

# Overview of UNICEF's finance & budget

Orientation for 2013 Board Members

15 January 2013

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children

unicef 

How does UNICEF finance its activities?

What are the instruments that the Executive Board uses to exercise its oversight?

# Three types of voluntary funds



Unearmarked



Earmarked

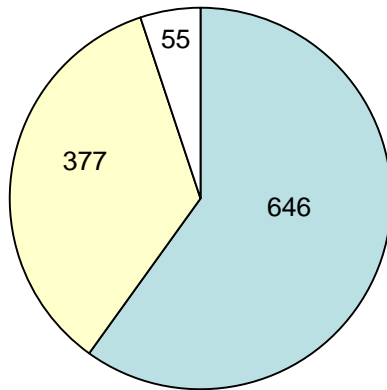


Earmarked

# Sources of voluntary funds

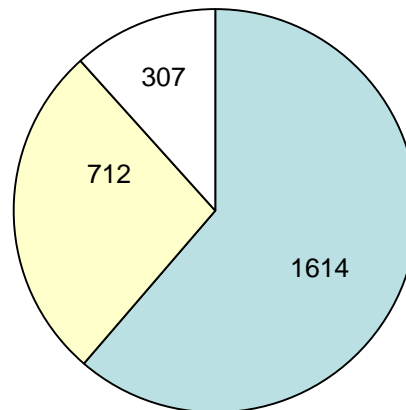
Total resources in 2011: \$4,833 million

