

# *UNICEF Strategic Plan :*

## Updated Financial Estimates 2015 - 2018

### Executive Board - Informal Briefing

August 18, 2015



unite for  
children

unicef 

# OBJECTIVE

- ❖ Provide Financial overview 2014
- ❖ Share Medium-Term Financial Projections, 2015 – 2018
- ❖ Seek Board approval of Regular Resources level for 2016 programme submission

# BACKGROUND

- UNICEF is a voluntarily funded organization.
- Two main sources of income: Public (*three-quarters*) and Private (*one-quarter*).
- Two types of Income:
  - Regular Resources – unearmarked annual grants
  - Other Resources – earmarked grants for specific projects with duration ranging from several months (humanitarian) to several years (development).
- Four-year financial estimates
  - Updated annually
  - Allows the Organization to plan commitments prudently while pursuing medium-term objectives

# 2014 FINANCIAL REVIEW

(in millions of US dollars)

	Regular Resources			Other Resources		
	Plan	Actual	Financial performance	Plan	Actual	Financial performance
<b>Income</b>	1,343	1,326	99%	2,691	3,843	143%
<b>Expenditure</b>	1,319	1,265	96%	2,959	3,655	124%

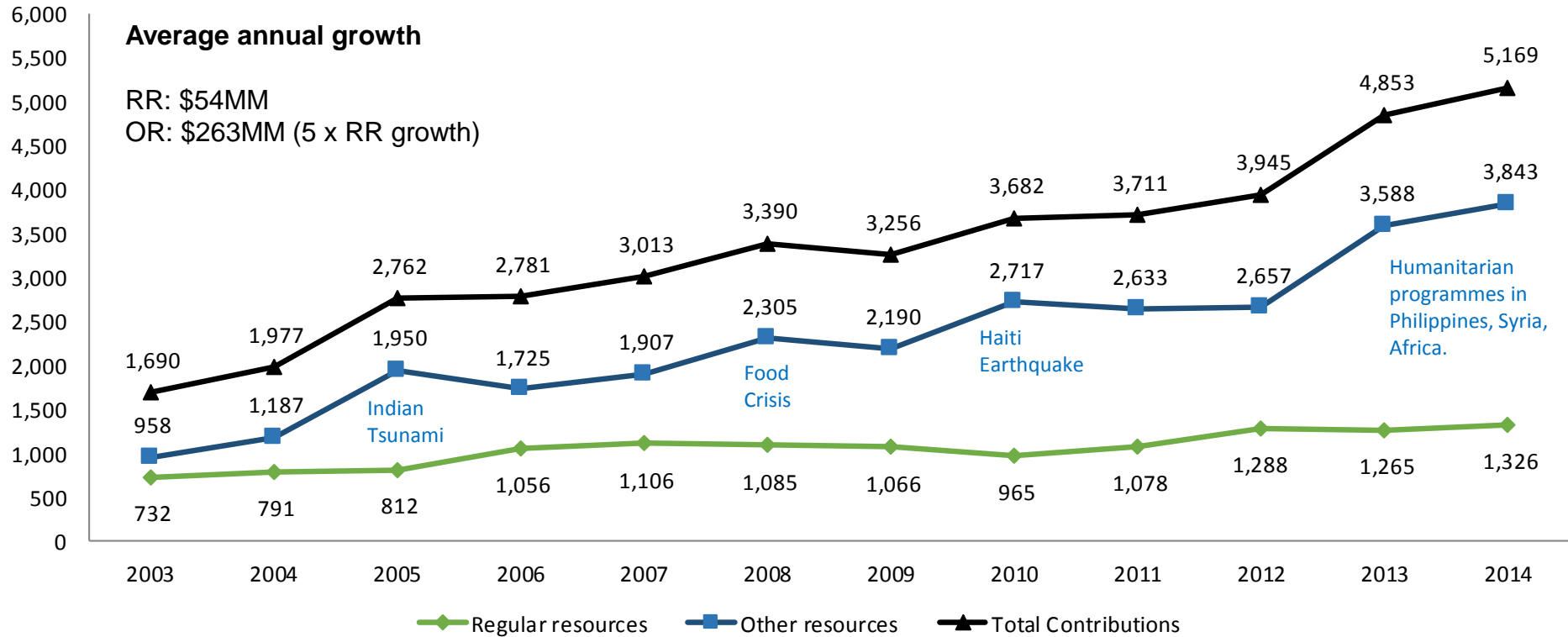
# HISTORICAL REVENUE TREND

(in millions of US dollars)

