

**Quadrennial
Comprehensive
Policy Review:
Progress Update**

**Informal Session with
UNICEF Executive
Board
20 May 2014**

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Presentation Outline

1- Introduction

2- QCPR implementation progress update

- Funding
- Functioning of the UN System

3- Way forward

Introduction

Scope of Presentation

- Upcoming Executive Board (EB) Annual Session: presentation of **2013 Executive Director Annual Report (EDAR)** covering implementation of the Strategic Plan and the QCPR.
- Presentation focuses on those **QCPR mandates which require explicit reporting to or engagement with the EB**. It does not cover development effectiveness (EDAR informal on 28 May).
- Presentation draws on **2013 EDAR and its Addendum** (Table 16 – *UNICEF's progress on the relevant indicators of the SG's QCPR monitoring and reporting framework*).

Funding

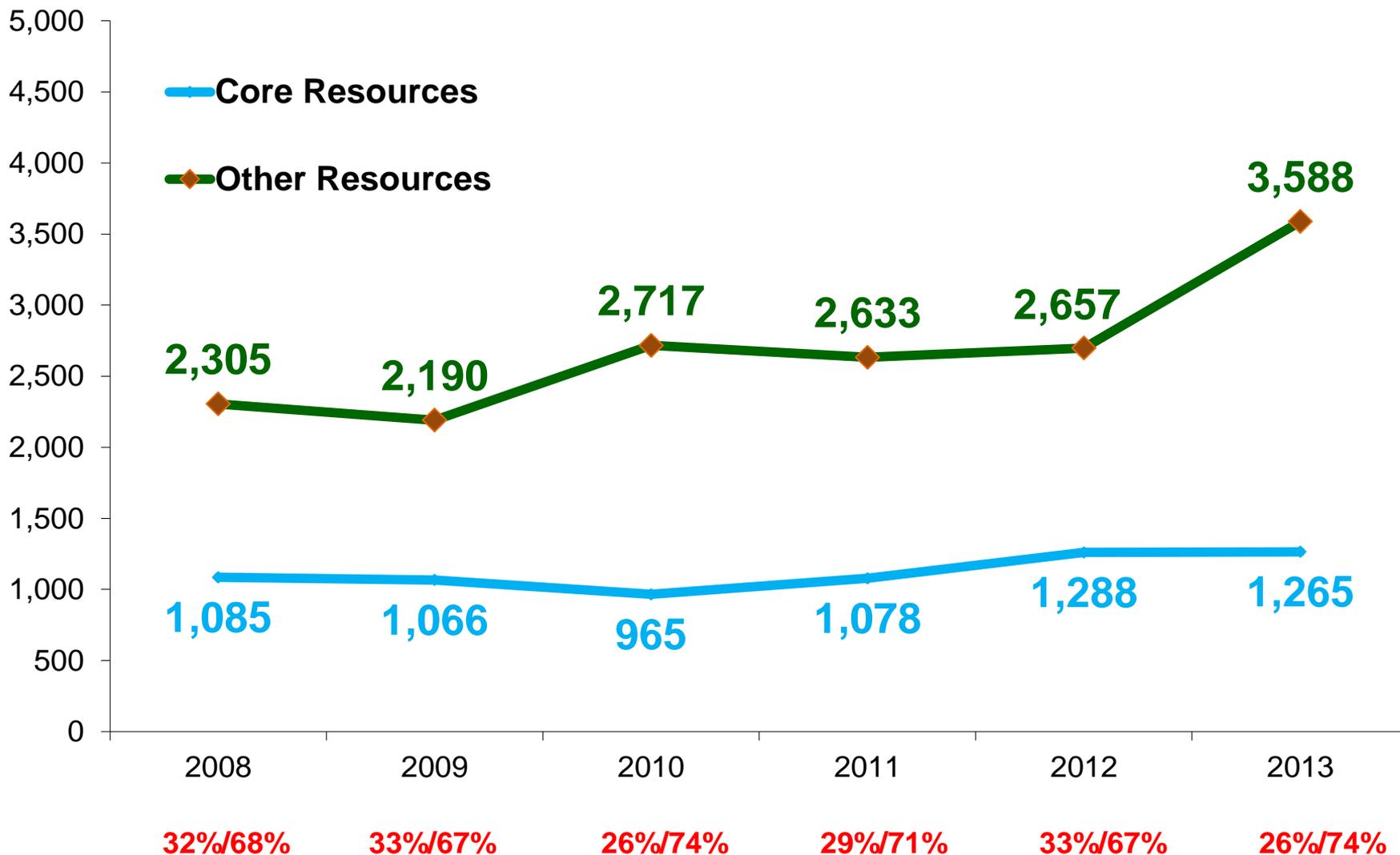
Overall Progress

- **Structured dialogue** with the EB on how to finance results in the Strategic Plan (SP) scheduled for second regular session in September 2014 (OP 46).
- Executive Director addressed the issue of **broadening the donor base** and how to improve funding at the first regular session of the Executive Board in 2014. This will be further addressed during the structured dialogue (OP 35).
- Executive Board has already approved the **cost recovery framework** and UNICEF is implementing it in 2014. Assessment will take place in 2016 (OP 53).

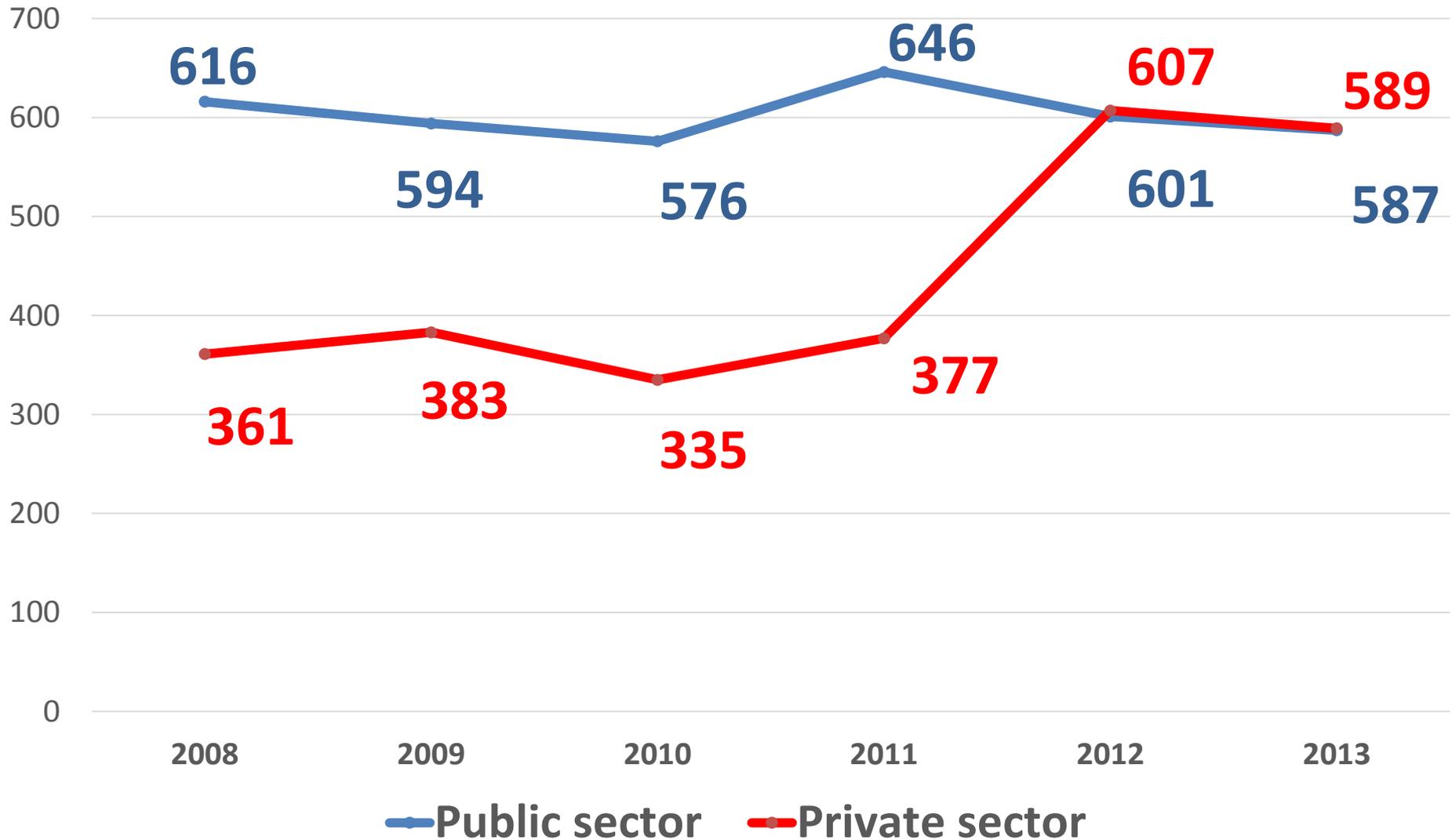
Overall Progress (continued)

