Interagency simplification and harmonisation efforts in programming in the context of QCPR

Informal Session with Executive Board Members
24 January 2014
QCPR mandates for programme simplification

• Request for inter-agency simplification (OP 117):

  “Request to ... simplify the UNDAF process in order to reduce the workload of national Governments ..., decrease the time necessary for the preparation of relevant documents and ensure alignment with Government planning cycles, thus improving the focus on results and promoting better division of labour within the United Nations system at the country level”.
QCPR mandates for programme simplification

• Request for intra-agency simplification (OP 119):

  “Requests ... to simplify and harmonize agency-specific programming instruments and processes in alignment with the UNDAF in order to better respond to national priorities, challenges and needs and to reduce transaction costs for national Governments ...”
Overview of traditional country programming process

**UNDAF**
- Usually 5-year cycle
- Generally at outcome and output levels
- Signed between Government and UNCT (including UNICEF)

**CPD**
- Usually 5-year cycle
- Shows how UNICEF contributes and responds to UNDAF (and SP)
- Approved by Executive Board

**UNDAF Action Plan/CPAP**
- Usually 5-year cycle
- CPAP signed between UNICEF and Government; or
- UNDAF Action Plan signed between Government and UNCT

**AWP**
- Usually 1 year (but can be 2 years)
- AWP signed between line Ministries and UNICEF to operationalise UNDAF/AP/CPAP
Type of UNDAF Results Matrix and programming instruments currently used

- At Outcome level operationalized by CPAPs: 21%
- At Outcome and Output levels operationalized by UNDAF Action Plan (no CPAPs): 51%
- At Outcome level operationalized by UNDAF Action Plan (no CPAPs): 18%
- At Outcome and Output levels operationalized by CPAPs: 10%
Shifts emphasis from planning together to delivering together:

- Lean and strategic UNDAF at the outcome level;
- Shorter duration for developing UNDAF;
- Inter-agency Results Groups coordinate planning, implementation, monitoring and evaluation;
- UNDAF directly operationalized into joint annual/biennial work plans reflecting clear agency-specific accountability;
- Use of common RBM tools/standards.
Vision for the new country programming process

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- Outcome level
- Signed between Government and UNCT members (incl. UNICEF)

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**Joint Workplan**
- 1 or 2 years
- Developed by Results Groups and signed by agencies in each Result Group
Way forward

• Roll out of UNDAF in around 35 countries in 2014 is an opportunity to take forward the new vision for inter-agency programming process.

• Simplification of CPD.