## Average annual growth

RR: \$54MM

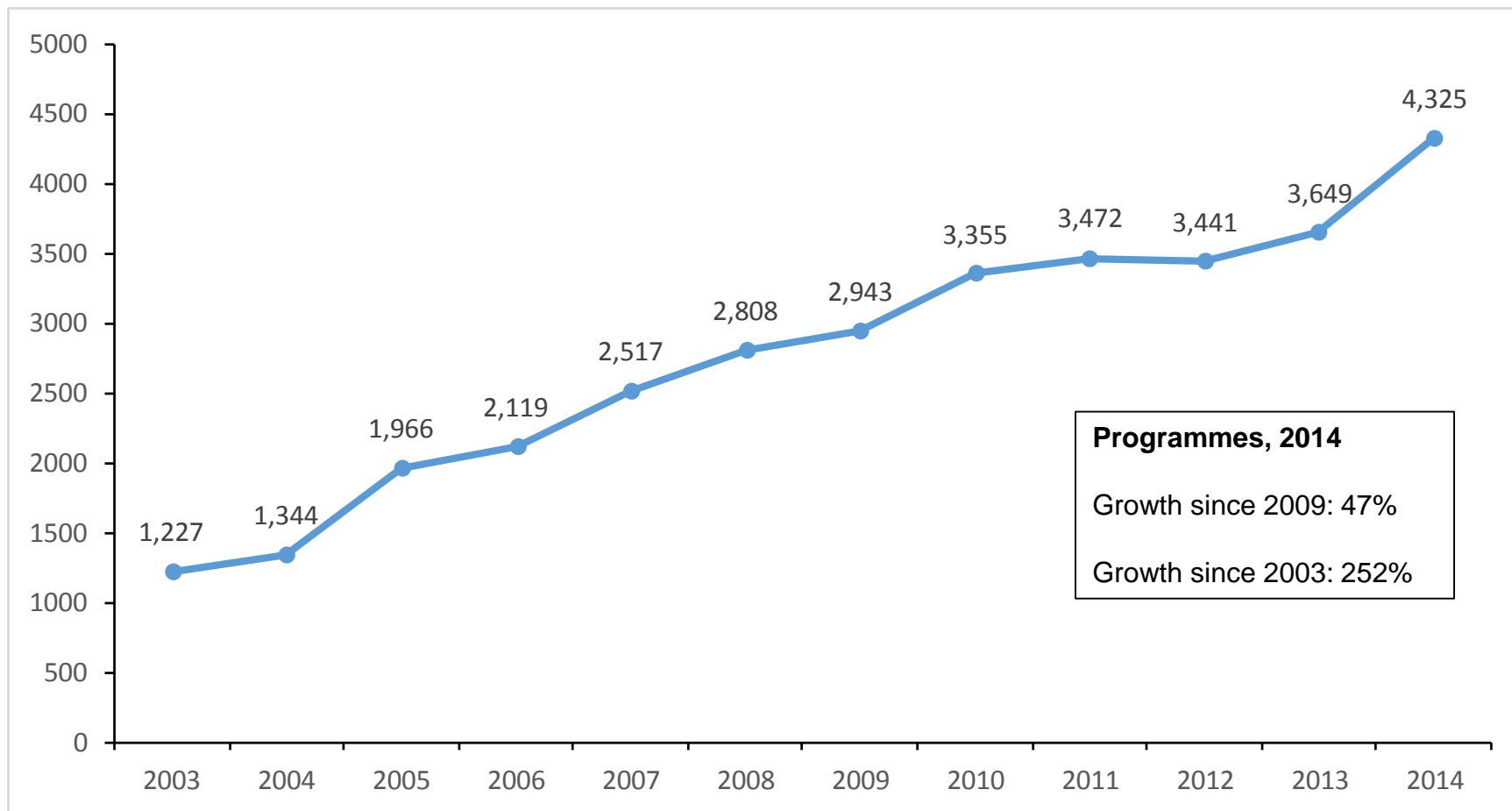
OR: \$263MM (5 x RR growth)



Share	RR	OR	RR	OR	RR	OR	RR	OR	RR	OR	RR	OR	RR	OR	RR	OR	RR	OR					
43%	57%	40%	60%	29%	71%	38%	62%	37%	63%	32%	68%	33%	67%	26%	74%	29%	71%	33%	67%	26%	74%	26%	74%

