Strategic Framework for Partnerships and Collaborative Relationships
Some highlights of progress since 2009

• Tools and guidance for the development and management of partnerships
• Mapping of UNICEF’s engagement with multilateral organizations
• Results-focused approach to engaging in UN coherence
• Revised modalities of engagement and simplified internal processes for partnership with civil society
• Release of *Children Rights and Business Principles*
Key lessons learned in partnering

• Partnering should be driven by results, not partner types
• A systematic approach to partnership management maximizes results
• Monitoring and evaluation of partnerships is challenging but vital
• Transformational change requires multiple stakeholders
Way Forward
1. Framing partnerships based on their contribution to results

- Policy and advocacy partnerships
- Programme implementation partnerships
- Knowledge and innovation partnerships
- Mobilizing partnerships

Contribution to results
Way Forward

2. Investing strategically in multi-stakeholder partnerships

• Strengthen UNICEF’s ability to facilitate and contribute effectively to issue-specific, multi-actor partnerships

• Focus on UNICEF’s added value and convening capacity

• Support national partners to integrate and coordinate various programme partnership initiatives
Way Forward

3. Strengthening organizational capacity for effective partnering

[Diagram showing the stages of the strategic framework for partnerships and collaborative relationships, including:

- Scoping
- Identifying
- Building
- Planning
- Structuring
- Mobilising
- Delivering
- Measuring
- Reviewing
- Revising
- Scaling
- Moving on
- Sustaining Outcomes

The diagram outlines a cycle of implementation with arrows connecting the stages, emphasizing the need for continuous review and adaptation.]