Overview of UNICEF Financial Management

Orientation Session for Executive Board Members

January 2016
Objectives

- How UNICEF finance its activities
- How the Executive Board exercise its financial oversight responsibilities
Three Types of Financial Resources

- Regular Resources
- Other Resources
- Trust Funds
Sources of Financial Resources
Total resources in 2014: $7,300 million

Regular Resources
$1,326 million

- Government: 572
- Private Sector: 660
- Other: 94

Other Resources
$3,843 million

- Government: 824
- Private Sector: 2521
- Inter-org. arrangements: 498
- Other: 572

Trust Funds
$2,131 million

- Government: 1457
- Private sector: 193
- Inter-org. arrangements: 386
- Other: 95

Source: - Strategic Plan: updated financial estimates 2015 – 2018
- Audited Financial Statements, note 16
Top 20 Public and Private Donors to Regular Resources, 2014
($ millions)

1. United States 132
2. Japan NC 95
3. Sweden 80
4. Republic of Korea NC 72
5. Norway 72
6. United Kingdom 66
7. Germany NC 63
8. Australia 58
9. France NC 46
10. Sweden NC 42
11. Spain NC 41
12. Netherlands NC 41
13. Denmark 34
14. Netherlands 33
15. Finland 26
16. United States NC 24
17. Belgium 24
18. Japan 22
19. Switzerland 22
20. Italy NC 21

Source: UNICEF Annual Report
Total Financial Resources, 2000 - 2014

Source: UNICEF financial statements
Funds Utilization in 2014
In million of dollars

Expenditure by Resource Type
- ORR, 2,111, 43%
- RR, 1,391, 29%
- ORE, 1,366, 28%

Expenditure by Cost Classification
- Country programmes, 2,785, 57%
- Emergency, 1,366, 28%
- Global and regional programmes, 174, 4%
- Institutional budget, 441, 9%
- PFP, 102, 2%

Total: 4,868

Source: Strategic - Audited Financial Statement V
## Oversight by Executive Board

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<td>Updated Financial Estimates</td>
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Thank You! Questions?