

# UNICEF Evaluation Policy Revision 2018

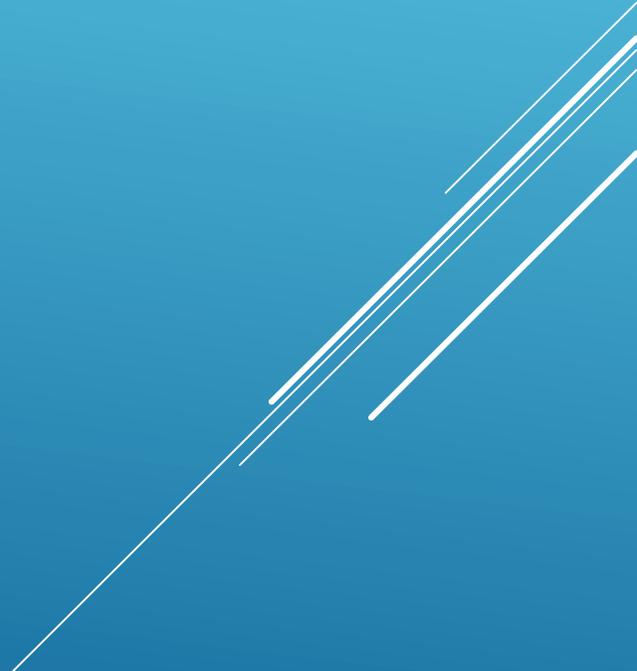
## Comments received on draft evaluation policy and revisions made

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# Comments Received from:

- Member states participating in the February 12th workshop
  - Written comments from member states before and after 12 February
  - Audit and Advisory Committee
  - Evaluation Advisory Panel
  - Global Evaluation Committee
  - Other UN agencies participating in the February 12th workshop
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# Overview

- A number of comments were received expressing appreciation for the draft policy and the policy review process.
- Appreciation was also expressed for enhancing the evaluation culture within UNICEF
- The revised draft policy reflects in its text many of the comments received, including revisions for greater clarity
- The following slides note show examples of how some the comments have been addressed (far more comments have been addressed in the actual draft policy).

# Rationale For Policy Update

- Comments focused on making a stronger link with the theory of change and on making clearer the policy position on national evaluation capacity development
  - Response:
  - Text revised to reflect the theory of change and clarify UNICEF's position on national evaluation capacity development (E.g. para 8)

# Provisions To Uphold UNEG Norms

- Strengthening the table on Safeguards (Table 1) to reflect better all the UNEG general norms.
- Make clearer provisions for impartiality (as separate from independence), gender equality, human rights
- Provisions for disclosure
  - Response
  - Table 1 has been revised, including making clearer the provisions for impartiality, gender equality and human rights, and utility, and including provisions for all UNEG general norms
  - Disclosure policy approved by the Executive Board for the audit function has been included in the evaluation policy (Table 1)

# Evaluation Use

- A number of comments were received regarding use of evaluations: the prominence given to enhancing use is appreciated, however this needs to be expanded
  - Response:
  - The chapter on use has been expanded and revised to make clearer UNICEF's actions to enhance use (paras 19-24)
  - The section on management response has been expanded to clarify the process and reporting on management responses (para 23)
  - Reporting on use is included in the Evaluation Annual Report (para 54)

# Governance

- Comments expressed appreciation for the articulation of governance arrangements
- Suggestions to ensure that roles and responsibilities are consistently articulated throughout the policy
  - Response:
  - Text revised to ensure consistency in roles and responsibilities (E.g. Table 2 and Chapter VIII)

# National Evaluation Capacity Development

- Comments noted the need to enhance this section of the policy to articulate better the support which UNICEF will provide to the development of national evaluation capacity
  - Response:
  - This section has been expanded in the text (and is now the stand alone Chapter X)

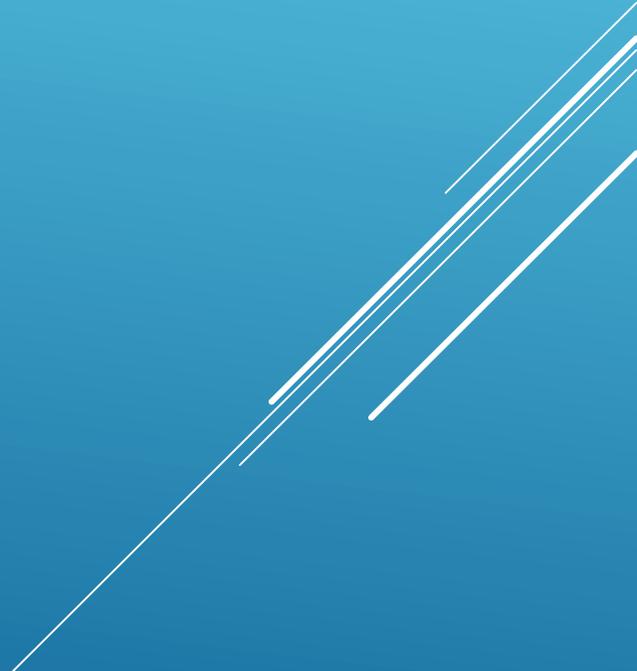
# Partnerships and System-wide Evaluation

- Comments focused on the need to elaborate on UNICEF's role in system-wide evaluation, and how UNICEF will work with other UN agencies in support of evaluation
    - Response:
    - Text revised (Chapter IX)
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# Resources

- A number of comments asked for more detail of the functioning and resourcing of the proposed pooled fund for evaluation
  - Response
  - Text has been revised (para 49)
  - Some of the questions relate to the operational details of the proposed fund which are usually not included in such a policy

# Risks

- Comments highlighted the need to link the risks identified in the policy with those noted in the theory of change
    - Response:
    - Text revised (para 52)
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# Implementation and Reporting on the Evaluation Policy

- A number of comments were received regarding detailed operational issues or questions regarding the operationalization of the policy
- Reporting should include reporting in the status of implementation of management responses
  - Response
  - Text on reporting revised (para 54)
  - The policy will be accompanied by an Executive Directive and by updated guidance to be provided by the Evaluation Office (Para 53)
  - Operationalisation will be underpinned by the guidance provided by the Evaluation Office (para 53)
  - Guidance will be provided on the types of evaluation to be used in different contexts (para 20)

**THANK YOU!**

