



# Learning from Nutrition Programme Evaluations: The Management Response

Presentation at Board Informal

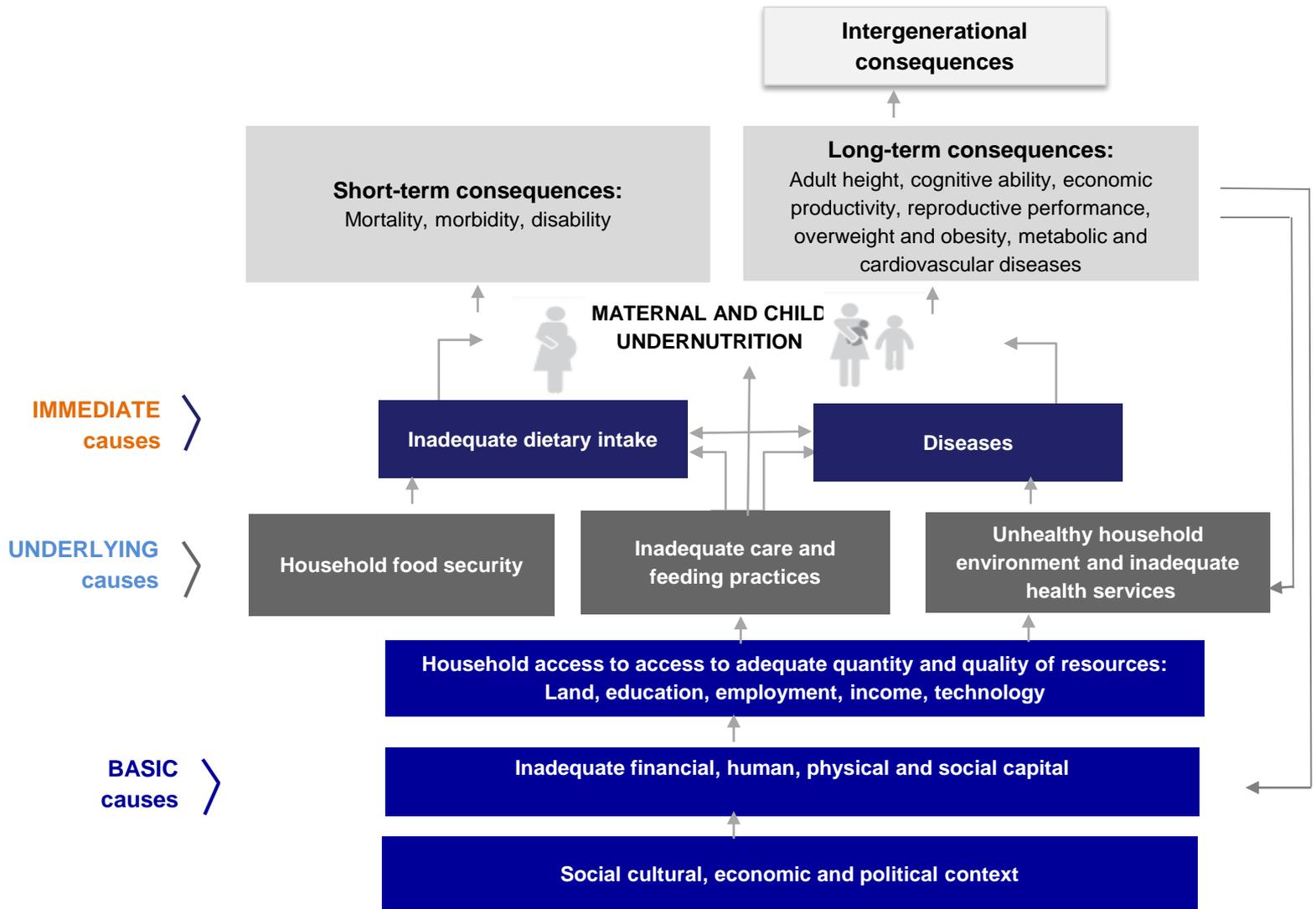
Ted Chaiban  
Director, Programme Division  
New York, August 2014

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# Introduction

- Evaluations are crucial for the quality of UNICEF's programmes and their recommendations will be taken-up in the design and implementation of programmes.
- The evaluations as well as the management responses will be widely shared with Country Offices, Regional Offices and HQ divisions; key recommendations will inform global technical guidance from Programme Division.



# The Management Response



# Context

**The evaluation confirms that UNICEF's investment in nutrition from 2009 to 2013 was successful.**

**The new Strategic Plan 2014-2017 has a specific outcome on nutrition to enable dedicated efforts to reduce stunting and other forms of child malnutrition.**

**Improving malnutrition has gained significant momentum through the Scaling Up Nutrition Movement (SUN) and is part of the post 2015 agenda.**

**Nutrition is a major component of various humanitarian responses.**

# Focus of the Management response

**Address key bottlenecks to further progress such as insufficient national capacity and ownership; weak cross-sectoral coordination and funding.**

**Also, a stronger focus on resilience will be needed to address the nutritional impact of conflict, climate change and volatile food prices on marginalized communities**

# Management Response 1

**Recommendation 1:** Improve the quality of nutrition programme design in line with results-based management principles.

## **Response:**

- New guidelines on scaling up of nutrition programmes, emphasizing the importance of situation analysis, results based management principles and monitoring, have been developed and disseminated.
- Several capacity building tools and technical guidelines were recently developed and disseminated (on infant and young child feeding) or are under development (on maternal nutrition).
- All technical staff will have access to new on-line training resources on results based management from late 2014 onwards.

# Management Response 2

**Recommendation 2:** Strengthen national and local systems to respond to priority nutrition needs through policy work, technical support and institutional capacity development.

## **Response:**

- New guidelines on the scaling up of nutrition programmes include recommended action on national and local capacity building.
- Specific guidance and tools have been developed for areas of work such as HIV and Nutrition (completed), treatment of severe acute malnutrition (being finalized).
- The inter-agency REACH initiative (of which UNICEF is a core member) is strengthening assessments and approaches to improve national and local capacity. REACH is also expanding its country presence.

# Management Response 3 & 4

**Recommendation 3 & 4:** Address gaps in evaluation coverage, especially in countries with a high malnutrition burden and those with humanitarian situation; and improve dissemination and use of evaluations.

## **Response:**

- A corporate evaluation of UNICEF's work to address stunting is planned for 2015.
- Opportunities will be identified to better evaluate nutrition programmes in general, especially emergency nutrition response, through use of thematic funds. Guidance will be developed on the use of MICS and other survey data to examine programme impact. (on-going)
- Each evaluation will have a dissemination plan reinforced through the Global Evaluation Reports Oversight System for monitoring and feedback. (on-going)



THANK YOU

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