

Overview of Refined Results Matrices

Peer Review Group
Meeting, 11 March 2014

Results Matrices

QCPR recommendation

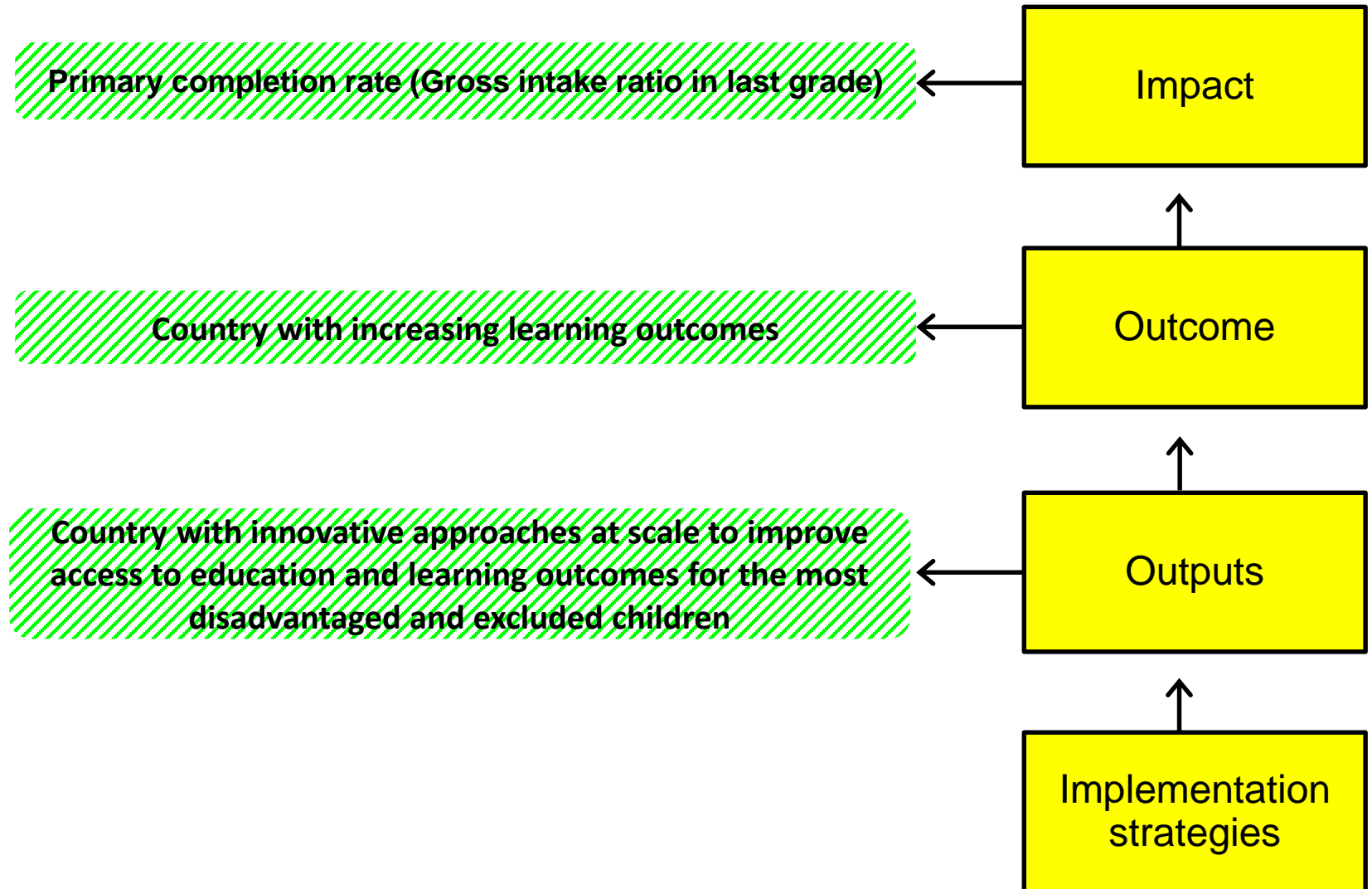
-promote development of clear and robust results frameworks demonstrating complete results chain at output, outcome and impact levels, and
-include measurable indicators with baselines, milestones and targets for monitoring....
-consult Member States during production of results frameworks of Strategic Plans.....
-report annually on implementation from 2014

UNICEF Executive Board Decision 2013/16

7. Requests UNICEF to implement the strategic plan while developing and refining complementary, publicly available documentation in consultation with Member States and other stakeholders, including:

(a) **Refinement of indicators and development of baselines, milestones and targets as contained in document E/ICEF/2013/21/Add.1**, by the annual session of 2014;

Hierarchy of results and indicators illustrated



Number of indicators

(figures in parenthesis indicate the numbers in Sept '13 version)

Type	Health	HIV/AIDS	WASH	Nutrition	Education	Child Protection	Social Inclusion	Total
Impact	2	2	2	2	2	3	3	16
	(3)	(3)	(3)	(2)	(3)	(2)	(2)	(18)
Outcome	9	5	5	5	5	7	5	41
	(10)	(5)	(9)	(7)	(7)	(10)	(7)	(55)
Output	18	14	14	12	15	19	19	102
	(23)	(23)	(24)	(24)	(19)	(22)	(20)	(155)
Total	29	21	21	19	22	29	18	159
	(36)	(31)	(36)	(33)	(29)	(34)	(29)	(228)

- Overall, a reduction based on measurability, strategic nature and RBM criteria
- 35% reduction in output indicators and 30% reduction overall

Results Matrices – Some issues

- Impact indicators
 - Baselines are latest global inter-agency estimates that are often joint or agreed;
 - targets are for 2015, 2025 or 2035 based on global commitments; should we be extrapolating to 2017?
 - How do we deal with post-2015 goals/indicators – during MTR of the plan?
- Outcome indicators
 - Fewer, strategic
 - Mostly ‘number of countries.....’
 - Areas where UNICEF has a major role in mobilizing partnerships

Results Matrices – Some issues

- Output indicators
 - Based on input from relevant programme countries through UNICEF offices
 - Baselines and targets in the final document
 - Disaggregation by gender, age, wealth quintile and others to be included where feasible
 - UNICEF will advocate for improving data collection around these dimensions
 - Challenges continue around indicators on demand, equity, empowerment and accountability at community levels

UNICEF and its association with Indicators

- Impact indicators
 - Global estimates – updated based on new data in few countries
 - Of UNICEF interest based on the Strategic plan
- Outcome indicators
 - Number of countries will change every year
 - UNICEF's work - contributory in nature
- Output indicators
 - Based on UNICEF programmes of cooperation
 - Number of countries reporting on a given output will depend on the country context and UNICEF role
 - Stronger association with UNICEF