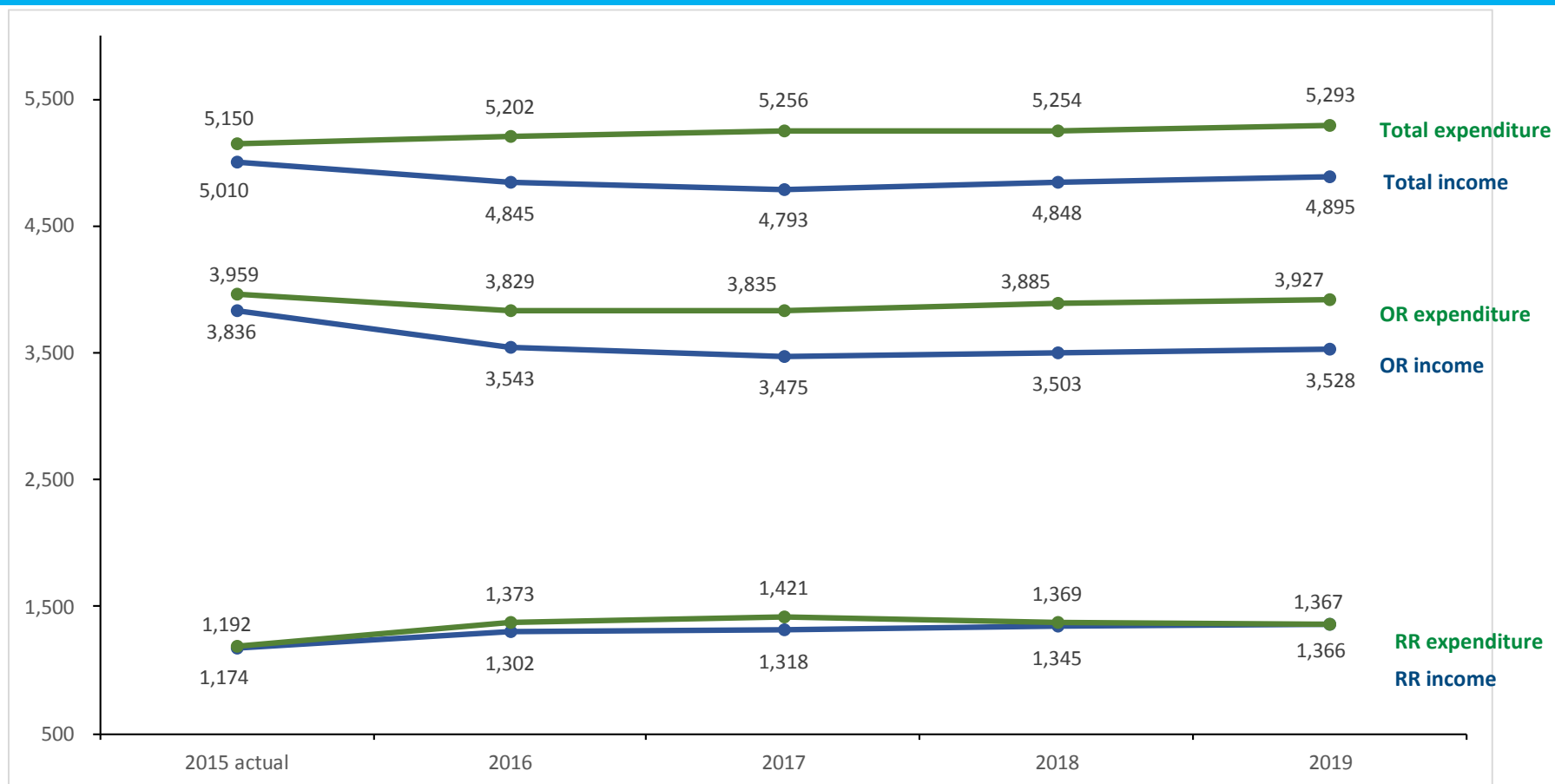
PROGRAMME EXPENDITURE TREND

(in millions of US dollars)



INCOME & EXPENDITURE PROJECTIONS

(in millions of US dollars)



The income-expenditure gap would be financed from the balance of other resources carried over from previous years