**Regular resources**  
\$1,078 million



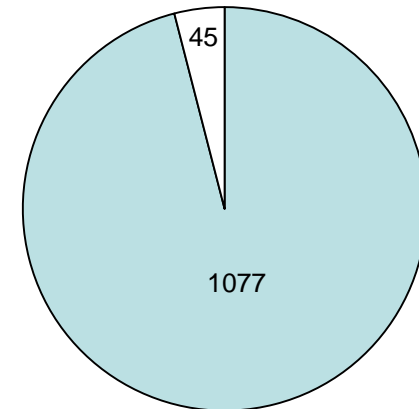
- Government
- Private Sector
- Other

**Other resources**  
\$2,633 million



- Government
- Private Sector
- Int. arrangements

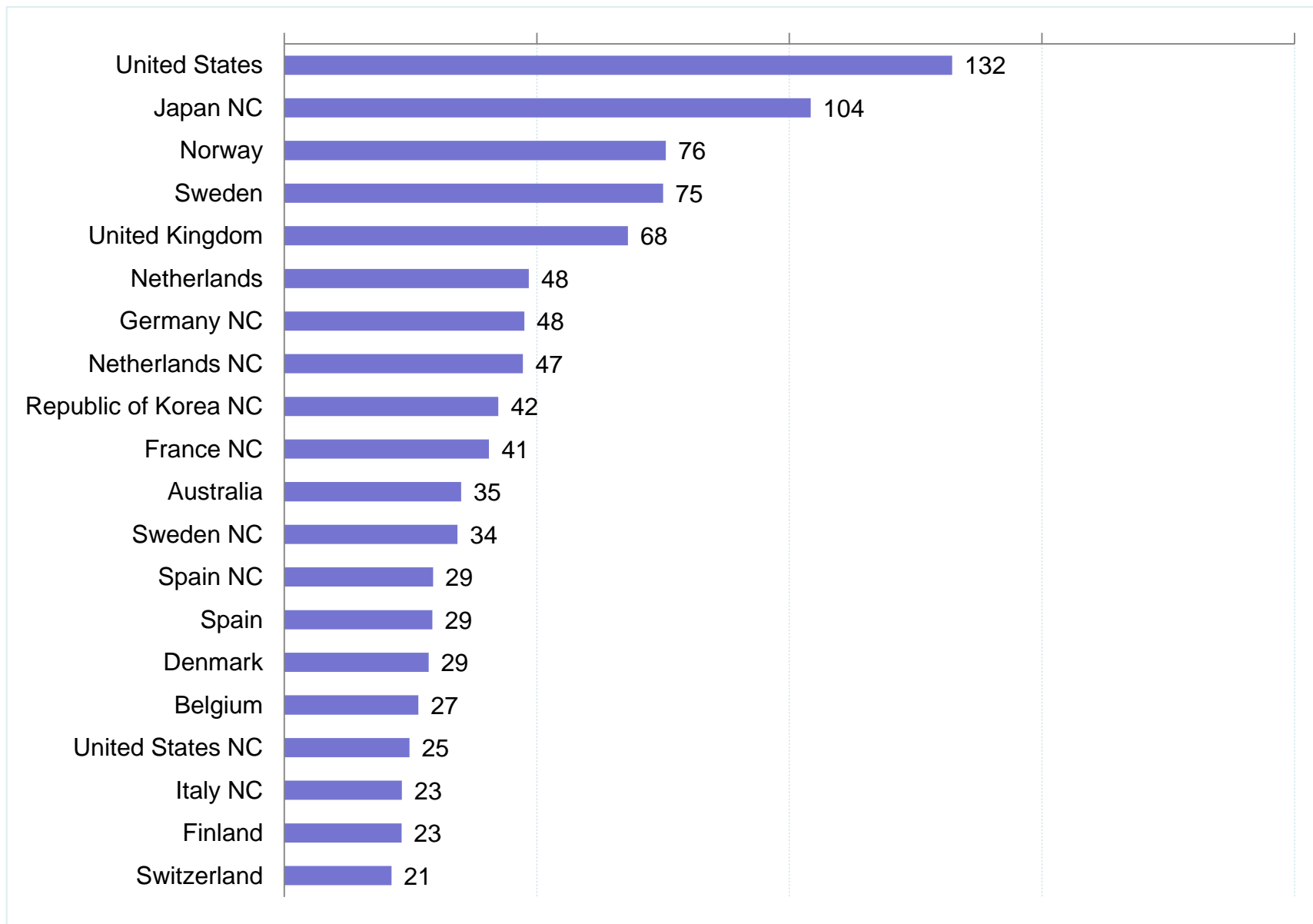
**Trust funds**  
\$1,122 million



- Procurement servs.
- Other activities

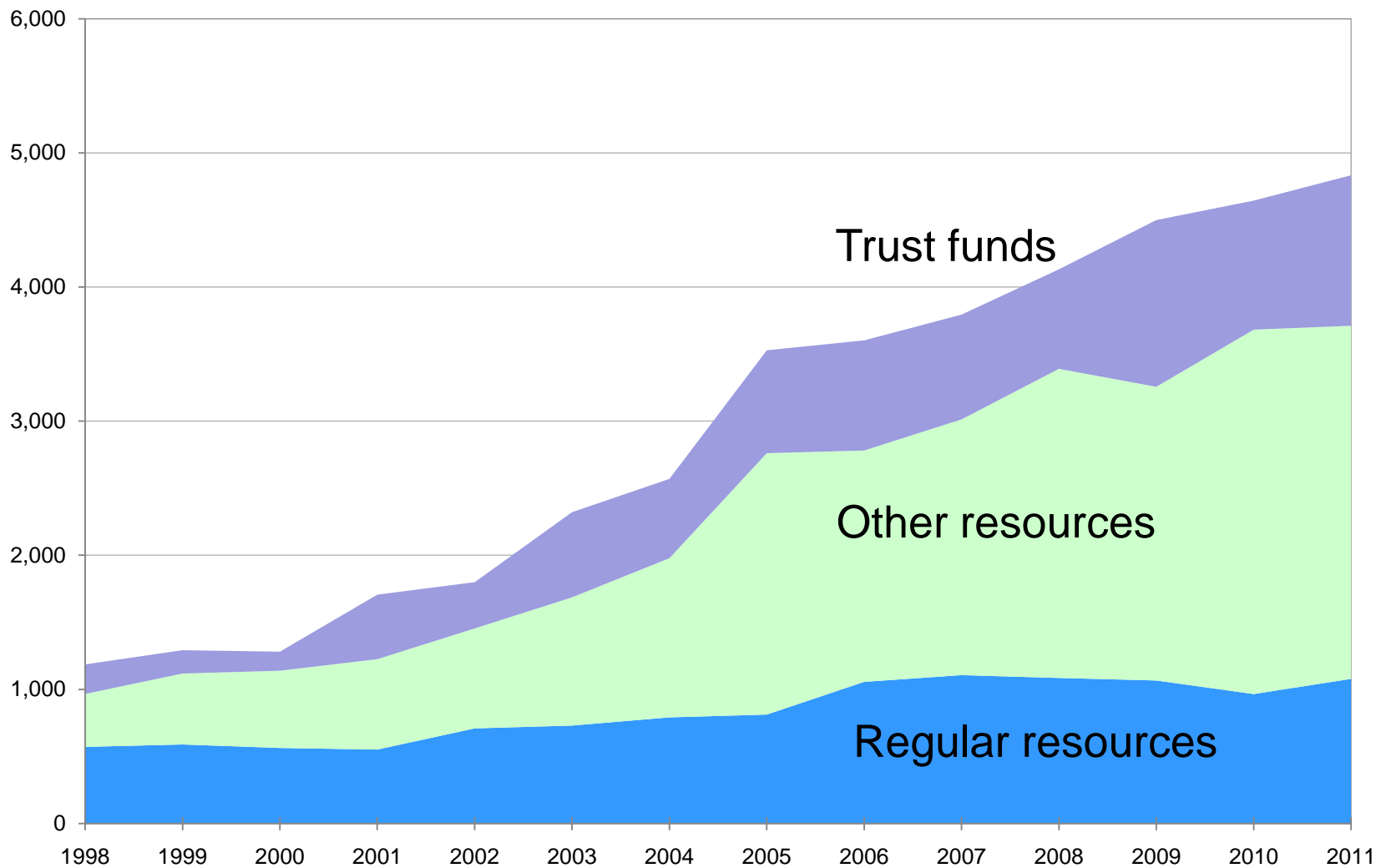
# Top 20 public and private donors to UNICEF regular resources, 2011

(In millions of United States dollars)



NC = National Committee for UNICEF.

# TREND IN TOTAL RESOURCES – 1998 to 2011



# Executive Board Oversight Instruments

Medium-Term **Strategic Plan** (MTSP) – every 4 years, based on mission, priorities, strategies

Yr 1

Yr 2

Yr 3

Yr 4

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

Medium-Term  
**Financial Plan**

5 year **Country Programme Documents** (CPDs)

**Biennial Institutional Budget and Advocacy and Prog. Dev. Budget**

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