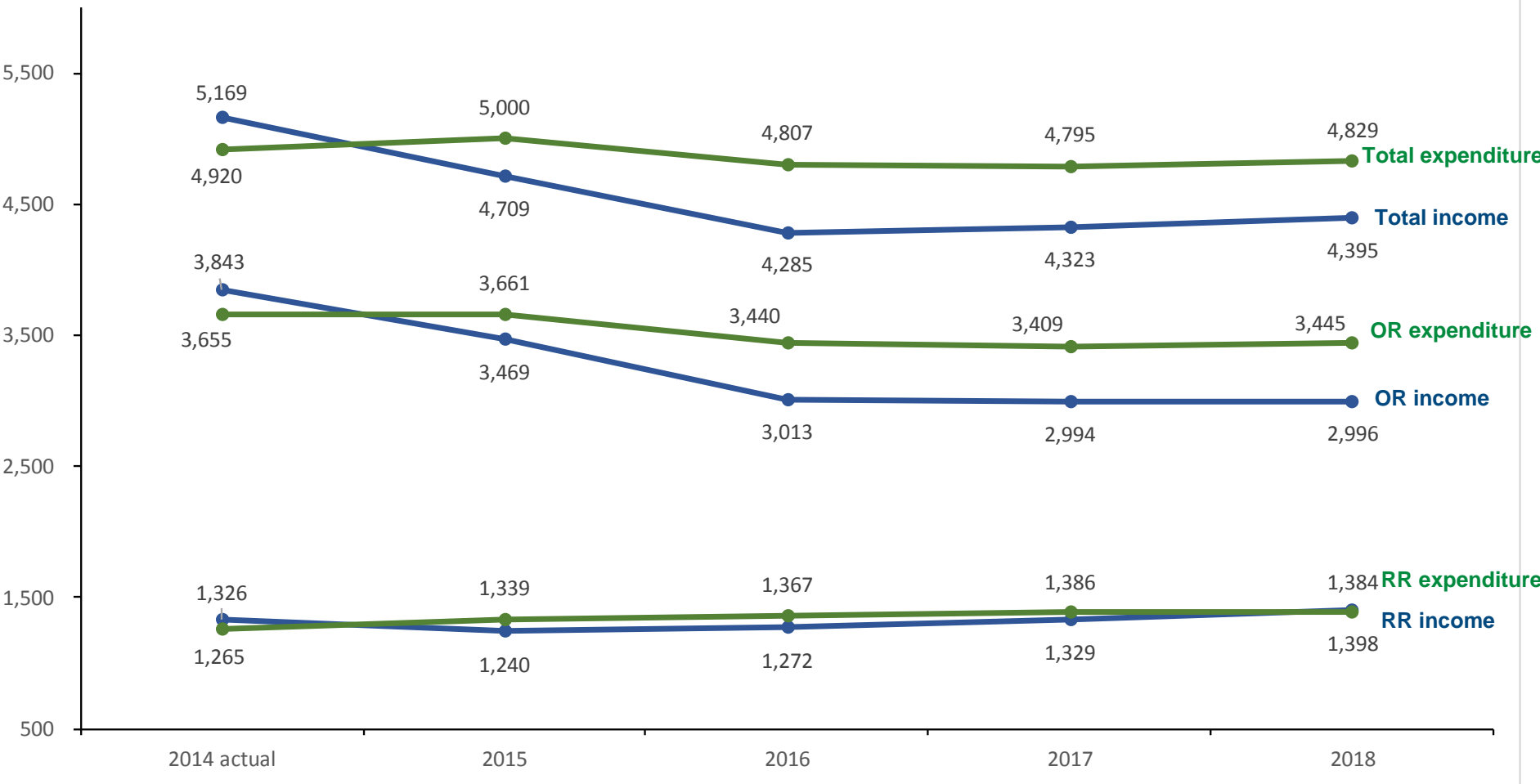
# PROGRAMME EXPENDITURE TREND

(in millions of US dollars)



# INCOME AND EXPENDITURE PROJECTIONS

(in millions of US dollars)



The income-expenditure gap would be financed from the balance of other resources carried over from previous years

# YEARLY PHASING OF ESTIMATED REGULAR RESOURCES EXPENDITURES FOR PROGRAMMES

(in millions of US dollars)

