Management Response to the Evaluation of the
Peacebuilding, Education & Advocacy Programme [PBEA]
2012-2016
SUMMARY

• The PBEA outcome evaluation demonstrated that education and other social services can mitigate conflict drivers, and contribute to building more peaceful and resilient societies in conflict-affected settings.

• Conflict analysis based programming leads to programmes that can contribute to peacebuilding.

• To support the implementation of the 2018-2021 Strategic Plan UNICEF should:
  o Articulate a clearer vision for UNICEF’s role in peacebuilding;
  o Institutionalize conflict analysis as part of the CPD;
  o Consolidate and share lessons learned.

• UNICEF will continue to contribute to peacebuilding through education and other programming, while maintaining the necessary political neutrality.
RECOMMENDATION 1:
Articulate a clearer vision for UNICEF’s role and contribution to peacebuilding; integrate this into corporate strategies, global programme policy, country programme strategies, and key messages from UNICEF leaders.

Actions – completed by June 2017:
• Finalize corporate guidance on peacebuilding programming and conflict analysis (June 2017)

RECOMMENDATION 2:
Institutionalise conflict analysis as part of the programme development cycle

Actions – completed by 3rd Q 2017:
• Chapter on Conflict and Disaster Risk Analysis in the Education Sector Analysis Guidelines (Volume 3)
• Cross-sectoral Risk-Informed Programming Guidance Notes and training package on conflict sensitivity and peacebuilding.
RECOMMENDATION 3:
Consolidate lessons learned from programming and use them to develop resources for sector planning

- Agree

**Actions – completed by June 2017:**
- Disseminate PBEA knowledge products
- Integrate PBEA lessons into the *Risk Informed Programming Guidance and Education Sector Analysis Methodological Guidelines Volume 3.*

RECOMMENDATION 4:
Develop a partnership strategy that will set parameters for UNICEF’s engagement with peacebuilding work.

- Partially agree

*UNICEF already has a corporate partnership strategy that can accommodate new partners*

**Actions – ongoing:**
- UNICEF continues to engage in key UN peacebuilding forums
**RECOMMENDATION 5:**
Mobilize funding, earmarked, pooled or OR, to facilitate global visibility and learning, aligned with CO accountabilities.

- Agree

**RECOMMENDATION 6:**
Secure funding to enable continuation of critical activities in PBEA implementing countries that are presently facing crises...

- Partially agree

*UNICEF does not intend to develop a separate resource mobilization strategy for peacebuilding programmes.*

**Actions - ongoing:**
- Mobilize funds for peacebuilding to the extent that they are integrated into the Strategic Plan and CPDs.

**RECOMMENDATION 7:**
Update CO level result statements, completion of research and management of knowledge products.

- Agree

**Actions – completed by June 2017, and ongoing:**
- Results updated in PBEA Country Office final reports
- Aggregate results will be reported in the 2016 Education Annual Report
- Disseminate knowledge assets through internal and partners’ platforms and symposia.