1- Introduction

2- QCPR implementation progress update
   - Funding
   - Functioning of the UN System

3- Way forward
Introduction
Scope of Presentation

- Upcoming Executive Board (EB) Annual Session: presentation of *2013 Executive Director Annual Report* (EDAR) covering implementation of the Strategic Plan and the QCPR.

- Presentation focuses on those QCPR mandates which require explicit reporting to or engagement with the EB. It does not cover development effectiveness (EDAR informal on 28 May).

- Presentation draws on *2013 EDAR and its Addendum* (Table 16 – *UNICEF’s progress on the relevant indicators of the SG’s QCPR monitoring and reporting framework*).
Funding
• **Structured dialogue** with the EB on how to finance results in the Strategic Plan (SP) scheduled for second regular session in September 2014 (OP 46).

• Executive Director addressed the issue of **broadening the donor base** and how to improve funding at the first regular session of the Executive Board in 2014. This will be further addressed during the structured dialogue (OP 35).

• Executive Board has already approved the **cost recovery framework** and UNICEF is implementing it in 2014. Assessment will take place in 2016 (OP 53).
• Common principles for **critical mass of core resources** were presented at an informal session with EBs of UNDP-UNFPA and UNICEF on 19 December 2013 (OP 39).

• **Informal briefing** with the EB on financing of the SP is scheduled for 29 May: opportunity to further discuss critical mass and prepare structured dialogue.

• In 2013, amount of core resources has slightly decreased (-2%), while **share of core/non-core continues to decrease**.

• Core resources contributions from private sector now surpass that of public sector.
Growth of core and non-core resources: 2008 to 2013 (US$ million)

<table>
<thead>
<tr>
<th>Year</th>
<th>Core Resources</th>
<th>Other Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>1,085</td>
<td>2,305</td>
</tr>
<tr>
<td>2009</td>
<td>1,066</td>
<td>2,190</td>
</tr>
<tr>
<td>2010</td>
<td>965</td>
<td>2,717</td>
</tr>
<tr>
<td>2011</td>
<td>1,078</td>
<td>2,633</td>
</tr>
<tr>
<td>2012</td>
<td>1,288</td>
<td>2,657</td>
</tr>
<tr>
<td>2013</td>
<td>1,265</td>
<td>3,588</td>
</tr>
</tbody>
</table>

Growth rates:
- Core Resources: 32%/68%
- Other Resources: 26%/74%
Growth of core resources by sector: 2008 to 2013 (US$ million)

Data do not include prior years revenue adjustments
Functioning of the UN System
DaO and RC system

- **Standard Operating Procedures (SoP) for Delivering as One (DaO):** actively being promoted by UNICEF for application at country level (OP 140, 141).

- **Roll out of UNDAF in 35 countries in 2014** used as an opportunity to take forward DaO SOPs coherence principles (OP 140, 141).

- **Funding of the RC system:** UNICEF has contributed its full share (US$ 3.6 million in 2014) in accordance with the UNDG cost sharing formula (OP 128).

- **In 2014,** **UNICEF cash contribution to the RC system has increased by 40%** compared to 2013 (US$ 2.6 million).
Business Practices: Intra-agency

- **Intra-agency rationalization:** At the first regular session of 2014, UNICEF shared its plan to rationalize business operations to improve efficiency and effectiveness (OP 153).

- Launch of a **single integrated Global Shared Service Centre** to carry out business transactions such as invoices, payments, payroll and some HR and IT support services.

- After an initial expenditure of US$ 29 million to establish the Centre, we will **save an estimated US$ 20 million annually** — funds that can be devoted to our mission to help children survive and thrive.
• **Inter-agency rationalization at country level:** UNICEF is actively participating in roll out of UNDG voluntary framework of Business Operations Strategy (BOS) in 11 countries (OP 152, 155).

• A **cost-benefit assessment** of BOS implementation in terms of cost savings and efficiency gains is planned for **end-2014**. It will inform future roll-out of inter-agency harmonization efforts.
UNICEF is actively contributing to HLCM efforts to identify ways for harmonizing rules and regulations, policies and procedures (OP 155).

**ERP interoperability:** ToR for study approved and funds identified (US$ 500,000). Study will assess the challenges and opportunities across the ERP systems (OP 160).

**Joint informal** session on business practices planned before the second regular session of the EB:

- it will guide the development of a joint plan of action, covering all relevant QCPR mandates on business practices, for sharing with the EBs in 2015 (OP 152-156 and 159-161).
UNICEF has simplified and harmonized its **CPD format** with that of UNDP, UNFPA and WFP (OP 119).

In 2013, more than 93% of all CPDs results are fully aligned with UNDAFs results framework (compared to 74% in 2007).

A **joint informal session on CCPD and its relevance** will be organized with the EBs of UNDP, UNFPA, UNICEF and WFP before the second regular session of the EB (OP 143).
Monitoring and Reporting Results

- UNICEF has **mainstreamed reporting on QCPR** implementation in the 2013 EDAR on the MTSP.

- UNICEF has led the UNDG in working with DESA to jointly finalize the **QCPR monitoring** and reporting framework.

- UNICEF will present during the June Annual Session the SP results framework with **baselines and targets**, including the common QCPR indicators (OP 170).
Way Forward: Key Milestones
May –June 2014

(1) Informal briefing on EDAR (28 May) and financing the SP (29 May).
(2) Presentation of EDAR at EB Annual Session, including reporting on QCPR implementation.

July–September 2014

(3) Joint informal session on CCPD.
(4) Joint informal session on business practices.
(5) Second regular EB Session: structured dialogue and critical mass of core resources.

October –December 2014

(6) GA Second committee: review of QCPR implementation.
(7) Surveys to inform SG’s annual report on QCPR implementation for ECOSOC OAS.

2015

(8) First regular session: Joint plan of action on business practices.
(9) ECOSOC operational Segment and SG report.
(10) September: Post 2015 development agenda endorsed by GA and start of new QCPR negotiations.