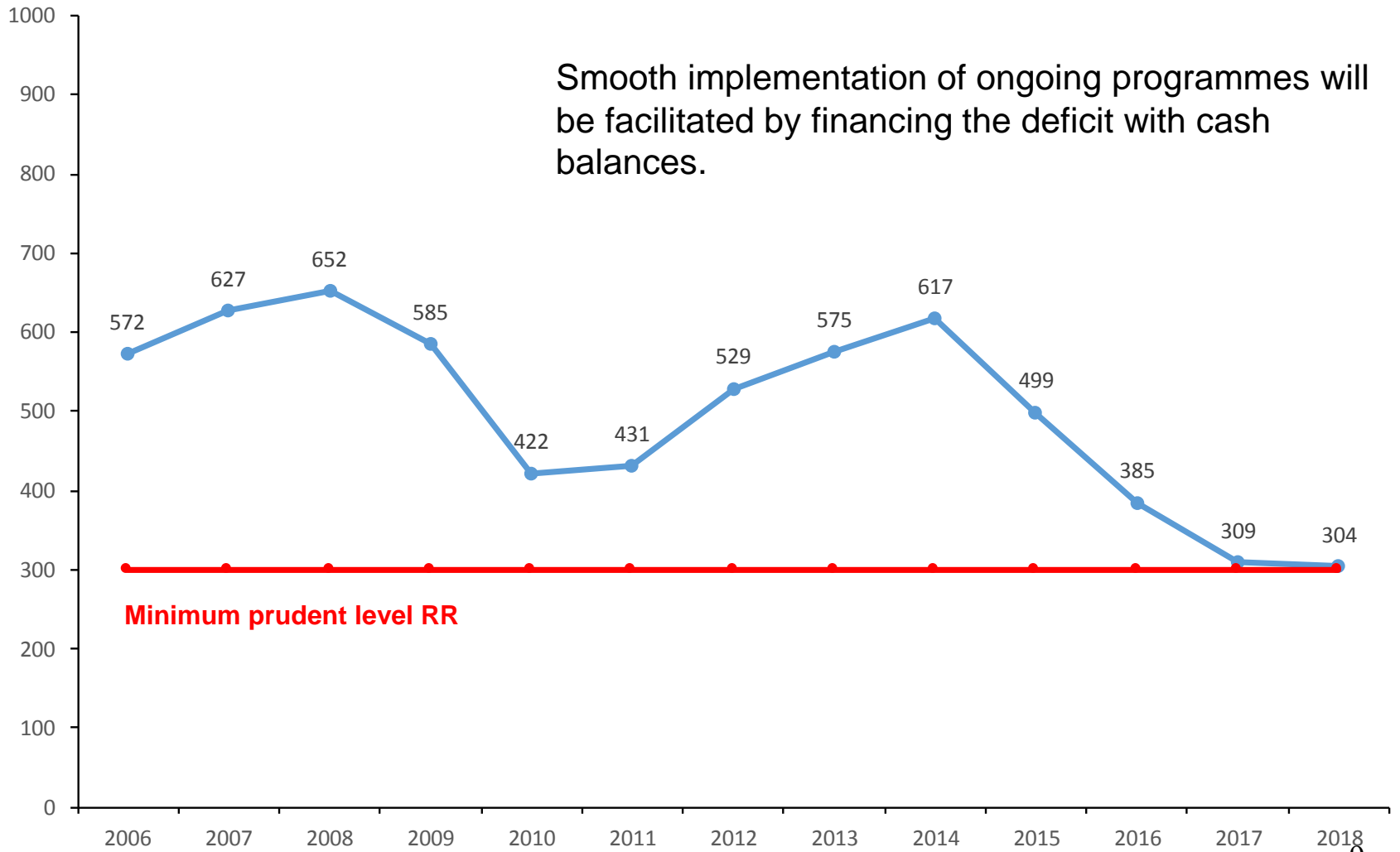
	2015	2016	2017	2018	Beyond 2018	Total recommendations
<b>Programme</b>						
1. Country programmes approved in prior years	791	569	424	129	52	1,965
2. New country programmes to be submitted to 2015 Executive Board session		222	222	222	444	1,110
3. New country programmes to be prepared for 2016 Executive Board session			145	145	435	725
4. New country programmes to be prepared for future Executive Board sessions				295	1,369	1,664
5. Amount set aside	63	63	63	63		
6. Estimated allocation of net revenue from sale of greeting cards in countries with UNICEF programmes	3	3	3	3		
<b>Subtotal</b>	<b>857</b>	<b>857</b>	<b>857</b>	<b>857</b>		
7. Additional emergency requirements	35	35	35	35		
<b>Subtotal</b>	<b>892</b>	<b>892</b>	<b>892</b>	<b>892</b>		
8. Global and regional programme	45	45	45	45		
<b>Total - Programme</b>	<b>937</b>	<b>937</b>	<b>937</b>	<b>937</b>		



