Proposed modifications to approval procedures and documentation for country programme documents
Justification for proposed changes (QCPR)

• Simplification and greater harmonization of programming instruments and processes across UN Funds and Programmes

• Stronger alignment of country programmes to the strategic plan

• Further strengthen national ownership of country programmes of cooperation

• Efficiency gains and cost savings
## Summary of main changes

<table>
<thead>
<tr>
<th>Nature of Changes</th>
<th>Current Format</th>
<th>Proposed Format</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Page length</strong></td>
<td>6-10 pages; 4,800 words of narrative</td>
<td>Up to 6 pages; 3,300 words of narrative</td>
</tr>
</tbody>
</table>
| **Structuring of content** | Several headings, with often inadequately developed or repetitive content: Ex: preparation process, key results and lessons learned, relationship to international priorities, | **Summarised to four key sections**  
• Programme Rationale  
• Programme Priorities and Partnerships  
• Programme Management and risks  
• Monitoring and Evaluation and a supplement:  
• Integrated Results and Resources Framework with:  
  • Indicative outputs  
  • Budgeted Outcomes |
Proposed Modifications for the consideration and approval of country programme documents

- Consideration and approval at the same Board Session
- Presentation at the session most appropriate for Government and UNICEF planning and priorities
- Increased engagement with Board members before approval
- Potential to reduce transaction costs for all concerned
Proposed timeline

- Submission of draft CPD
- Edited CPD posted on EB website
  For EB’s comments
- EB’s comments to Country Office
- Submission of CPD with revisions
  Edited CPD on EB website
- EB Session

Internal Editing
Executive Board Review
Country Review of comments
Finalization of CPD
Executive Board Review

Number of weeks before the session:
16 15 14 13 12 11 10 9 8 7 6 5 4 3 2 1

For EB’s comments

Other modifications proposed

Consolidated Results Report

• Incorporate the analysis/summary into the publicly accessible country office annual report

Regional Mid-Term Review Reports

• Discontinue regional MTR reports to the Board, given emphasis on UN-wide review of UNDAFs; the associated costs; and emphasis on on-going reporting of results/lessons learned of each programme