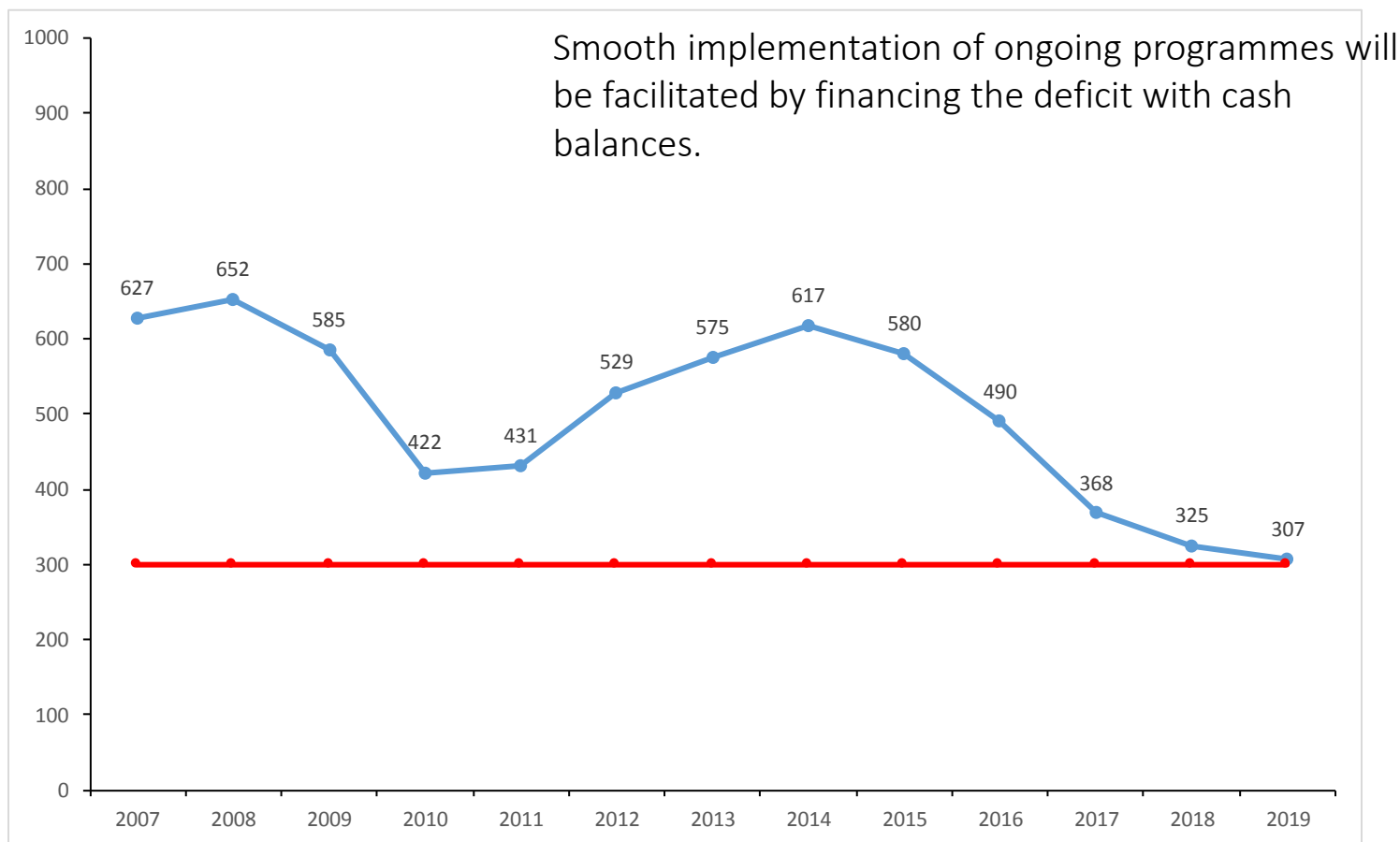
YEARLY PHASING OF ESTIMATED REGULAR RESOURCES EXPENDITURES FOR PROGRAMMES

(in millions of US dollars)

	2016	2017	2018	2019	Beyond 2019	Total recommendations
Programme						
1. Country programmes approved in prior years	791	528	235	158	76	1,788
2. New country programmes to be submitted to 2016 Executive Board session		263	263	263	526	1,315
3. New country programmes to be prepared for 2017 Executive Board session			293	293	879	1,465
4. New country programmes to be prepared for future Executive Board sessions				77	717	794
5. Amount set aside	62	62	62	62		
6. Estimated allocation of net revenue from sale of greeting cards in countries with UNICEF programmes	2	2	2	2		
Subtotal	855	855	855	855		
7. Additional emergency requirements	35	35	35	35		
Subtotal	890	890	890	890		
8. Global and regional programme	45	45	45	45		
Total - Programme	935	935	935	935		

