UNDAP Tanzania 2011-15

An Overview of the UN/GoT Programme of Cooperation (including the CCPD)
UNDAP: The Rationale

- Improve the *coherence, development effectiveness* and *efficiency* of its operations in Tanzania; improve the *transparency* of the UN’s work in Tanzania and thereby enhancing its *accountability* to the Government and Development Partners.

- The UN in Tanzania’s *experience in developing and using the previous and current UNDAFs* to guide the UN’s work. Key constraints included: lack of prioritisation, broadly defined similar outcomes which were overly ambitious for the timeframe, lack of specificity about what the UN would contribute, and lack of appropriate monitoring and evaluation.

- The *Joint Steering Committee decision* to develop a single UN country plan for Tanzania; moving from a strategic framework (UNDAF) to a single country programme.

- The *UN resolution A/RES/64/289* on system wide coherence allowed for submission and approval of *common country programmes* on a voluntary basis.
## UNDAP: What is Different?

<table>
<thead>
<tr>
<th>UNDAF 2007-11</th>
<th>UNDAP 2011-15</th>
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<tbody>
<tr>
<td>1. A framework for the UN agencies to operate within Tanzania</td>
<td>1. A business plan for the UN agencies in Tanzania</td>
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<td>2. Echoes Tanzania’s development priorities to which the UN would contribute</td>
<td>2. Articulates the contribution of the UN system to the national priorities</td>
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<td>3. Agencies required to develop individual plans using UNDAF as the overarching framework <em>(out of these Joint Programmes developed)</em></td>
<td>3. UNDAP is the plan for all UN agencies in Tanzania</td>
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<td>4. Only Joint Programme reviewed annually <em>(performance based fund allocations)</em></td>
<td>4. Entire UN Programme reviewed annually <em>(performance based fund allocations)</em></td>
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UNDAP: Prioritising Capacity Development

Capacity of Who? (Of Outcomes)

- Legislative & Democratic: 5%
- Judiciary & Enforcement: 7%
- CSOs and FBOs: 11%
- Communities & Citizens: 10%
- MDAs: 42%
- LGAs/Facilities: 20%
- Private Sector: 5%

Capacity Development: 95% of UNDAP, 66% of Budget

Service Delivery: 5% of UNDAP, 34% of Budget

Service Delivery:
- School feeding
- Emergencies/refugee assistance

Capacity to do What? (Of Outputs)

- Resource Mobilization
- M&E and learning
- Implementation capacity, including institutional capacity
- Strategy & Budget Allocation
- Policy and Legislative

Service Delivery:
- 5% of UNDAP
- 34% of Budget

Capacity Development:
- 95% of UNDAP
- 66% of Budget
How will the UN build this capacity? (Of Key Actions)

- Technical skills: 13%
- Formulation of standards, tools, plans, frameworks and guidelines: 32%
- Analytical work and information sharing: 20%
- Equipment, Commodities, Material Supplies: 10%
- Pilots and Vulnerable subnational areas: 4%
- Advocacy (Decision makers, Leveraging): 7%
- Behaviour Change Communication (Public): 2%
- Inter-institutional coordination: 7%
- Stakeholder consultation: 5%
- Conveners (Strengthening Inclusive Decision-Making): 32%
UNDAP: Budgetary Framework

UNDAP Budget Outlay: $773m (inclusive of programme costs)

Sources of Funding

One Fund $216 28%
Core $126 16%
Non Core $431 56%

Economic Growth 9%
Environment 14%
Education 13%
Health 17%
HIV/AIDS 5%
WASH 3%
Social Protection 4%
Governance 9%
Emergencies 2%
Refugees 24%
Cluster Three 35%
Cluster Two 42%
Cluster One 23%
Cluster I: Growth for reduction of income poverty

- Budget: $180 million, 23%
- Advance fulfillment of Tanzania’s international treaty obligations
- Providing Durable solutions
- Basic services and protection for refugees

- Health, Nutrition and HIV / AIDS
- Water, Sanitation and Hygiene
- Education, Vocational Training, School feeding
- Protection services, Social Protection

Cluster II: Improvement of Quality of Life and Social Well-being (Budget: $323m, 42%)

- Advancing good governance, national oversight and accountability
- Strengthening development management capacity
- Justice system responsive to children & women
- Deepening democracy and further community dialogue

- Agriculture productivity & food security
- Trade promotion and Labour standards
- SME capacity and entrepreneurial skills
- Environmental mainstreaming & climate change adaptation

Cluster III: Governance and Accountability (Budget: $270 m, 35%)

- Enabling Environment
- Sectoral capacities
- National Development Outcomes

- Fulfillment of human rights in Tanzania
- Supporting Basic Social Services
- Reducing income poverty

- Advance fulfillment of Tanzania’s international treaty obligations

UNDAAP: Areas of cooperation
UNDAP: Proposed Planning, Monitoring & Reporting

Country Programme Planning

Annual Work Planning (aligned to GoT fiscal calendar)

Mid Year / Annual Reviews

Annual report (performance based allocations)

**SWG Annual Work plans**

- Economic Growth
- Environment
- Education
- Health
- HIV/AIDS
- Social Protection
- WASH
- Governance
- Emergencies
- Refugees

**UN will sign 10 AWPs with GoT**

**Common Review process**

**One UN report**

**Agency reporting as necessary**
Common CPD Contents

Common Narrative (derived from the UNDAP):

- Situation Analysis
- Past cooperation and Lessons Learnt
- Proposed Programme of Cooperation
- Programme Management and M&E

Agency Specific Annexes (extracted from UNDAP Results matrix):

- UNDP and UNFPA (same format)
- UNICEF
- WFP
Innovation

Standard Planning Processes
- UNDAF
- UNDP CPD
- UNFPA CPD
- UNICEF CPD
- WFP CPD

Revised Planning Processes
- UNDAP
- Common CPD
- No CPAPs

Collective Accountability
- Member States
- GoT and Development Partners
- UN and Implementing Partners
- Agency(s) and Implementing Partners
- Individual agency

MDGs & IADGs
MKUKUTA + MKUZA
Common CPD Outcomes
Common CPD Outputs
Common CPD Key Actions

Clearly Defined Strategic Focus
What Were the Challenges?

- Lack of agency-wide common interpretation of GA Resolution on System Wide Coherence
- First undertaking of this type across global system
- No clear (and quite late) work process defined in HQs to ensure coordinated support and QSA
- No agreement on changes in the format of the Annexes
- Word Count limits – proved difficult to represent x 4 agencies (as a result the CCPD is too long)
- The CCPD is only a subset of the UNDAP – diminished demonstration of coherence across system
Way Forward

Formal Joint Boards

- Common CPD Contents
  - Common Narrative (Ex Summary UNDAP)
  - Annexes (harmonized)
  - UNDAP
    - Uniform Agency Specific
    - UNDAP Results Matrix

Lessons Learnt
- Common CPD Guidelines
- Common QSA
- Common Interpretation of Resolution 64/289