Road Map for the Development of the Strategic Plan 2018-2021

UNICEF Executive Board

September 2016
Context

Global Agreements (SDGs, COP 21, etc.)

Fast changing context for children
- Climate change
- IDPs, refugees and migrant children
- Conflict and protracted humanitarian emergencies
- Urbanization
- Growing inequities
Context

Some of the recent gains for children

- Number of new HIV infections continues to fall among children, driven by success in preventing mother-to-child transmission
- Approximately 2.6 billion people have gained access to improved sources of drinking water since 1990
- More than 90 per cent of children complete primary education
- Modest gains in reducing child marriage and female genital mutilation/cutting

Despite good progress, the situation of children remains precarious

- 5.9 million children die before reaching the age of five
- 2.4 billion people lack access to improved sanitation
- 121 million primary and lower secondary school age children remain out of school; 61 million are girls
- 700 million girls and women married before their 18th birthday
Purpose of the Strategic Plan

To enhance the impact of UNICEF’s work for children by:

- Aligning the work of different parts of the organization around common goals and strategies
- Assisting the organization to make strategic choices
- Creating a communication vehicle internally and externally on what UNICEF aims to achieve for children
- Strengthening the organization’s accountability framework

The Strategic Plan will reflect UNICEF’s commitment to delivering results for all children in the context of the SDGs
Overall approach

Build on lessons learned from the Mid Term Review

Emphasize UNICEF’s contribution to the SDGs

2021 results as a stepping stone to 2030

Attention to multi-sectoral issues of sustainability, equity, gender and the humanitarian-development nexus
Principles

Rights-based agenda of the CRC, CEDAW and CRPD

No child left behind

Universality

Alignment with QCPR

Links between resources and results
Consultation processes

Members of the Executive Board / Member States

Children, including adolescents

Civil society

United Nations Funds and Programmes

Private sector

UNICEF National Committees

UNICEF Staff
## Proposed timelines

<table>
<thead>
<tr>
<th>Date</th>
<th>Item</th>
<th>Type of engagement</th>
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</thead>
<tbody>
<tr>
<td>25 Aug 2016</td>
<td>Road map to the Strategic Plan 2018-2021</td>
<td>Informal briefing/ consultation</td>
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<tr>
<td>Second Regular Session - Sept 2016</td>
<td>Road map to the Strategic Plan</td>
<td>For information</td>
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<tr>
<td>Nov / Dec 2016</td>
<td>Updated roadmap</td>
<td>Informal briefing with Member States</td>
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<tr>
<td>Jan/Feb 2017</td>
<td>Draft Outline of the Strategic Plan</td>
<td>Informal consultation/workshop with Member States</td>
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<tr>
<td>First Regular Session – Feb 2017</td>
<td>Draft Outline of the Strategic Plan</td>
<td>For information</td>
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<tr>
<td>Apr / May 2017</td>
<td>UNICEF Strategic Plan and Results Framework – first draft</td>
<td>Informal briefing</td>
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<tr>
<td>Annual Session - Jun 2017</td>
<td>UNICEF Strategic Plan and Results Framework – first draft</td>
<td>For information</td>
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<tr>
<td>July 2017</td>
<td>UNICEF Strategic Plan and Results Framework – proposed final draft</td>
<td>Informal briefing</td>
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<tr>
<td>July/August 2017</td>
<td>UNICEF Gender Action Plan 2018-2021 - proposed draft</td>
<td>Informal briefing</td>
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<td>Second Regular Session – Sept 2017</td>
<td>UNICEF Strategic Plan and Results Framework</td>
<td>For decision</td>
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<td>UNICEF Integrated Budget</td>
<td>For decision</td>
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Thank you!