HISTORICAL AND PROJECTED REGULAR RESOURCES LIQUIDITY TREND

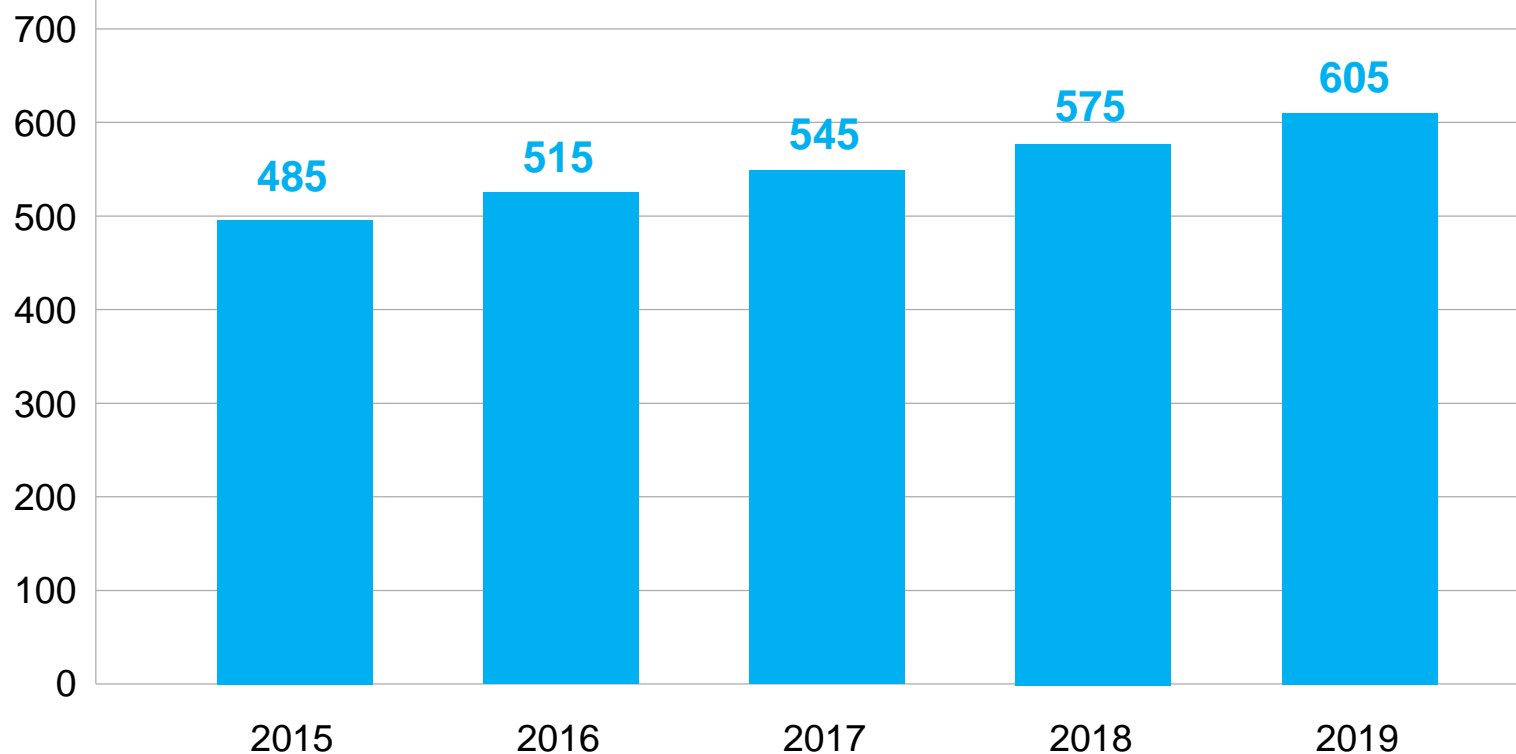
(in millions of US dollars)



PROGRESS ON FUNDING OF STAFF LIABILITIES RESERVE

(in millions of US dollars)

Decision 2012/19 requested annual updates to the Executive Board on the progress of funding reserves for staff liabilities



FOR EXECUTIVE BOARD DECISION

- Approve the framework of the planned financial estimates for 2016–2019;
- Approve the preparation of programme expenditure submissions to the Executive Board of up to \$1.47 billion from regular resources in 2017; and
- Takes note of the progress of funding UNICEF's reserve for staff liabilities.



THANK YOU

Questions & Answers