- Common principles for **critical mass of core resources** were presented at an informal session with EBs of UNDP-UNFPA and UNICEF on 19 December 2013 (OP 39).
- **Informal briefing** with the EB on financing of the SP is scheduled for 29 May: opportunity to further discuss critical mass and prepare structured dialogue.
- In 2013, amount of core resources has slightly decreased (-2%), while **share of core/non-core continues to decrease**.
- **Core resources contributions from private sector now surpass that of public sector.**

Growth of core and non-core resources: 2008 to 2013 (US\$ million)



Growth of core resources by sector: 2008 to 2013 (US\$ million)



Functioning of the UN System

DaO and RC system

- **Standard Operating Procedures (SoP) for Delivering as One (DaO):** actively being promoted by UNICEF for application at country level (OP 140, 141).
- **Roll out of UNDAF in 35 countries in 2014** used as an opportunity to take forward DaO SOPs coherence principles (OP 140, 141).
- **Funding of the RC system:** UNICEF has contributed its full share (US\$ 3.6 million in 2014) in accordance with the UNDG cost sharing formula (OP 128).
- In 2014, **UNICEF cash contribution to the RC system has increased by 40%** compared to 2013 (US\$ 2.6 million).

Business Practices: Intra-agency

- **Intra-agency rationalization:** At the first regular session of 2014, UNICEF shared its plan to rationalize business operations to improve efficiency and effectiveness (OP 153).
- Launch of a **single integrated Global Shared Service Centre** to carry out business transactions such as invoices, payments, payroll and some HR and IT support services.
- After an initial expenditure of US\$ 29 million to establish the Centre, we will **save an estimated US\$ 20 million annually** — funds that can be devoted to our mission to help children survive and thrive.

Business Practices: Inter-agency

- **Inter-agency rationalization at country level:** UNICEF is actively participating in roll out of UNDG voluntary framework of Business Operations Strategy (BOS) in 11 countries (OP 152, 155).
- A **cost-benefit assessment** of BOS implementation in terms of cost savings and efficiency gains is planned for **end-2014**. It will inform future roll-out of inter-agency harmonization efforts.

Business Practices: other mandates

- UNICEF is actively contributing to HLCCM efforts to identify ways for **harmonizing** rules and regulations, policies and procedures (OP 155).
- **ERP interoperability:** ToR for study approved and funds identified (US\$ 500,000). Study will assess the challenges and opportunities across the ERP systems (OP 160).
- **Joint informal** session on business practices planned before the second regular session of the EB:
 - it will guide the **development of a joint plan of action**, covering all relevant QCPR mandates on business practices, for sharing with the EBs in 2015 (OP 152-156 and 159-161).

Simplifying & Harmonizing programming instruments/process

- UNICEF has simplified and harmonized its **CPD format** with that of UNDP, UNFPA and WFP (OP 119).
- In 2013, more than 93% of all CPDs results **are fully aligned with UNDAFs** results framework (compared to 74% in 2007).
- A **joint informal session on CCPD and its relevance** will be organized with the EBs of UNDP, UNFPA, UNICEF and WFP before the second regular session of the EB (OP 143).

Monitoring and Reporting Results

- UNICEF has **mainstreamed reporting on QCPR** implementation in the 2013 EDAR on the MTSP.
- UNICEF has led the UNDG in working with DESA to jointly finalize the **QCPR monitoring** and reporting framework.
- UNICEF will present during the June Annual Session the SP results framework with **baselines and targets**, including the common QCPR indicators (OP 170).

Way Forward: Key Milestones

**May –June
2014**

- (1) Informal briefing on EDAR (28 May) and financing the SP (29 May).**
- (2) Presentation of EDAR at EB Annual Session, including reporting on QCPR implementation.**

**July-
September
2014**

- (3) Joint informal session on CCPD.**
- (4) Joint informal session on business practices.**
- (5) Second regular EB Session: structured dialogue and critical mass of core resources.**

**October –
December
2014**

- (6) GA Second committee: review of QCPR implementation.**
- (7) Surveys to inform SG's annual report on QCPR implementation for ECOSOC OAS.**

2015

- (8) First regular session: Joint plan of action on business practices.**
- (9) ECOSOC operational Segment and SG report.**
- (10) September: Post 2015 development agenda endorsed by GA and start of new QCPR negotiations.**