

Overview of Programming Process

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Executive Board decisions on UNICEF programming

Review and approval of the Strategic Plan (SP) and Integrated Budget (IB)

Review and approval of Country Programme Documents (CPDs)

Review and approval of select Policies, Plans and Frameworks

- Gender Policy
- Partnership Framework
- Integrated Monitoring, Research and Evaluation Framework

UNICEF's programming is guided by agreed UN Development Group normative principles

1

• Human Rights

2

• Gender Equality

3

• Environmental Sustainability

CRC,
CEDAW,
others

Connecting international norms and standards to programming practice

UNICEF's Programming in humanitarian contexts is guided by CRC and International Humanitarian Law

Core Commitments for Children in Humanitarian Action



20 THE CONVENTION ON THE RIGHTS OF THE CHILD

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UNICEF's "Core Commitments for Children" guide UNICEF's work with children affected by humanitarian crisis

Based on norms & standards including:

- Convention on the Rights of the Child
- International Humanitarian Law
- General Assembly Resolutions, in particular 26/182 (IASC)
- Relevant Security Council resolutions
- SPHERE and INEE guidance

UNICEF will promote the rights of every child, everywhere, in everything the organization does.

The equity strategy, emphasizing the most disadvantaged and excluded children and families, translates this commitment to children's rights into action.

Results-Based Approach

Guides the development of the organisation's strategic vision as reflected in the Strategic Plan (SP) and Country Plans

Focus on performance and achievement of results for all children, particularly the disadvantaged and excluded

Commitment to efficiently achieving sustainable results drives engagement in UN Coherence efforts and Delivering as One (DaO)

Supports the accelerating the achievement of the MDGs and other international targets UNICEF's

Connects analysis to planning and management with functioning mechanisms

Guides processes for monitoring, reporting and accountability

Outline
Medium-Term Strategic Plan (MTSP)
2014-2017

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Background: Executive Board Decision on the SP

- 2. Welcomes the progress in linking resources to results;**

- 7. Requests UNICEF to implement the strategic plan while developing and refining complementary, publically available documentation in consultation with Members States and other stakeholders, including:**
 - (a) Refinement of indicators and development of baselines, milestones and targets**

 - (b) Refinement of the Supplementary Programme Note outlining the theory of change by the annual session of 2014**

Overview of new proposed MTSP Structure

Impact: Children Survive & Thrive

health

HIV

Water
sanitation
hygiene

nutrition

education

Exploitation
& violence

Poverty &
discrimination

UNICEF's contribution: Outcomes and Outputs

Sectoral results (including better supply of services,
enhanced demand and improved policies)

Cross-Cutting Enabling
Environment

Programme Strategies

Management Strategies

Normative Principles: Human Rights, Gender Equality
and Environmental Sustainability

Seven Implementation Strategies

1. Capacity development
2. Evidence generation and evidence-based policy dialogue and advocacy
3. Partnerships
4. South-South and triangular cooperation
5. Identification and promotion of innovation
6. Support to integration and cross-sectoral linkages
7. Service delivery

Country programmes will determine an appropriate combination of implementation strategies to be framed around the seven outcomes or a relevant subset



Thank You

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