MTSP Planned Financial Estimates

2012 - 2015

Executive Board, informal briefing
- August 2012 -
Background

- UNICEF is a voluntarily funded organization
- Two sources of income: public (70%) and private (30%)
- Two types of income:
  - Regular resources – unearmarked annual grants
  - Other resources – earmarked grants for specific projects with duration ranging from several months (humanitarian) to several years (development)
- Four-year financial estimates
  - Updated annually
  - Allows the Organization to plan commitments prudently while pursuing medium-term objectives
Objectives

- Provide financial review, 2011
- Seek Board approval of regular resources level for 2013 programme submission.
# 2011 financial review
*(in millions of dollars)*

<table>
<thead>
<tr>
<th></th>
<th>Regular resources</th>
<th>Other resources regular</th>
<th>Other resources emergency</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Plan</td>
<td>Actual</td>
<td>Financial performance</td>
</tr>
<tr>
<td>Income</td>
<td>1,027</td>
<td>1,078</td>
<td>105%</td>
</tr>
<tr>
<td>Expenditure</td>
<td>1,158</td>
<td>1,128</td>
<td>97%</td>
</tr>
</tbody>
</table>
Historical income trend
(In millions of US dollars)

Average annual growth
RR: $53M
OR: $196 M (4 x RR growth)

Indian O. tsunami
Food crisis
Haiti earthquake

Share 49%/51% 38%/62% 33%/67% 29%/71%
RR/OR

Source: Financial statements
Historical expenditure trend
(In millions of US dollars)

Programme assistance, 2011
Growth since 2005: 77%
Growth since 2001: 243%

Gross institutional budget

Net IB

Share of prog. assistance: 81% 89% 91% 91%

Source: Financial statements
## Income and expenditure projections

(In millions of US dollars)

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total expenditure</td>
<td>3,819</td>
<td>3,826</td>
<td>3,641</td>
<td>3,641</td>
<td>3,671</td>
<td>3,671</td>
</tr>
<tr>
<td>Total income</td>
<td>3,711</td>
<td>3,440</td>
<td>3,393</td>
<td>3,490</td>
<td>3,570</td>
<td>3,570</td>
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<tr>
<td>OR expenditure</td>
<td>2,690</td>
<td>2,702</td>
<td>2,522</td>
<td>2,522</td>
<td>2,552</td>
<td>2,552</td>
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<tr>
<td>OR income</td>
<td>2,633</td>
<td>2,391</td>
<td>2,324</td>
<td>2,402</td>
<td>2,455</td>
<td>2,455</td>
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<tr>
<td>RR expenditure</td>
<td>1,128</td>
<td>1,124</td>
<td>1,119</td>
<td>1,119</td>
<td>1,119</td>
<td>1,119</td>
</tr>
<tr>
<td>RR income</td>
<td>1,078</td>
<td>1,049</td>
<td>1,069</td>
<td>1,088</td>
<td>1,115</td>
<td>1,115</td>
</tr>
</tbody>
</table>
Historical and projected liquidity trend
(In millions of US dollars)

Source: Financial statements & MTSP Planned Financial Estimates
For Executive Board decision

- Approve the framework of the planned financial estimates for 2012–2015;

- Approve the preparation of programme expenditure submissions to the Executive Board of up to $847 million from regular resources in 2013; and

- Take note of the revised funding mechanism for the after-service health insurance reserve.
Thank You

Questions & Answers