# HISTORICAL AND PROJECTED REGULAR RESOURCES LIQUIDITY TREND

(in millions of US dollars)

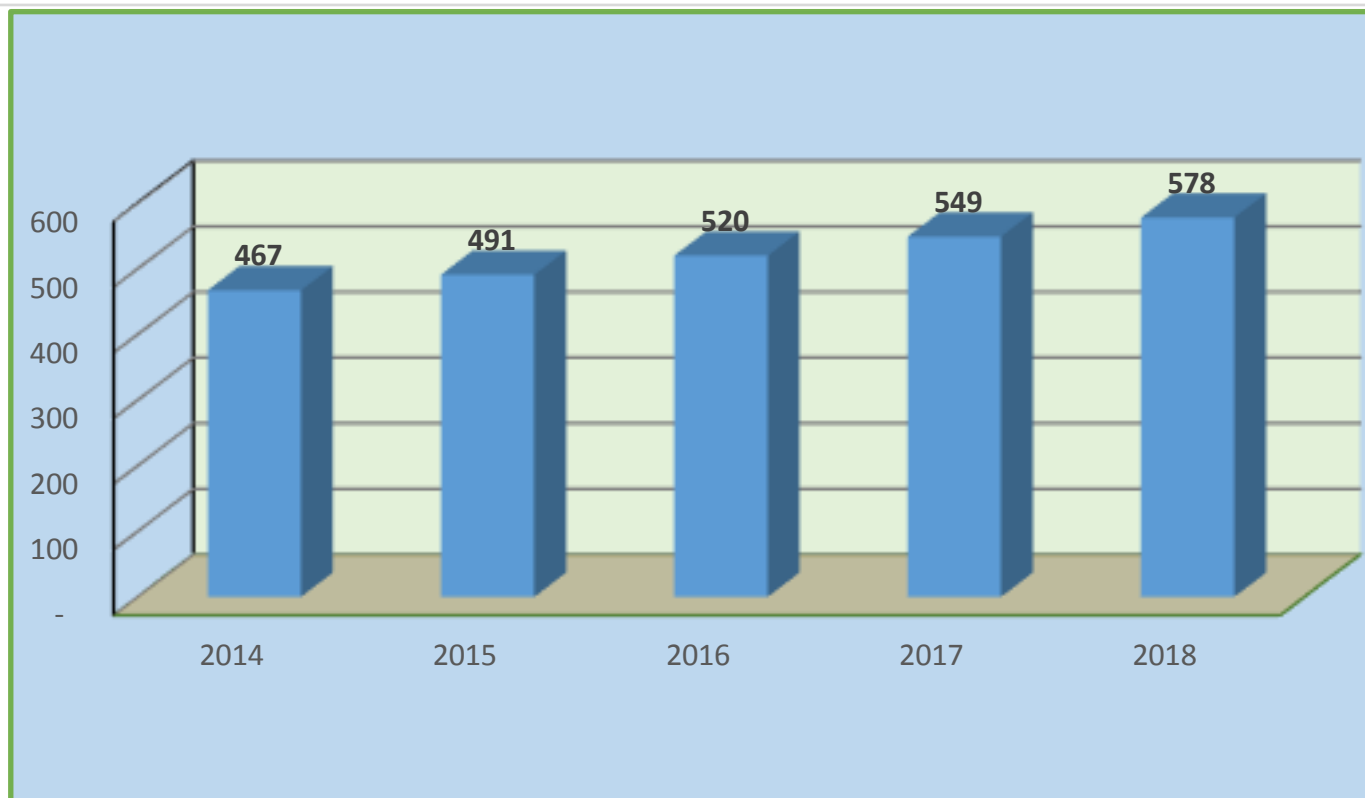
Smooth implementation of ongoing programmes will be facilitated by financing the deficit with cash balances.



# PROGRESS ON FUNDING OF STAFF LIABILITIES RESERVE

(in millions of US dollars)

- Decision 2012/19 requested annual updates to the Executive Board on the progress of funding reserves for staff liabilities



# FOR EXECUTIVE BOARD DECISION

- Approve the framework of the planned financial estimates for 2015–2018;
- Approve the preparation of programme expenditure submissions to the Executive Board of up to \$725 million from regular resources in 2016; and
- Takes note of the progress of funding UNICEF's reserve for staff liabilities.

**Thank You**

**Questions & Answers**